NORTH WEST: MORETELE (NW371)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**646 995**	**649 514**	**237 802**	**36,8%**	**212 920**	**32,9%**	**161 057**	**24,8%**	**611 778**	**94,2%**	**23 262**	**94,6%**	**592,3%**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	40 300	40 300	7 845	19,5%	25 556	63,4%	(3 016)	(7,5%)	30 384	75,4%	(125 342)	113,1%	(97,6%)
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	29 710	29 710	6 735	22,7%	6 477	21,8%	22 170	74,6%	35 382	119,1%	6 938	70,9%	219,5%
Sale of Goods and Rendering of Services	515	515	97	18,9%	2	,4%	240	46,6%	339	65,8%	3	45,7%	7 249,2%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	16 499	16 499	3 374	20,5%	4 281	25,9%	5 194	31,5%	12 849	77,9%	4 436	75,9%	17,1%
Interest earned from Current and Non Current Assets	33 008	33 008	5 185	15,7%	4 888	14,8%	3 832	11,6%	13 905	42,1%	5 823	70,1%	(34,2%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	191	191	21	11,2%	58	30,2%	42	21,9%	121	63,3%	34	72,1%	23,6%
Licences or permits	1 200	1 200	129	10,8%	-	-	-	-	129	10,8%	-	47,7%	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	120	550	5	4,1%	108	90,2%	308	56,0%	421	76,6%	8 099	86,1%	(96,2%)
Non-Exchange Revenue													
Property rates	23 091	23 091	4 617	20,0%	4 450	19,3%	11 261	48,8%	20 327	88,0%	4 255	57,7%	164,6%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 000	3 000	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	497 914	498 003	204 499	41,1%	165 954	33,3%	124 001	24,9%	494 454	99,3%	118 051	99,1%	5,0%
Interest Receivables	3 447	3 447	1 918	55,6%	1 147	33,3%	401	11,6%	3 467	100,6%	965	86,6%	(58,4%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	3 376	-	-	-	(3 376)	-	-	-	-	-	(100,0%)
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**706 266**	**725 587**	**132 125**	**18,7%**	**148 253**	**21,0%**	**141 442**	**19,5%**	**421 819**	**58,1%**	**126 340**	**50,2%**	**12,0%**
Employee related costs	188 080	188 080	33 679	17,9%	43 399	23,1%	50 379	26,8%	127 457	67,8%	31 435	55,1%	60,3%
Remuneration of councillors	24 618	25 079	6 720	27,3%	6 052	24,6%	6 288	25,1%	19 060	76,0%	6 639	89,8%	(5,3%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	60 273	59 162	13 365	22,2%	19 428	32,2%	10 756	18,2%	43 550	73,6%	16 667	69,7%	(35,5%)
Debt impairment	75 841	83 792	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	68 351	68 351	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	205 177	216 364	58 994	28,8%	59 780	29,1%	52 333	24,2%	171 107	79,1%	52 494	70,0%	(,3%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	5	-	30	-	28	-	63	-	-	-	(100,0%)
Operational Cost and Other Cost	83 926	84 760	19 361	23,1%	19 564	23,3%	21 658	25,6%	60 583	71,5%	19 104	73,9%	13,4%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(59 271)**	**(76 073)**	**105 677**		**64 668**		**19 615**		**189 959**		**(103 078)**		
Transfers and subsidies - capital (monetary allocations)	175 391	210 391	63 426	36,2%	55 804	31,8%	27 878	13,3%	147 108	69,9%	11 232	63,2%	148,2%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**337 068**		**(91 845)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**337 068**		**(91 845)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**337 068**		**(91 845)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**116 120**	**134 318**	**169 103**		**120 472**		**47 493**		**337 068**		**(91 845)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**196 472**	**227 472**	**56 566**	**28,8%**	**51 815**	**26,4%**	**28 120**	**12,4%**	**136 500**	**60,0%**	**45 704**	**64,7%**	**(38,5%)**
National Government	175 391	210 391	56 213	32,1%	49 839	28,4%	25 533	12,1%	131 585	62,5%	37 685	69,2%	(32,2%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**175 391**	**210 391**	**56 213**	**32,1%**	**49 839**	**28,4%**	**25 533**	**12,1%**	**131 585**	**62,5%**	**37 685**	**69,2%**	**(32,2%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	21 081	17 081	353	1,7%	1 976	9,4%	2 587	15,1%	4 915	28,8%	8 019	50,1%	(67,7%)
Capital Expenditure Functional	**196 472**	**227 472**	**56 566**	**28,8%**	**51 815**	**26,4%**	**28 120**	**12,4%**	**136 500**	**60,0%**	**45 704**	**64,7%**	**(38,5%)**
Municipal governance and administration	**4 200**	**3 600**	**267**	**6,4%**	**1 637**	**39,0%**	**-**	**-**	**1 904**	**52,9%**	**358**	**43,8%**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	4 200	3 600	267	6,4%	1 637	39,0%	-	-	1 904	52,9%	358	43,8%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**13 450**	**12 500**	**572**	**4,3%**	**1 755**	**13,0%**	**4 354**	**34,8%**	**6 681**	**53,4%**	**834**	**11,1%**	**422,2%**
Community and Social Services	11 250	10 300	572	5,1%	1 755	15,6%	3 967	38,5%	6 294	61,1%	834	11,1%	375,8%
Sport And Recreation	2 200	2 200	-	-	-	-	387	17,6%	387	17,6%	-	-	(100,0%)
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**52 642**	**84 472**	**13 418**	**25,5%**	**18 451**	**35,1%**	**8 239**	**9,8%**	**40 109**	**47,5%**	**19 195**	**66,1%**	**(57,1%)**
Planning and Development	13 611	8 761	86	,6%	46	,3%	2 200	25,1%	2 331	26,6%	122	50,6%	1 707,1%
Road Transport	39 031	75 710	13 333	34,2%	18 406	47,2%	6 039	8,0%	37 777	49,9%	19 073	67,1%	(68,3%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**126 180**	**126 900**	**42 308**	**33,5%**	**29 971**	**23,8%**	**15 527**	**12,2%**	**87 806**	**69,2%**	**25 318**	**66,9%**	**(38,7%)**
Energy sources	5 500	7 017	422	7,7%	2 235	40,6%	316	4,5%	2 973	42,4%	6 157	60,1%	(94,9%)
Water Management	89 098	88 952	28 547	32,0%	15 879	17,8%	13 616	15,3%	58 042	65,3%	16 535	57,7%	(17,7%)
Waste Water Management	31 582	30 931	13 339	42,2%	11 858	37,5%	1 596	5,2%	26 792	86,6%	2 626	89,3%	(39,2%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**718 226**	**774 654**	**258 839**	**36,0%**	**242 284**	**33,7%**	**183 772**	**23,7%**	**684 895**	**88,4%**	**189 849**	**106,6%**	**(3,2%)**
Property rates	12 023	22 414	4 965	41,3%	2	-	60	,3%	5 027	22,4%	898	101,3%	(93,3%)

Service charges	7 712	7 712	173	2,2%	124	1,6%	231	3,0%	528	6,8%	142	6,1%	62,7%
Other revenue	3 026	5 456	(32 752)	(1 082,4%)	237	7,8%	6 592	120,8%	(25 923)	(475,1%)	18 136	1 211,8%	(63,7%)
Transfers and Subsidies - Operational	497 914	498 003	204 682	41,1%	162 480	32,6%	121 516	24,4%	488 679	98,1%	117 682	98,6%	3,3%
Transfers and Subsidies - Capital	175 391	190 391	81 249	46,3%	78 867	45,0%	54 996	28,9%	215 112	113,0%	52 976	82,5%	3,8%
Interest	22 161	50 679	522	2,4%	574	2,6%	377	,7%	1 473	2,9%	15	,1%	2 393,1%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(562 074)**	**(573 444)**	**(235 271)**	**41,9%**	**(65 686)**	**11,7%**	**(52 203)**	**9,1%**	**(353 159)**	**61,6%**	**(56 874)**	**28,3%**	**(8,2%)**
Suppliers and employees	(562 074)	(573 444)	(235 271)	41,9%	(65 686)	11,7%	(52 203)	9,1%	(353 159)	61,6%	(56 874)	28,3%	(8,2%)
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**156 152**	**201 211**	**23 568**	**15,1%**	**176 598**	**113,1%**	**131 569**	**65,4%**	**331 736**	**164,9%**	**132 975**	**331,7%**	**(1,1%)**
Cash Flow from Investing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(196 472)**	**(227 472)**	**(80 286)**	**40,9%**	**(53 499)**	**27,2%**	**(27 976)**	**12,3%**	**(161 761)**	**71,1%**	**(48 411)**	**68,0%**	**(42,2%)**
Capital assets	(196 472)	(227 472)	(80 286)	40,9%	(53 499)	27,2%	(27 976)	12,3%	(161 761)	71,1%	(48 411)	68,0%	(42,2%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(196 472)**	**(227 472)**	**(80 286)**	**40,9%**	**(53 499)**	**27,2%**	**(27 976)**	**12,3%**	**(161 761)**	**71,1%**	**(48 411)**	**68,0%**	**(42,2%)**
Cash Flow from Financing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**(40 319)**	**(26 261)**	**(56 718)**	**140,7%**	**123 099**	**(305,3%)**	**103 593**	**(394,5%)**	**169 975**	**(647,2%)**	**84 564**	**(616,5%)**	**22,5%**
Cash/cash equivalents at the year begin:	210 031	253 093	253 093	120,5%	196 375	93,5%	319 474	126,2%	253 093	100,0%	671 248	98,0%	(52,4%)
Cash/cash equivalents at the year end:	**169 712**	**226 831**	**196 375**	**115,7%**	**319 474**	**188,2%**	**423 067**	**186,5%**	**423 067**	**186,5%**	**755 812**	**360,6%**	**(44,0%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	2 617	,7%	5 805	1,6%	6 548	1,8%	339 976	95,8%	354 945	40,9%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(691)	(,4%)	1 273	,8%	1 249	,8%	157 999	98,9%	159 831	18,4%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 405	1,0%	7 150	2,9%	3 839	1,5%	235 287	94,6%	248 681	28,7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1 879	1,3%	1 861	1,3%	1 851	1,3%	138 031	96,1%	143 622	16,6%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(41 920)	106,4%	-	-	-	-	2 516	(6,4%)	(39 405)	(4,5%)	-	-	-	-
Total By Income Source	**(35 711)**	**(4,1%)**	**16 089**	**1,9%**	**13 487**	**1,6%**	**873 809**	**100,7%**	**867 674**	**100,0%**	-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	(37 584)	(54,1%)	1 482	2,1%	1 190	1,7%	104 327	150,3%	69 415	8,0%	-	-	-	-
Commercial	188	,7%	353	1,3%	326	1,2%	26 676	96,9%	27 544	3,2%	-	-	-	-
Households	2 316	,3%	13 617	1,8%	11 889	1,6%	735 170	96,4%	762 993	87,9%	-	-	-	-
Other	(630)	(8,2%)	636	8,2%	82	1,1%	7 636	98,9%	7 723	,9%	-	-	-	-
Total By Customer Group	**(35 711)**	**(4,1%)**	**16 089**	**1,9%**	**13 487**	**1,6%**	**873 809**	**100,7%**	**867 674**	**100,0%**	-	-	-	-

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	120	100,0%	120	9,7%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	27	2,4%	-	-	-	-	1 088	97,6%	1 115	90,3%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**27**	**2,1%**	-	-	-	-	**1 208**	**97,9%**	**1 235**	**100,0%**

Contact Details

Municipal Manager	Mr Sipho Ngwenya	014 555 1332
Chief Financial Officer	Ms Boitumelo Sathekge	012 716 1000

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MADIBENG (NW372)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

R thousands	2025/26										2024/25		Q3 of 2024/25 to Q3 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure													
Operating Revenue	**2 873 017**	**3 090 103**	**960 237**	**33,4%**	**840 013**	**29,2%**	**760 486**	**24,6%**	**2 560 737**	**82,9%**	**725 184**	**83,3%**	**4,9%**
Exchange Revenue													
Service charges - Electricity	758 091	801 500	199 317	26,3%	174 143	23,0%	179 601	22,4%	553 061	69,0%	168 173	72,1%	6,8%
Service charges - Water	197 266	174 892	43 816	22,2%	43 755	22,2%	45 984	26,3%	133 554	76,4%	46 491	73,6%	(1,1%)
Service charges - Waste Water Management	63 864	54 082	12 555	19,7%	14 754	23,1%	14 102	26,1%	41 411	76,6%	15 204	73,6%	(7,2%)
Service charges - Waste Management	71 045	68 245	16 570	23,3%	18 008	25,3%	17 370	25,5%	51 949	76,1%	17 335	75,5%	,2%
Sale of Goods and Rendering of Services	5 015	8 956	2 374	47,3%	2 046	40,8%	1 059	11,8%	5 479	61,2%	1 033	75,9%	2,6%
Agency services	17 000	17 000	3 530	20,8%	3 502	20,6%	4 591	27,0%	11 624	68,4%	6 095	72,4%	(24,7%)
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	90 265	174 809	43 023	47,7%	44 381	49,2%	45 948	26,3%	133 352	76,3%	46 050	80,7%	(,2%)
Interest earned from Current and Non Current Assets	15 896	15 896	4 271	26,9%	3 111	19,6%	4 129	26,0%	11 511	72,4%	4 001	66,7%	3,2%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	30	45	15	50,1%	8	25,1%	11	25,3%	34	75,3%	15	103,0%	(23,0%)
Rental from Fixed Assets	3 150	5 629	2 760	87,6%	9	,3%	610	10,8%	3 379	60,0%	639	84,7%	(4,5%)
Licences or permits	6 071	6 071	1 639	27,0%	1 358	22,4%	4 312	71,0%	7 310	120,4%	2 872	80,3%	50,1%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	41	172	86	212,0%	-	-	-	-	86	50,0%	-	25,9%	-
Operational Revenue	345	436	77	22,2%	93	27,0%	87	19,9%	257	58,8%	86	58,7%	,7%
Non-Exchange Revenue													
Property rates	395 379	455 926	114 194	28,9%	113 837	28,8%	110 703	24,3%	338 734	74,3%	104 714	72,4%	5,7%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 831	2 831	(0)	-	7	,2%	2 510	88,7%	2 516	88,9%	2 657	53,3%	(5,6%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 196 011	1 198 610	493 031	41,2%	391 462	32,7%	298 702	24,9%	1 183 195	98,7%	282 767	99,2%	5,6%
Interest Receivables	50 719	94 887	22 338	44,0%	25 122	49,5%	26 625	28,1%	74 086	78,1%	22 729	77,7%	17,1%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	2 543	640	-	632	-	624	24,6%	1 896	74,6%	-	-	(100,0%)
Gains on Disposal of Fixed and Intangible Assets	-	7 471	-	-	3 736	-	-	-	3 736	50,0%	-	-	-
Other Gains	-	-	-	-	-	-	3 517	-	3 517	-	120	-	2 838,4%
Discontinued Operations	0	101	-	-	51	50 594,0%	-	-	51	50,0%	4 204	100,0%	(100,0%)
Operating Expenditure	**2 818 588**	**2 838 380**	**726 821**	**25,8%**	**891 939**	**31,6%**	**848 870**	**29,9%**	**2 467 630**	**86,9%**	**759 205**	**68,1%**	**11,8%**
Employee related costs	738 467	738 467	196 530	26,6%	207 094	28,0%	193 867	26,3%	597 491	80,9%	187 562	76,9%	3,4%
Remuneration of councillors	39 691	39 691	8 909	22,4%	8 912	22,5%	10 188	25,7%	28 009	70,6%	8 954	71,0%	13,8%
Bulk purchases - electricity	711 000	711 000	192 328	27,1%	130 195	18,3%	96 779	13,6%	419 301	59,0%	249 818	84,8%	(61,3%)
Inventory consumed	108 770	108 770	28 747	26,4%	53 845	49,5%	37 190	34,2%	119 782	110,1%	55 055	60,0%	(32,4%)
Debt impairment	429 728	429 728	107 432	25,0%	107 432	25,0%	107 432	25,0%	322 296	75,0%	-	-	(100,0%)
Depreciation, Amortisation and Impairment	317 075	317 075	79 269	25,0%	79 269	25,0%	84 061	26,5%	242 599	76,5%	-	-	(100,0%)
Interest,Dividends and Rent on Land	23 181	42 973	13 655	58,9%	16 065	69,3%	2	-	29 721	69,2%	31 217	96,9%	(100,0%)
Contracted services	262 981	262 981	66 311	25,2%	161 983	61,6%	194 962	74,1%	423 256	160,9%	142 804	94,3%	36,5%
Transfers and subsidies	7 700	7 700	7 659	99,5%	-	-	-	-	7 659	99,5%	-	,2%	-
Irrecoverable debts written off	-	-	7 808	-	-	-	-	-	7 808	-	-	-	-
Operational Cost and Other Cost	179 996	179 996	18 175	10,1%	127 144	70,6%	120 875	67,2%	266 194	147,9%	83 422	96,1%	44,9%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	3 514	-	3 514	-	372	-	844,7%
Surplus/(Deficit)	**54 429**	**251 723**	**233 416**		**(51 926)**		**(88 383)**		**93 107**		**(34 021)**		
Transfers and subsidies - capital (monetary allocations)	373 906	380 677	-	-	134 796	36,1%	75 246	19,8%	210 043	55,2%	64 746	55,3%	16,2%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**303 150**		**30 725**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**303 150**		**30 725**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**303 150**		**30 725**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**428 335**	**632 399**	**233 416**		**82 870**		**(13 137)**		**303 150**		**30 725**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

R thousands	2025/26										2024/25		Q3 of 2024/25 to Q3 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure													
Source of Finance	**373 906**	**461 434**	**45 947**	**12,3%**	**109 603**	**29,3%**	**26 967**	**5,8%**	**182 516**	**39,6%**	**112 300**	**65,8%**	**(76,0%)**
National Government	373 906	382 775	45 947	12,3%	107 799	28,8%	23 620	6,2%	177 366	46,3%	67 469	61,9%	(65,0%)
Provincial Government	-	576	-	-	-	-	498	86,5%	498	86,5%	380	67,6%	31,2%
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**373 906**	**383 351**	**45 947**	**12,3%**	**107 799**	**28,8%**	**24 118**	**6,3%**	**177 864**	**46,4%**	**67 849**	**61,9%**	**(64,5%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	78 083	-	-	1 803	-	2 849	3,6%	4 652	6,0%	44 451	83,8%	(93,6%)
Capital Expenditure Functional	**373 906**	**461 434**	**45 947**	**12,3%**	**109 603**	**29,3%**	**26 967**	**5,8%**	**182 516**	**39,6%**	**112 300**	**65,8%**	**(76,0%)**
Municipal governance and administration	**-**	**2 500**	**-**	**-**	**649**	**-**	**-**	**-**	**649**	**25,9%**	**38 785**	**103,3%**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	298	89,4%	(100,0%)
Finance and administration	-	2 500	-	-	649	-	-	-	649	25,9%	38 487	103,7%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	64,1%	-
Community and Public Safety	**34 206**	**33 641**	**732**	**2,1%**	**54 241**	**158,6%**	**7 623**	**22,7%**	**62 596**	**186,1%**	**1 598**	**56,2%**	**377,0%**
Community and Social Services	28 206	11 976	-	-	990	3,5%	3 347	28,0%	4 337	36,2%	380	81,4%	780,9%
Sport And Recreation	6 000	19 434	-	-	53 087	884,8%	4 276	22,0%	57 362	295,2%	-	-	(100,0%)
Public Safety	-	2 220	732	-	165	-	-	-	897	40,4%	1 218	37,4%	(100,0%)
Housing	-	11	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**101 533**	**175 917**	**19 356**	**19,1%**	**30 913**	**30,4%**	**10 671**	**6,1%**	**60 940**	**34,6%**	**25 182**	**58,6%**	**(57,6%)**
Planning and Development	2 000	709	-	-	-	-	-	-	-	-	180	67,2%	(100,0%)
Road Transport	99 533	175 207	19 356	19,4%	30 913	31,1%	10 671	6,1%	60 940	34,8%	25 002	58,5%	(57,3%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**238 167**	**249 376**	**25 858**	**10,9%**	**23 799**	**10,0%**	**8 673**	**3,5%**	**58 331**	**23,4%**	**46 735**	**64,6%**	**(81,4%)**
Energy sources	109 537	132 735	4 908	4,5%	7 734	7,1%	976	,7%	13 618	10,3%	17 677	77,8%	(94,5%)
Water Management	72 000	52 750	8 412	11,7%	3 292	4,6%	3 580	6,8%	15 284	29,0%	14 638	49,9%	(75,5%)
Waste Water Management	31 000	62 369	12 538	40,4%	12 774	41,2%	4 117	6,6%	29 429	47,2%	14 360	72,7%	(71,3%)
Waste Management	25 630	1 522	-	-	-	-	-	-	-	-	60	3,8%	(100,0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26										2024/25		Q3 of 2024/25 to Q3 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities													
Receipts	**2 769 274**	**3 131 318**	**1 317 966**	**47,6%**	**1 179 484**	**42,6%**	**1 104 601**	**35,3%**	**3 602 051**	**115,0%**	**1 062 976**	**123,9%**	**3,9%**
Property rates	300 488	486 280	55 309	18,4%	56 669	18,9%	62 179	12,8%	174 156	35,8%	61 341	47,1%	1,4%

Service charges	756 293	929 947	227 932	30,1%	224 915	29,7%	218 255	23,5%	671 102	72,2%	209 977	67,7%	3,9%
Other revenue	34 480	34 480	401 147	1 163,4%	367 880	1 066,9%	387 155	1 122,8%	1 156 182	3 353,2%	409 601	3 884,3%	(5,5%)
Transfers and Subsidies - Operational	1 196 011	1 198 610	495 700	41,4%	390 638	32,7%	299 909	25,0%	1 186 247	99,0%	282 280	99,7%	6,2%
Transfers and Subsidies - Capital	373 906	373 906	130 512	34,9%	132 885	35,5%	128 088	34,3%	391 485	104,7%	91 017	106,0%	40,7%
Interest	108 096	108 096	7 366	6,8%	6 498	6,0%	9 015	8,3%	22 879	21,2%	8 760	19,8%	2,9%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(2 121 850)**	**(2 219 610)**	**(877 881)**	**41,4%**	**(927 206)**	**43,7%**	**(668 937)**	**30,1%**	**(2 474 024)**	**111,5%**	**(724 267)**	**84,4%**	**(7,6%)**
Suppliers and employees	(2 121 850)	(2 219 610)	(877 881)	41,4%	(927 206)	43,7%	(668 937)	30,1%	(2 474 024)	111,5%	(724 267)	84,4%	(7,6%)
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**647 424**	**911 709**	**440 085**	**68,0%**	**252 278**	**39,0%**	**435 663**	**47,8%**	**1 128 027**	**123,7%**	**338 709**	**498,7%**	**28,6%**
Cash Flow from Investing Activities													
Receipts	**-**	**7 487**	**-**	**-**	**3 625**	**-**	**(45)**	**(,6%)**	**3 580**	**47,8%**	**96**	**-**	**(146,6%)**
Proceeds on disposal of PPE	-	7 487	-	-	3 743	-	-	-	3 743	50,0%	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	(118)	-	(45)	-	(163)	-	96	-	(146,6%)
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(373 906)**	**(461 434)**	**(45 947)**	**12,3%**	**(109 603)**	**29,3%**	**(25 152)**	**5,5%**	**(180 701)**	**39,2%**	**(112 300)**	**65,8%**	**(77,6%)**
Capital assets	(373 906)	(461 434)	(45 947)	12,3%	(109 603)	29,3%	(25 152)	5,5%	(180 701)	39,2%	(112 300)	65,8%	(77,6%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(373 906)**	**(453 947)**	**(45 947)**	**12,3%**	**(105 978)**	**28,3%**	**(25 196)**	**5,6%**	**(177 121)**	**39,0%**	**(112 204)**	**65,8%**	**(77,5%)**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(187 228)**	**(187 228)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(187 228)	(187 228)	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**(187 228)**	**(187 228)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**86 290**	**270 533**	**394 138**	**456,8%**	**146 301**	**169,5%**	**410 467**	**151,7%**	**950 906**	**351,5%**	**226 505**	**(549,1%)**	**81,2%**
Cash/cash equivalents at the year begin:	10 278	10 278	92 480	899,8%	486 476	4 733,0%	632 776	6 156,4%	92 480	899,8%	941 033	(195,2%)	(32,8%)
Cash/cash equivalents at the year end:	**96 568**	**280 812**	**486 476**	**503,8%**	**632 776**	**655,3%**	**1 043 243**	**371,5%**	**1 043 243**	**371,5%**	**1 167 538**	**(1 211,7%)**	**(10,6%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	20 301	1,9%	16 984	1,6%	15 165	1,4%	1 011 850	95,1%	1 064 300	23,5%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	65 377	17,9%	18 914	5,2%	10 998	3,0%	269 471	73,9%	364 760	8,0%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	32 002	2,9%	20 981	1,9%	19 188	1,8%	1 024 017	93,4%	1 096 188	24,2%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	6 554	1,9%	5 291	1,6%	4 945	1,5%	323 679	95,1%	340 468	7,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	5 691	1,6%	4 450	1,2%	4 258	1,2%	352 702	96,1%	367 101	8,1%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	48	100,0%	48	-	-	-	-	-
Interest on Arrear Debtor Accounts	24 724	2,1%	24 485	2,0%	24 137	2,0%	1 124 980	93,9%	1 198 326	26,4%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	905	,9%	1 460	1,4%	356	,3%	101 104	97,4%	103 825	2,3%	-	-	-	-
Total By Income Source	**155 553**	**3,4%**	**92 565**	**2,0%**	**79 048**	**1,7%**	**4 207 851**	**92,8%**	**4 535 017**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	11 714	4,2%	8 027	2,8%	6 272	2,2%	256 054	90,8%	282 067	6,2%	-	-	-	-
Commercial	63 405	10,8%	20 802	3,5%	12 714	2,2%	491 036	83,5%	587 956	13,0%	-	-	-	-
Households	80 311	2,2%	63 686	1,7%	60 043	1,6%	3 456 734	94,4%	3 660 774	80,7%	-	-	-	-
Other	123	2,9%	50	1,2%	19	,5%	4 027	95,4%	4 220	,1%	-	-	-	-
Total By Customer Group	**155 553**	**3,4%**	**92 565**	**2,0%**	**79 048**	**1,7%**	**4 207 851**	**92,8%**	**4 535 017**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	104 065	3,9%	116 102	4,3%	189 799	7,1%	2 276 627	84,7%	2 686 593	87,2%
Bulk Water	15 475	6,4%	15 723	6,5%	12 445	5,2%	197 615	81,9%	241 257	7,8%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	118 893	81,6%	5 597	3,8%	4 728	3,2%	16 480	11,3%	145 698	4,7%
Auditor-General	94	1,2%	70	,9%	585	7,3%	7 239	90,6%	7 987	,3%
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**238 526**	**7,7%**	**137 492**	**4,5%**	**207 556**	**6,7%**	**2 497 962**	**81,1%**	**3 081 536**	**100,0%**

Contact Details

Municipal Manager	Mr Quiet Kgatla	012 318 9220
Chief Financial Officer	Mr Siza Rikhotso	012 318 9223

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RUSTENBURG (NW373)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**6 957 367**	**7 053 590**	**1 819 485**	**26,2%**	**884 138**	**12,7%**	**891 718**	**12,6%**	**3 595 341**	**51,0%**	**1 242 615**	**57,3%**	**(28,2%)**
Exchange Revenue													
Service charges - Electricity	2 513 530	2 466 530	657 663	26,2%	365 299	14,5%	363 018	14,7%	1 385 980	56,2%	494 279	55,3%	(26,6%)
Service charges - Water	617 929	654 579	171 303	27,7%	112 742	18,2%	119 325	18,2%	403 370	61,6%	154 794	72,4%	(22,9%)
Service charges - Waste Water Management	527 552	564 095	61 198	11,6%	41 087	7,8%	41 251	7,3%	143 536	25,4%	58 875	35,2%	(29,9%)
Service charges - Waste Management	199 542	199 542	51 033	25,6%	34 218	17,1%	34 698	17,4%	119 948	60,1%	48 495	76,1%	(28,5%)
Sale of Goods and Rendering of Services	34 228	34 228	3 122	9,1%	4 042	11,8%	14 037	41,0%	21 201	61,9%	23 179	135,0%	(39,4%)
Agency services	143 375	143 375	7 907	5,5%	16 678	11,6%	38 165	26,6%	62 751	43,8%	34 532	80,8%	10,5%
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	486 728	618 728	139 240	28,6%	176 702	36,3%	102 909	16,6%	418 851	67,7%	133 460	97,5%	(22,9%)
Interest earned from Current and Non Current Assets	93 352	93 352	-	-	-	-	6 891	7,4%	6 891	7,4%	10 080	48,1%	(31,6%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	12 537	12 537	3 973	31,7%	563	4,5%	2 293	18,3%	6 829	54,5%	17 139	150,8%	(86,6%)
Licences or permits	13 309	13 309	5	-	35	,3%	51	,4%	91	,7%	41	,6%	24,0%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	788	788	14	1,7%	9	1,2%	7	,9%	30	3,8%	11	25,6%	(35,7%)
Operational Revenue	19 739	16 739	604	3,1%	1 354	6,9%	738	4,4%	2 695	16,1%	1 141	17,7%	(35,3%)
Non-Exchange Revenue													
Property rates	600 129	600 347	150 691	25,1%	98 789	16,5%	96 319	16,0%	345 799	57,6%	143 315	71,9%	(32,8%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	16 794	16 794	958	5,7%	791	4,7%	881	5,2%	2 631	15,7%	28 378	765,8%	(96,9%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 469 034	1 469 846	541 705	36,9%	-	-	55 531	3,8%	597 236	40,6%	71 744	37,6%	(22,6%)
Interest Receivables	208 800	148 800	30 025	14,4%	25 638	12,3%	15 602	10,5%	71 265	47,9%	23 069	33,0%	(32,4%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	44	-	6 192	-	-	-	6 236	-	81	(19,7%)	(100,0%)
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**6 732 718**	**6 768 710**	**802 358**	**11,9%**	**938 096**	**13,9%**	**1 841 336**	**27,2%**	**3 581 789**	**52,9%**	**990 534**	**46,8%**	**85,9%**
Employee related costs	1 034 790	1 040 171	17	-	147	-	650 299	62,5%	650 463	62,5%	221 093	64,6%	194,1%
Remuneration of councillors	77 587	77 587	-	-	-	-	44 420	57,3%	44 420	57,3%	17 504	70,7%	153,8%
Bulk purchases - electricity	2 423 181	2 393 286	491 068	20,3%	490 097	20,2%	314 182	13,1%	1 295 347	54,1%	285 195	53,5%	10,2%
Inventory consumed	658 033	630 456	106 528	16,2%	148 818	22,6%	98 944	15,7%	354 290	56,2%	103 565	53,7%	(4,5%)
Debt impairment	752 019	752 019	-	-	-	-	501 346	66,7%	501 346	66,7%	-	-	(100,0%)
Depreciation, Amortisation and Impairment	491 025	491 025	30 909	6,3%	61 818	12,6%	61 818	12,6%	154 545	31,5%	92 727	53,2%	(33,3%)
Interest,Dividends and Rent on Land	66 725	66 725	-	-	10 083	15,1%	2 664	4,0%	12 748	19,1%	1 122	21,8%	137,5%
Contracted services	892 108	950 973	116 007	13,0%	162 867	18,3%	124 415	13,1%	403 289	42,4%	199 748	42,3%	(37,7%)
Transfers and subsidies	20 967	21 779	260	1,2%	99	,5%	262	1,2%	621	2,9%	235	2,2%	11,4%
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	316 282	344 689	57 569	18,2%	64 167	20,3%	42 986	12,5%	164 721	47,8%	69 343	61,5%	(38,0%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**224 649**	**284 880**	**1 017 127**		**(53 958)**		**(949 617)**		**13 552**		**252 081**		
Transfers and subsidies - capital (monetary allocations)	381 155	407 955	49 570	13,0%	-	-	14 464	3,5%	64 034	15,7%	46 988	40,2%	(69,2%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**77 586**		**299 069**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**77 586**		**299 069**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**77 586**		**299 069**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**605 804**	**692 834**	**1 066 697**		**(53 958)**		**(935 153)**		**77 586**		**299 069**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**482 704**	**512 287**	**43 324**	**9,0%**	**90 483**	**18,7%**	**13 444**	**2,6%**	**147 251**	**28,7%**	**78 891**	**38,3%**	**(83,0%)**
National Government	380 673	407 473	43 324	11,4%	88 813	23,3%	12 698	3,1%	144 836	35,5%	41 346	50,5%	(69,3%)
Provincial Government	482	482	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**381 155**	**407 955**	**43 324**	**11,4%**	**88 813**	**23,3%**	**12 698**	**3,1%**	**144 836**	**35,5%**	**41 346**	**50,5%**	**(69,3%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	101 550	104 333	-	-	1 670	1,6%	746	,7%	2 415	2,3%	37 545	17,1%	(98,0%)
Capital Expenditure Functional	**482 704**	**512 287**	**43 324**	**9,0%**	**90 483**	**18,7%**	**13 444**	**2,6%**	**147 251**	**28,7%**	**78 891**	**38,3%**	**(83,0%)**
Municipal governance and administration	**22 645**	**30 725**	**-**	**-**	**1 249**	**5,5%**	**385**	**1,3%**	**1 633**	**5,3%**	**35 292**	**35,5%**	**(98,9%)**
Executive and Council	3 643	3 643	-	-	28	,8%	10	,3%	38	1,0%	206	26,8%	(95,3%)
Finance and administration	18 910	26 990	-	-	1 220	6,5%	375	1,4%	1 596	5,9%	35 086	35,8%	(98,9%)
Internal audit	91	91	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**20 804**	**18 244**	**-**	**-**	**421**	**2,0%**	**342**	**1,9%**	**763**	**4,2%**	**1 050**	**10,3%**	**(67,4%)**
Community and Social Services	7 987	8 427	-	-	421	5,3%	342	4,1%	763	9,1%	61	5,7%	464,4%
Sport And Recreation	503	503	-	-	-	-	-	-	-	-	990	113,6%	(100,0%)
Public Safety	11 815	8 815	-	-	-	-	-	-	-	-	-	-	-
Housing	500	500	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**323 713**	**316 361**	**35 195**	**10,9%**	**75 476**	**23,3%**	**9 172**	**2,9%**	**119 844**	**37,9%**	**11 038**	**13,8%**	**(16,9%)**
Planning and Development	291 712	306 967	34 576	11,9%	75 476	25,9%	9 172	3,0%	119 225	38,8%	9 856	8,2%	(6,9%)
Road Transport	32 001	9 394	619	1,9%	-	-	-	-	619	6,6%	1 182	51,3%	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**115 542**	**146 957**	**8 128**	**7,0%**	**13 338**	**11,5%**	**3 545**	**2,4%**	**25 011**	**17,0%**	**31 510**	**108,6%**	**(88,8%)**
Energy sources	46 917	46 917	-	-	-	-	-	-	-	-	3 565	17,0%	(100,0%)
Water Management	48 800	88 215	8 128	16,7%	13 338	27,3%	3 545	4,0%	25 011	28,4%	6 314	75,2%	(43,9%)
Waste Water Management	19 275	11 275	-	-	-	-	-	-	-	-	21 631	945,4%	(100,0%)
Waste Management	550	550	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**5 825 116**	**5 861 506**	**-**	**-**	**-**	**-**	**2 160 900**	**36,9%**	**2 160 900**	**36,9%**	**3 912 519**	**104,3%**	**(44,8%)**
Property rates	524 420	524 595	-	-	-	-	-	-	-	-	-	-	-

Service charges	3 116 273	3 128 106	-	-	-	-	-	-	-	-	-	-	-
Other revenue	232 482	229 252	-	-	-	-	2 160 900	942,6%	2 160 900	942,6%	3 912 519	3 200,1%	(44,8%)
Transfers and Subsidies - Operational	1 477 434	1 478 246	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	381 155	407 955	-	-	-	-	-	-	-	-	-	-	-
Interest	93 352	93 352	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(5 374 965)**	**(5 525 408)**	**(78 470)**	**1,5%**	**(78 500)**	**1,5%**	**(54 598)**	**1,0%**	**(211 568)**	**3,8%**	**(376)**	**-**	**14 420,7%**
Suppliers and employees	(5 326 998)	(5 476 629)	(78 470)	1,5%	(78 500)	1,5%	(54 598)	1,0%	(211 568)	3,9%	(376)	-	14 420,7%
Finance charges	(27 000)	(27 000)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(20 967)	(21 779)	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**450 151**	**336 098**	**(78 470)**	**(17,4%)**	**(78 500)**	**(17,4%)**	**2 106 302**	**626,7%**	**1 949 332**	**580,0%**	**3 912 143**	**3 523,7%**	**(46,2%)**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(558 409)**	**(611 218)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(558 409)	(611 218)	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(558 409)**	**(611 218)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(108 258)**	**(275 120)**	**(78 470)**	**72,5%**	**(78 500)**	**72,5%**	**2 106 302**	**(765,6%)**	**1 949 332**	**(708,5%)**	**3 912 143**	**(1 053,2%)**	**(46,2%)**
Cash/cash equivalents at the year begin:	542 172	542 172	-	-	(78 470)	(14,5%)	(156 779)	(28,9%)	-	-	2 442 568	-	(106,4%)
Cash/cash equivalents at the year end:	**433 914**	**267 052**	**(78 470)**	**(18,1%)**	**(156 970)**	**(36,2%)**	**1 949 523**	**730,0%**	**1 949 523**	**730,0%**	**6 354 710**	**(4 011,4%)**	**(69,3%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	0	-	75 141	3,4%	48 162	2,2%	2 108 855	94,5%	2 232 157	22,7%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	129 633	16,0%	49 473	6,1%	628 649	77,8%	807 755	8,2%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(0)	-	45 111	5,2%	22 437	2,6%	801 166	92,2%	868 714	8,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	0	-	21 798	3,2%	15 884	2,3%	654 010	94,6%	691 692	7,0%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	0	-	18 552	2,5%	13 981	1,9%	707 450	95,6%	739 983	7,5%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	664	1,3%	836	1,7%	48 694	97,0%	50 194	,5%	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	57 204	1,5%	57 714	1,6%	3 587 142	96,9%	3 702 061	37,6%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(21 077)	(2,8%)	20 620	2,7%	7 805	1,0%	743 823	99,0%	751 171	7,6%	-	-	-	-
Total By Income Source	**(21 077)**	**(,2%)**	**368 722**	**3,7%**	**216 292**	**2,2%**	**9 279 789**	**94,3%**	**9 843 726**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	(174)	(,1%)	15 393	10,1%	10 331	6,8%	126 455	83,2%	152 005	1,5%	-	-	-	-
Commercial	(21 043)	(3,6%)	119 002	20,2%	36 823	6,3%	453 072	77,1%	587 854	6,0%	-	-	-	-
Households	379	-	179 853	2,3%	135 967	1,7%	7 459 864	95,9%	7 776 064	79,0%	-	-	-	-
Other	(238)	-	54 474	4,1%	33 171	2,5%	1 240 396	93,4%	1 327 802	13,5%	-	-	-	-
Total By Customer Group	**(21 077)**	**(,2%)**	**368 722**	**3,7%**	**216 292**	**2,2%**	**9 279 789**	**94,3%**	**9 843 726**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	(10)	17,6%	(9)	14,5%	(40)	67,9%	(59)	-
Bulk Water	-	-	70 284	36,5%	6 927	3,6%	115 391	59,9%	192 603	41,1%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	643	100,0%	643	,1%
Trade Creditors	-	-	187 188	73,7%	(11 315)	(4,5%)	78 104	30,8%	253 977	54,2%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	(2)	-	(145)	(,7%)	21 655	100,7%	21 508	4,6%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**257 460**	**54,9%**	**(4 540)**	**(1,0%)**	**215 753**	**46,0%**	**468 673**	**100,0%**

Contact Details

Municipal Manager	Adv Ashmar Khuduge	014 590 3551
Chief Financial Officer	Mr Godfrey Ditsele	014 590 3312

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: KGETLENGRIVIER (NW374)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**302 233**	**315 039**	**9 278**	**3,1%**	**91 148**	**30,2%**	**64 616**	**20,5%**	**165 041**	**52,4%**	**49 091**	**74,8%**	**31,6%**
Exchange Revenue													
Service charges - Electricity	77 685	77 685	1 295	1,7%	28 342	36,5%	8 312	10,7%	37 949	48,8%	17 272	37,8%	(51,9%)
Service charges - Water	5 654	5 654	635	11,2%	1 933	34,2%	1 627	28,8%	4 195	74,2%	(11 313)	86,7%	(114,4%)
Service charges - Waste Water Management	7 483	7 483	482	6,4%	1 594	21,3%	1 699	22,7%	3 774	50,4%	1 091	59,7%	55,7%
Service charges - Waste Management	2 070	2 070	481	23,2%	1 470	71,0%	1 427	68,9%	3 378	163,1%	1 007	199,8%	41,7%
Sale of Goods and Rendering of Services	854	1 308	52	6,1%	111	13,0%	109	8,3%	272	20,8%	64	42,6%	70,0%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	14 500	14 500	2 078	14,3%	3 928	27,1%	3 980	27,5%	9 986	68,9%	3 578	93,4%	11,2%
Interest earned from Current and Non Current Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	343	343	151	44,1%	47	13,7%	29	8,5%	227	66,3%	32	40,1%	(7,9%)
Licences or permits	11 806	11 806	332	2,8%	1 012	8,6%	1 073	9,1%	2 417	20,5%	611	26,2%	75,6%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	18 014	18 014	1 652	9,2%	731	4,1%	243	1,4%	2 627	14,6%	-	-	(100,0%)
Non-Exchange Revenue													
Property rates	10 637	22 971	638	6,0%	9 384	88,2%	4 574	19,9%	14 596	63,5%	823	94,7%	455,8%
Surcharges and Taxes	-	6	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 000	1 000	940	94,0%	-	-	2 376	237,6%	3 315	331,5%	-	3,4%	(100,0%)
Licences or permits	506	519	-	-	3	,6%	-	-	3	,6%	-	5,4%	-
Transfer and subsidies - Operational	151 681	151 681	241	,2%	41 776	27,5%	38 178	25,2%	80 196	52,9%	35 926	94,3%	6,3%
Interest Receivables	-	-	271	-	803	-	946	-	2 020	-	-	-	(100,0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	30	-	13	-	43	-	86	-	0	-	2 145 550,0%
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**280 764**	**279 536**	**11 813**	**4,2%**	**77 989**	**27,8%**	**40 926**	**14,6%**	**130 729**	**46,8%**	**26 692**	**53,0%**	**53,3%**
Employee related costs	88 063	90 572	66	,1%	32 966	37,4%	24 711	27,3%	57 743	63,8%	7 997	64,9%	209,0%
Remuneration of councillors	7 801	7 801	-	-	1 988	25,5%	2 612	33,5%	4 600	59,0%	358	29,1%	628,9%
Bulk purchases - electricity	49 074	49 074	5 539	11,3%	16 012	32,6%	-	-	21 551	43,9%	8 987	80,0%	(100,0%)
Inventory consumed	15 086	19 700	162	1,1%	5 040	33,4%	3 255	16,5%	8 456	42,9%	725	37,5%	349,0%
Debt impairment	4 537	4 537	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	18 738	18 738	630	3,4%	631	3,4%	-	-	1 261	6,7%	-	-	-
Interest,Dividends and Rent on Land	8 010	9 010	2 169	27,1%	5	,1%	926	10,3%	3 100	34,4%	2 538	54,6%	(63,5%)
Contracted services	49 985	45 692	1 645	3,3%	15 182	30,4%	5 211	11,4%	22 038	48,2%	1 963	59,6%	165,4%
Transfers and subsidies	1 559	1 434	176	11,3%	656	42,1%	6	,4%	838	58,4%	-	100,0%	(100,0%)
Irrecoverable debts written off	9 000	9 000	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	28 911	23 978	1 427	4,9%	5 509	19,1%	4 207	17,5%	11 142	46,5%	4 124	59,4%	2,0%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**21 469**	**35 504**	**(2 536)**		**13 159**		**23 690**		**34 313**		**22 398**		
Transfers and subsidies - capital (monetary allocations)	49 179	49 179	-	-	15 746	32,0%	4 859	9,9%	20 605	41,9%	22 309	51,6%	(78,2%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**70 648**	**84 683**	**(2 536)**		**28 905**		**28 549**		**54 918**		**44 707**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**70 648**	**84 683**	**(2 536)**		**28 905**		**28 549**		**54 918**		**44 707**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**70 648**	**84 683**	**(2 536)**		**28 905**		**28 549**		**54 918**		**44 707**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**70 648**	**84 683**	**(2 536)**		**28 905**		**28 549**		**54 918**		**44 707**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**55 009**	**53 175**	**2 708**	**4,9%**	**4 398**	**8,0%**	**24 538**	**46,1%**	**31 644**	**59,5%**	**10 524**	**57,2%**	**133,2%**
National Government	49 179	49 359	2 708	5,5%	4 361	8,9%	24 342	49,3%	31 412	63,6%	10 524	57,4%	131,3%
Provincial Government	80	80	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**49 259**	**49 439**	**2 708**	**5,5%**	**4 361**	**8,9%**	**24 342**	**49,2%**	**31 412**	**63,5%**	**10 524**	**57,4%**	**131,3%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	5 750	3 736	-	-	36	,6%	196	5,2%	232	6,2%	-	-	(100,0%)
Capital Expenditure Functional	**55 009**	**53 175**	**2 708**	**4,9%**	**4 398**	**8,0%**	**24 538**	**46,1%**	**31 644**	**59,5%**	**10 524**	**57,2%**	**133,2%**
Municipal governance and administration	**3 200**	**1 236**	**-**	**-**	**36**	**1,1%**	**196**	**15,8%**	**232**	**18,8%**	**-**	**-**	**(100,0%)**
Executive and Council	50	36	-	-	36	72,9%	-	-	36	100,0%	-	-	-
Finance and administration	3 150	1 200	-	-	-	-	196	16,3%	196	16,3%	-	-	(100,0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**9 568**	**6 520**	**-**	**-**	**1 479**	**15,5%**	**704**	**10,8%**	**2 183**	**33,5%**	**7 442**	**76,8%**	**(90,5%)**
Community and Social Services	80	80	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	9 488	6 440	-	-	1 479	15,6%	704	10,9%	2 183	33,9%	7 442	78,1%	(90,5%)
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**10 106**	**19 356**	**-**	**-**	**967**	**9,6%**	**8 946**	**46,2%**	**9 913**	**51,2%**	**933**	**29,0%**	**859,2%**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	10 106	19 356	-	-	967	9,6%	8 946	46,2%	9 913	51,2%	933	29,0%	859,2%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**32 135**	**26 063**	**2 708**	**8,4%**	**1 915**	**6,0%**	**14 693**	**56,4%**	**19 315**	**74,1%**	**2 150**	**57,4%**	**583,5%**
Energy sources	2 000	2 000	-	-	-	-	-	-	-	-	-	-	-
Water Management	30 135	20 695	2 708	9,0%	1 915	6,4%	13 717	66,3%	18 339	88,6%	1 995	54,3%	587,6%
Waste Water Management	-	3 367	-	-	-	-	976	29,0%	976	29,0%	155	67,6%	530,7%
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**300 355**	**306 986**	**32 842**	**10,9%**	**86 173**	**28,7%**	**98 175**	**32,0%**	**217 190**	**70,7%**	**61 262**	**86,2%**	**60,3%**
Property rates	4 906	11 073	136	2,8%	374	7,6%	591	5,3%	1 100	9,9%	190	20,8%	210,6%

Service charges	79 226	79 226	170	,2%	463	,6%	634	,8%	1 267	1,6%	262	1,7%	141,8%
Other revenue	13 913	14 043	27 181	195,4%	84 903	610,3%	90 717	646,0%	202 800	1 444,2%	60 776	2 110,5%	49,3%
Transfers and Subsidies - Operational	151 681	151 681	5 312	3,5%	329	,2%	6 112	4,0%	11 752	7,7%	5	2,8%	123 225,4%
Transfers and Subsidies - Capital	49 179	49 179	-	-	-	-	-	-	-	-	-	-	-
Interest	1 450	1 784	43	3,0%	105	7,2%	122	6,8%	270	15,1%	29	14,0%	321,9%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(228 571)**	**(227 024)**	**(8 082)**	**3,5%**	**(25 661)**	**11,2%**	**(23 121)**	**10,2%**	**(56 864)**	**25,0%**	**(5 257)**	**25,8%**	**339,8%**
Suppliers and employees	(228 571)	(227 024)	(8 082)	3,5%	(25 661)	11,2%	(23 121)	10,2%	(56 864)	25,0%	(5 257)	25,8%	339,8%
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**71 785**	**79 962**	**24 760**	**34,5%**	**60 512**	**84,3%**	**75 054**	**93,9%**	**160 326**	**200,5%**	**56 005**	**195,3%**	**34,0%**
Cash Flow from Investing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(55 009)**	**(53 175)**	**(10 649)**	**19,4%**	**(960)**	**1,7%**	**(24 083)**	**45,3%**	**(35 693)**	**67,1%**	**(11 285)**	**55,2%**	**113,4%**
Capital assets	(55 009)	(53 175)	(10 649)	19,4%	(960)	1,7%	(24 083)	45,3%	(35 693)	67,1%	(11 285)	55,2%	113,4%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(55 009)**	**(53 175)**	**(10 649)**	**19,4%**	**(960)**	**1,7%**	**(24 083)**	**45,3%**	**(35 693)**	**67,1%**	**(11 285)**	**55,2%**	**113,4%**
Cash Flow from Financing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**16 776**	**26 787**	**14 111**	**84,1%**	**59 552**	**355,0%**	**50 971**	**190,3%**	**124 633**	**465,3%**	**44 720**	**430,4%**	**14,0%**
Cash/cash equivalents at the year begin:	26 064	4 844	22 718	87,2%	18 981	72,8%	78 572	1 622,0%	22 718	469,0%	178 089	1 559,3%	(55,9%)
Cash/cash equivalents at the year end:	**42 839**	**31 631**	**18 973**	**44,3%**	**78 534**	**183,3%**	**129 543**	**409,5%**	**129 543**	**409,5%**	**222 809**	**484,4%**	**(41,9%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	617	,8%	676	,9%	748	1,0%	71 002	97,2%	73 043	19,8%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	2 060	7,4%	852	3,1%	635	2,3%	24 256	87,2%	27 803	7,6%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1 635	3,7%	1 465	3,3%	1 341	3,0%	39 517	89,9%	43 956	11,9%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	569	1,5%	584	1,5%	544	1,4%	36 457	95,6%	38 154	10,4%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	491	1,7%	543	1,8%	504	1,7%	28 049	94,8%	29 587	8,0%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	(6)	(8,3%)	-	-	-	-	76	108,3%	70	-	-	-	-	-
Interest on Arrear Debtor Accounts	642	,4%	1 739	1,1%	1 718	1,1%	151 704	97,4%	155 803	42,3%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3 407)	786,6%	10	(2,3%)	7	(1,7%)	2 957	(682,5%)	(433)	(,1%)	-	-	-	-
Total By Income Source	**2 600**	**,7%**	**5 869**	**1,6%**	**5 496**	**1,5%**	**354 018**	**96,2%**	**367 983**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	1 742	14,0%	646	5,2%	474	3,8%	9 562	77,0%	12 425	3,4%	-	-	-	-
Commercial	410	1,9%	565	2,6%	463	2,1%	20 651	93,5%	22 089	6,0%	-	-	-	-
Households	678	,2%	3 495	1,2%	3 467	1,2%	288 557	97,4%	296 197	80,5%	-	-	-	-
Other	(230)	(,6%)	1 163	3,1%	1 092	2,9%	35 247	94,6%	37 272	10,1%	-	-	-	-
Total By Customer Group	**2 600**	**,7%**	**5 869**	**1,6%**	**5 496**	**1,5%**	**354 018**	**96,2%**	**367 983**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	6 000	1,2%	12	-	152	-	514 944	98,8%	521 108	68,5%
Bulk Water	-	-	595	3,2%	-	-	18 245	96,8%	18 840	2,5%
PAYE deductions	-	-	-	-	-	-	17 781	100,0%	17 781	2,3%
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	1 143	84,9%	-	-	203	15,1%	1 346	,2%
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	7 157	4,2%	715	,4%	1 503	,9%	162 482	94,5%	171 856	22,6%
Auditor-General	99	1,1%	118	1,3%	118	1,3%	8 711	96,3%	9 047	1,2%
Other	2 634	12,4%	45	,2%	2 852	13,4%	15 684	73,9%	21 215	2,8%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**15 890**	**2,1%**	**2 628**	**,3%**	**4 625**	**,6%**	**738 050**	**97,0%**	**761 193**	**100,0%**

Contact Details

Municipal Manager	Mr Andrew Elliot Pholose	014 403 5006
Chief Financial Officer	Ms Tebogo Zelda Mogapi	082 426 1873

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MOSES KOTANE (NW375)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget: Main appropriation	2025/26 Budget: Adjusted Budget	First Quarter: Actual Expenditure	First Quarter: 1st Q as % of Main appropriation	Second Quarter: Actual Expenditure	Second Quarter: 2nd Q as % of Main appropriation	Third Quarter: Actual Expenditure	Third Quarter: 3rd Q as % of adjusted budget	Year to Date: Actual Expenditure	Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	2024/25 Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**1 136 908**	**1 133 342**	**395 465**	**34,8%**	**303 753**	**26,7%**	**207 088**	**18,3%**	**906 306**	**80,0%**	**290 010**	**90,0%**	**(28,6%)**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	198 188	198 188	65 772	33,2%	25 923	13,1%	(17 667)	(8,9%)	74 028	37,4%	46 989	70,1%	(137,6%)
Service charges - Waste Water Management	5 180	5 180	541	10,4%	1 250	24,1%	1 091	21,1%	2 883	55,7%	1 287	70,0%	(15,2%)
Service charges - Waste Management	14 109	14 109	3 515	24,9%	3 430	24,3%	3 424	24,3%	10 370	73,5%	3 451	76,5%	(,8%)
Sale of Goods and Rendering of Services	1 418	1 418	191	13,4%	94	6,6%	348	24,6%	633	44,6%	219	111,6%	59,0%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	60 358	60 358	9 801	16,2%	10 176	16,9%	310	,5%	20 287	33,6%	15 692	78,0%	(98,0%)
Interest earned from Current and Non Current Assets	13 097	8 727	2 623	20,0%	1 741	13,3%	2 060	23,6%	6 424	73,6%	3 120	82,9%	(34,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	101	31	8	8,4%	7	6,7%	15	48,1%	30	97,4%	1	4,3%	1 048,2%
Licences or permits	3 328	3 328	128	3,8%	136	4,1%	1 357	40,8%	1 620	48,7%	1 877	154,8%	(27,7%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	2 014	2 014	481	23,9%	619	30,7%	394	19,5%	1 494	74,2%	851	82,3%	(53,8%)
Non-Exchange Revenue													
Property rates	174 056	174 056	43 294	24,9%	43 259	24,9%	43 298	24,9%	129 852	74,6%	52 872	86,5%	(18,1%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1 899	1 899	-	-	-	-	2 759	145,3%	2 759	145,3%	1 238	68,8%	123,0%
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	627 463	628 337	258 441	41,2%	205 988	32,8%	157 997	25,1%	622 425	99,1%	152 741	99,4%	3,4%
Interest Receivables	35 698	35 698	10 670	29,9%	11 130	31,2%	11 448	32,1%	33 248	93,1%	9 671	79,3%	18,4%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	253	-	253	-	-	-	(100,0%)
Other Gains	-	-	-	-	-	-	-	-	-	-	0	-	(100,0%)
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**1 453 744**	**1 450 634**	**194 494**	**13,4%**	**337 212**	**23,2%**	**240 643**	**16,6%**	**772 349**	**53,2%**	**475 910**	**66,9%**	**(49,4%)**
Employee related costs	373 102	373 456	87 002	23,3%	57 925	15,5%	116 236	31,1%	261 163	69,9%	72 741	57,9%	59,8%
Remuneration of councillors	32 329	32 329	6 438	19,9%	8 406	26,0%	4 996	15,5%	19 840	61,4%	5 693	58,5%	(12,2%)
Bulk purchases - electricity	46 620	46 620	8 713	18,7%	10 850	23,3%	9 394	20,1%	28 957	62,1%	4 884	61,7%	92,4%
Inventory consumed	189 153	189 153	(2 441)	(1,3%)	96 415	51,0%	(76 110)	(40,2%)	17 865	9,4%	42 903	55,8%	(277,4%)
Debt impairment	309 909	309 909	-	-	51 220	16,5%	100 360	32,4%	151 580	48,9%	304 355	96,3%	(67,0%)
Depreciation, Amortisation and Impairment	186 561	186 561	31 506	16,9%	36 002	19,3%	32 425	17,4%	99 933	53,6%	39 248	77,6%	(17,4%)
Interest,Dividends and Rent on Land	2 597	2 597	233	9,0%	287	11,1%	49	1,9%	570	21,9%	511	75,2%	(90,4%)
Contracted services	204 518	195 035	42 337	20,7%	48 554	23,7%	32 521	16,7%	123 412	63,3%	37 967	68,1%	(14,3%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	2 340	1 106	-	75	-	835	35,7%	2 017	86,2%	(51 972)	-	(101,6%)
Operational Cost and Other Cost	108 955	112 633	19 599	18,0%	26 912	24,7%	19 515	17,3%	66 026	58,6%	19 580	55,9%	(,3%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	422	-	422	-	-	-	(100,0%)
Other Losses	-	-	-	-	566	-	-	-	566	-	-	-	-
Surplus/(Deficit)	**(316 836)**	**(317 292)**	**200 971**		**(33 459)**		**(33 555)**		**133 956**		**(185 900)**		
Transfers and subsidies - capital (monetary allocations)	225 068	232 220	19 005	8,4%	64 256	28,5%	17 962	7,7%	101 222	43,6%	16 489	51,5%	8,9%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**235 179**		**(169 412)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**235 179**		**(169 412)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**235 179**		**(169 412)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(91 768)**	**(85 072)**	**219 975**		**30 796**		**(15 593)**		**235 179**		**(169 412)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget: Main appropriation	2025/26 Budget: Adjusted Budget	First Quarter: Actual Expenditure	First Quarter: 1st Q as % of Main appropriation	Second Quarter: Actual Expenditure	Second Quarter: 2nd Q as % of Main appropriation	Third Quarter: Actual Expenditure	Third Quarter: 3rd Q as % of adjusted budget	Year to Date: Actual Expenditure	Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	2024/25 Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**225 068**	**235 890**	**16 486**	**7,3%**	**57 587**	**25,6%**	**19 219**	**8,1%**	**93 292**	**39,5%**	**23 635**	**48,1%**	**(18,7%)**
National Government	225 068	232 220	16 486	7,3%	57 379	25,5%	19 048	8,2%	92 914	40,0%	23 864	49,0%	(20,2%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**225 068**	**232 220**	**16 486**	**7,3%**	**57 379**	**25,5%**	**19 048**	**8,2%**	**92 914**	**40,0%**	**23 864**	**49,0%**	**(20,2%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	3 670	-	-	209	-	170	4,6%	379	10,3%	(229)	11,8%	(174,3%)
Capital Expenditure Functional	**225 068**	**235 890**	**16 486**	**7,3%**	**57 587**	**25,6%**	**19 219**	**8,1%**	**93 292**	**39,5%**	**23 635**	**48,1%**	**(18,7%)**
Municipal governance and administration	**-**	**1 200**	**-**	**-**	**209**	**-**	**170**	**14,2%**	**379**	**31,6%**	**(229)**	**13,4%**	**(174,3%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	1 200	-	-	209	-	170	14,2%	379	31,6%	(229)	13,4%	(174,3%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**16 000**	**12 970**	**-**	**-**	**2 731**	**17,1%**	**-**	**-**	**2 731**	**21,1%**	**-**	**-**	**-**
Community and Social Services	16 000	12 000	-	-	2 731	17,1%	-	-	2 731	22,8%	-	-	-
Sport And Recreation	-	500	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	470	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**85 000**	**137 004**	**6 578**	**7,7%**	**29 442**	**34,6%**	**11 345**	**8,3%**	**47 366**	**34,6%**	**2 783**	**47,0%**	**307,7%**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	85 000	137 004	6 578	7,7%	29 442	34,6%	11 345	8,3%	47 366	34,6%	2 783	47,0%	307,7%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**124 068**	**84 715**	**9 908**	**8,0%**	**25 206**	**20,3%**	**7 703**	**9,1%**	**42 817**	**50,5%**	**21 081**	**49,8%**	**(63,5%)**
Energy sources	7 000	14 562	328	4,7%	-	-	822	5,6%	1 150	7,9%	3 240	40,8%	(74,6%)
Water Management	88 068	50 304	4 726	5,4%	12 869	14,6%	9 699	19,3%	27 295	54,3%	13 798	47,9%	(29,7%)
Waste Water Management	27 000	19 849	4 854	18,0%	12 337	45,7%	(2 818)	(14,2%)	14 373	72,4%	4 044	80,5%	(169,7%)
Waste Management	2 000	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget: Main appropriation	2025/26 Budget: Adjusted Budget	First Quarter: Actual Expenditure	First Quarter: 1st Q as % of Main appropriation	Second Quarter: Actual Expenditure	Second Quarter: 2nd Q as % of Main appropriation	Third Quarter: Actual Expenditure	Third Quarter: 3rd Q as % of adjusted budget	Year to Date: Actual Expenditure	Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	2024/25 Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**1 122 302**	**1 122 302**	**41 630**	**3,7%**	**426 995**	**38,0%**	**425 521**	**37,9%**	**894 146**	**79,7%**	**87 812**	**42,4%**	**384,6%**
Property rates	90 509	90 509	23 078	25,5%	6 820	7,5%	21 991	24,3%	51 889	57,3%	23 103	64,7%	(4,8%)

Service charges	82 666	82 666	(49 012)	(59,3%)	108 400	131,1%	8 115	9,8%	67 503	81,7%	9 614	57,2%	(15,6%)
Other revenue	76 918	76 918	(256 203)	(333,1%)	41 782	54,3%	164 302	213,6%	(50 119)	(65,2%)	(138 455)	(10 333,4%)	(218,7%)
Transfers and Subsidies - Operational	627 463	627 463	258 895	41,3%	205 433	32,7%	156 134	24,9%	620 462	98,9%	150 401	98,8%	3,8%
Transfers and Subsidies - Capital	225 068	225 068	60 434	26,9%	61 844	27,5%	70 790	31,5%	193 068	85,8%	38 038	92,3%	86,1%
Interest	19 678	19 678	4 438	22,6%	2 716	13,8%	4 189	21,3%	11 343	57,6%	5 111	44,4%	(18,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(957 274)**	**(957 274)**	**94 990**	**(9,9%)**	**(137 872)**	**14,4%**	**(82 974)**	**8,7%**	**(125 856)**	**13,1%**	**47 386**	**(27,3%)**	**(275,1%)**
Suppliers and employees	(957 274)	(957 274)	94 990	(9,9%)	(137 872)	14,4%	(82 974)	8,7%	(125 856)	13,1%	47 386	(27,3%)	(275,1%)
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**165 028**	**165 028**	**136 620**	**82,8%**	**289 123**	**175,2%**	**342 547**	**207,6%**	**768 290**	**465,6%**	**135 197**	**989,2%**	**153,4%**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**9**	**-**	**253**	**-**	**262**	**-**	**-**	**-**	**(100,0%)**
Proceeds on disposal of PPE	-	-	-	-	9	-	253	-	262	-	-	-	(100,0%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(258 828)**	**(258 828)**	**(16 486)**	**6,4%**	**(57 587)**	**22,2%**	**(19 219)**	**7,4%**	**(93 292)**	**36,0%**	**(23 635)**	**38,2%**	**(18,7%)**
Capital assets	(258 828)	(258 828)	(16 486)	6,4%	(57 587)	22,2%	(19 219)	7,4%	(93 292)	36,0%	(23 635)	38,2%	(18,7%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(258 828)**	**(258 828)**	**(16 486)**	**6,4%**	**(57 579)**	**22,2%**	**(18 966)**	**7,3%**	**(93 031)**	**35,9%**	**(23 635)**	**38,2%**	**(19,8%)**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(3 536)**	**-**	**(100,0%)**
Short term loans	-	-	-	-	-	-	-	-	-	-	(3 467)	-	(100,0%)
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	(69)	-	(100,0%)
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(9 987)**	**(9 987)**	**-**	**-**	**(9 014)**	**90,3%**	**(2 519)**	**25,2%**	**(11 533)**	**115,5%**	**(427)**	**3,2%**	**489,4%**
Repayment of borrowing	(9 987)	(9 987)	-	-	(9 014)	90,3%	(2 519)	25,2%	(11 533)	115,5%	(427)	3,2%	489,4%
Net Cash from/(used) Financing Activities	**(9 987)**	**(9 987)**	**-**	**-**	**(9 014)**	**90,3%**	**(2 519)**	**25,2%**	**(11 533)**	**115,5%**	**(3 963)**	**75,3%**	**(36,4%)**
Net Increase/(Decrease) in cash held	**(103 787)**	**(103 787)**	**120 133**	**(115,7%)**	**222 531**	**(214,4%)**	**321 062**	**(309,3%)**	**663 726**	**(639,5%)**	**107 599**	**(258,2%)**	**198,4%**
Cash/cash equivalents at the year begin:	468 275	468 275	55 585	11,9%	175 698	37,5%	398 229	85,0%	55 585	11,9%	534 893	229,4%	(25,5%)
Cash/cash equivalents at the year end:	**364 487**	**364 487**	**120 133**	**33,0%**	**398 229**	**109,3%**	**719 291**	**197,3%**	**719 291**	**197,3%**	**642 493**	**(298,8%)**	**12,0%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	52 412	6,1%	20 140	2,3%	19 577	2,3%	768 416	89,3%	860 546	46,8%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	25 923	4,7%	11 092	2,0%	10 997	2,0%	499 287	91,2%	547 299	29,7%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	804	5,3%	367	2,4%	401	2,6%	13 720	89,7%	15 291	,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 612	4,3%	1 295	2,1%	1 291	2,1%	55 547	91,4%	60 745	3,3%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	15 099	4,7%	7 215	2,2%	7 055	2,2%	294 695	90,9%	324 064	17,6%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	677	2,1%	153	,5%	148	,5%	30 745	96,9%	31 723	1,7%	7 221	22,8%	-	-
Total By Income Source	**97 527**	**5,3%**	**40 262**	**2,2%**	**39 469**	**2,1%**	**1 662 411**	**90,4%**	**1 839 668**	**100,0%**	**7 221**	**,4%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	17 590	5,0%	8 156	2,3%	8 057	2,3%	321 142	90,5%	354 945	19,3%	-	-	-	-
Commercial	32 098	7,5%	13 208	3,1%	12 302	2,9%	372 450	86,6%	430 058	23,4%	-	-	-	-
Households	47 513	4,5%	18 796	1,8%	19 012	1,8%	961 817	91,9%	1 047 138	56,9%	-	-	-	-
Other	325	4,3%	101	1,3%	98	1,3%	7 002	93,0%	7 526	,4%	7 221	95,9%	-	-
Total By Customer Group	**97 527**	**5,3%**	**40 262**	**2,2%**	**39 469**	**2,1%**	**1 662 411**	**90,4%**	**1 839 668**	**100,0%**	**7 221**	**,4%**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	1 232	100,0%	-	-	-	-	-	-	1 232	4,3%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	22 237	99,9%	29	,1%	-	-	-	-	22 266	78,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	5 051	100,0%	-	-	-	-	-	-	5 051	17,7%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**28 520**	**99,9%**	**29**	**,1%**	**-**	**-**	**-**	**-**	**28 548**	**100,0%**

Contact Details

Municipal Manager	Mr Mokopane V Letsoalo	014 555 1307
Chief Financial Officer	Mr Mzwandile Mkhize	014 555 1332

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: BOJANALA PLATINUM (DC37)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**463 020**	**463 020**	**182 009**	**39,3%**	**147 012**	**31,8%**	**113 807**	**24,6%**	**442 828**	**95,6%**	**1 435**	**75,1%**	**7 829,1%**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	(1)	-	(100,0%)
Interest earned from Current and Non Current Assets	35 547	35 547	6 148	17,3%	6 380	17,9%	5 801	16,3%	18 330	51,6%	1 436	109,5%	304,0%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	873	-	504	-	652	-	2 029	-	-	-	(100,0%)
Non-Exchange Revenue													
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 010	3 010	-	-	-	-	931	30,9%	931	30,9%	-	26,3%	(100,0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	424 463	424 463	174 987	41,2%	140 128	33,0%	106 424	25,1%	421 539	99,3%	-	74,4%	(100,0%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**494 567**	**533 260**	**110 728**	**22,4%**	**126 988**	**25,7%**	**106 624**	**20,0%**	**344 339**	**64,6%**	**68 017**	**59,2%**	**56,8%**
Employee related costs	276 016	263 076	57 031	20,7%	56 791	20,6%	56 177	21,4%	169 999	64,6%	35 007	55,8%	60,5%
Remuneration of councillors	24 116	24 116	5 351	22,2%	6 274	26,0%	5 452	22,6%	17 077	70,8%	3 478	63,7%	56,8%
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	2 739	2 739	401	14,6%	196	7,1%	189	6,9%	786	28,7%	-	-	(100,0%)
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	10 000	10 000	-	-	-	-	3 332	33,3%	3 332	33,3%	-	-	(100,0%)
Interest,Dividends and Rent on Land	-	-	-	-	-	-	(6)	-	(6)	-	-	-	(100,0%)
Contracted services	127 514	172 757	30 031	23,6%	47 640	37,4%	24 536	14,2%	102 207	59,2%	19 069	62,4%	28,7%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	54 181	60 571	17 914	33,1%	16 080	29,7%	16 943	28,0%	50 936	84,1%	10 463	67,9%	61,9%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	8	-	-	-	8	-	-	-	-
Surplus/(Deficit)	**(31 547)**	**(70 240)**	**71 281**		**20 024**		**7 184**		**98 489**		**(66 581)**		
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	511	-	(511)	-	-	-	-	-	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**98 489**		**(66 581)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**98 489**		**(66 581)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**98 489**		**(66 581)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(31 547)**	**(70 240)**	**71 281**		**20 535**		**6 673**		**98 489**		**(66 581)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**32 950**	**61 821**	**183 679**	**557,4%**	**19 336**	**58,7%**	**2 434**	**3,9%**	**205 450**	**332,3%**	**1 068**	**7,6%**	**128,0%**
National Government	-	-	994	-	133	-	-	-	1 127	-	-	-	-
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**-**	**-**	**994**	**-**	**133**	**-**	**-**	**-**	**1 127**	**-**	**-**	**-**	**-**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	32 950	61 821	182 685	554,4%	19 204	58,3%	2 434	3,9%	204 323	330,5%	1 068	7,5%	128,0%
Capital Expenditure Functional	**32 950**	**61 821**	**183 679**	**557,4%**	**19 336**	**58,7%**	**2 434**	**3,9%**	**205 450**	**332,3%**	**1 068**	**7,6%**	**128,0%**
Municipal governance and administration	**3 750**	**3 150**	**133 507**	**3 560,2%**	**231**	**6,2%**	**29**	**,9%**	**133 767**	**4 246,6%**	**996**	**7,1%**	**(97,1%)**
Executive and Council	1 950	1 350	379	19,4%	80	4,1%	29	2,1%	487	36,1%	30	10,0%	(4,2%)
Finance and administration	1 800	1 800	133 129	7 396,0%	151	8,4%	-	-	133 280	7 404,4%	966	7,1%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**9 350**	**9 200**	**5 923**	**63,3%**	**-**	**-**	**-**	**-**	**5 923**	**64,4%**	**-**	**57,2%**	**-**
Community and Social Services	3 550	3 300	2 388	67,3%	-	-	-	-	2 388	72,4%	-	67,7%	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	5 500	5 900	2 887	52,5%	-	-	-	-	2 887	48,9%	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	300	-	648	216,1%	-	-	-	-	648	-	-	23,8%	-
Economic and Environmental Services	**7 400**	**20 471**	**38 620**	**521,9%**	**10 138**	**137,0%**	**1 496**	**7,3%**	**50 254**	**245,5%**	**71**	**,5%**	**2 000,6%**
Planning and Development	200	-	215	107,7%	-	-	-	-	215	-	71	35,6%	(100,0%)
Road Transport	7 200	20 471	38 404	533,4%	10 138	140,8%	1 496	7,3%	50 039	244,4%	-	-	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**12 450**	**29 000**	**5 629**	**45,2%**	**8 968**	**72,0%**	**909**	**3,1%**	**15 506**	**53,5%**	**-**	**-**	**(100,0%)**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	2 000	2 000	124	6,2%	-	-	-	-	124	6,2%	-	-	-
Waste Water Management	10 450	27 000	5 505	52,7%	8 968	85,8%	909	3,4%	15 382	57,0%	-	-	(100,0%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**463 020**	**536 283**	**-**	**-**	**-**	**-**	**(10 468)**	**(2,0%)**	**(10 468)**	**(2,0%)**	**-**	**-**	**(100,0%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-

Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	3 010	79 762	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	421 691	420 974	-	-	-	-	(10 468)	(2,5%)	(10 468)	(2,5%)	-	-	(100,0%)
Transfers and Subsidies - Capital	2 772	-	-	-	-	-	-	-	-	-	-	-	-
Interest	35 547	35 547	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**(264 021)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Suppliers and employees	-	(264 021)	-	-	-	-	-	-	-	-	-	-	-
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**463 020**	**272 262**	**-**	**-**	**-**	**-**	**(10 468)**	**(3,8%)**	**(10 468)**	**(3,8%)**	**-**	**-**	**(100,0%)**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**463 020**	**272 262**	**-**	**-**	**-**	**-**	**(10 468)**	**(3,8%)**	**(10 468)**	**(3,8%)**	**-**	**-**	**(100,0%)**
Cash/cash equivalents at the year begin:	343 996	258 311	314 108	91,3%	-	-	-	-	314 108	121,6%	-	-	-
Cash/cash equivalents at the year end:	**807 016**	**530 574**	**-**	**-**	**-**	**-**	**(10 468)**	**(2,0%)**	**(10 468)**	**(2,0%)**	**-**	**-**	**(100,0%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	17 740	72,2%	6 829	27,8%	24 570	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**17 740**	**72,2%**	**6 829**	**27,8%**	**24 570**	**100,0%**

Contact Details

Municipal Manager	Ms Edith Tukakgomo	014 590 4502
Chief Financial Officer	Mr Maranatha Khunou	014 590 4501

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RATLOU (NW381)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 Budget Adjusted Budget	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Second Quarter Actual Expenditure	2025/26 Second Quarter 2nd Q as % of Main appropriation	2025/26 Third Quarter Actual Expenditure	2025/26 Third Quarter 3rd Q as % of adjusted budget	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of adjusted budget	2024/25 Third Quarter Actual Expenditure	2024/25 Third Quarter Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**220 940**	**221 270**	**68 730**	**31,1%**	**90 032**	**40,7%**	**45 851**	**20,7%**	**204 613**	**92,5%**	**46 485**	**96,9%**	**(1,4%)**
Exchange Revenue													
Service charges - Electricity	680	680	146	21,5%	161	23,6%	172	25,3%	479	70,4%	113	69,6%	52,6%
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	270	-	-	23	-	300	111,2%	323	119,7%	-	-	(100,0%)
Sale of Goods and Rendering of Services	365	677	100	27,4%	81	22,1%	120	17,7%	300	44,3%	144	94,5%	(16,6%)
Agency services	1 112	1 112	313	28,2%	214	19,3%	243	21,8%	770	69,2%	227	69,2%	7,0%
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	3 405	3 405	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	6 210	6 210	1 162	18,7%	899	14,5%	874	14,1%	2 935	47,3%	1 162	71,4%	(24,8%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2 163	2 160	553	25,6%	568	26,3%	580	26,8%	1 701	78,8%	702	84,1%	(17,4%)
Licences or permits	202	202	80	39,7%	75	37,1%	108	53,4%	264	130,3%	60	76,3%	79,6%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	50	14	13	26,6%	(2)	(3,5%)	0	,7%	12	85,6%	0	-	(47,8%)
Operational Revenue	90	90	(5 821)	(6 468,1%)	-	-	-	-	(5 821)	(6 468,1%)	-	12,5%	-
Non-Exchange Revenue													
Property rates	29 536	29 322	-	-	29 322	99,3%	-	-	29 322	100,0%	-	100,0%	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	176	176	43	24,6%	37	20,8%	30	16,9%	109	62,3%	42	87,6%	(29,8%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	176 403	176 403	72 140	40,9%	58 654	33,3%	43 424	24,6%	174 219	98,8%	44 034	99,2%	(1,4%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	550	550	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**256 997**	**262 501**	**64 853**	**25,2%**	**75 516**	**29,4%**	**34 362**	**13,1%**	**174 731**	**66,6%**	**56 448**	**70,5%**	**(39,1%)**
Employee related costs	112 832	112 152	26 726	23,7%	32 536	28,8%	28 231	25,2%	87 494	78,0%	24 084	76,1%	17,2%
Remuneration of councillors	13 955	13 955	3 286	23,5%	3 269	23,4%	3 636	26,1%	10 191	73,0%	3 851	73,1%	(5,6%)
Bulk purchases - electricity	4 840	8 170	1 947	40,2%	2 153	44,5%	1 674	20,5%	5 774	70,7%	2 345	107,9%	(28,6%)
Inventory consumed	2 120	1 800	136	6,4%	561	26,5%	297	16,5%	995	55,3%	226	52,3%	31,5%
Debt impairment	7 000	9 200	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	33 041	35 998	7 847	23,7%	7 897	23,9%	7 747	21,5%	23 490	65,3%	7 770	68,2%	(,3%)
Interest,Dividends and Rent on Land	60	60	22	37,3%	8	13,5%	10	16,5%	40	67,3%	19	74,3%	(47,1%)
Contracted services	36 470	34 032	12 725	34,9%	14 357	39,4%	4 819	14,2%	31 901	93,7%	6 968	61,6%	(30,8%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	980	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	45 659	47 094	12 163	26,6%	14 735	32,3%	(12 053)	(25,6%)	14 846	31,5%	11 187	73,2%	(207,7%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	40	40	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(36 056)**	**(41 231)**	**3 877**		**14 516**		**11 489**		**29 882**		**(9 963)**		
Transfers and subsidies - capital (monetary allocations)	33 906	44 906	25 493	75,2%	15 131	44,6%	2 078	4,6%	42 702	95,1%	4 041	83,3%	(48,6%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**72 583**		**(5 922)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**72 583**		**(5 922)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**72 583**		**(5 922)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(2 150)**	**3 676**	**29 370**		**29 647**		**13 567**		**72 583**		**(5 922)**		

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget Main appropriation	2025/26 Budget Adjusted Budget	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Second Quarter Actual Expenditure	2025/26 Second Quarter 2nd Q as % of Main appropriation	2025/26 Third Quarter Actual Expenditure	2025/26 Third Quarter 3rd Q as % of adjusted budget	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of adjusted budget	2024/25 Third Quarter Actual Expenditure	2024/25 Third Quarter Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**38 596**	**50 309**	**22 334**	**57,9%**	**16 663**	**43,2%**	**18 592**	**37,0%**	**57 590**	**114,5%**	**4 550**	**65,6%**	**308,6%**
National Government	33 906	44 906	22 294	65,8%	14 084	41,5%	17 727	39,5%	54 106	120,5%	3 768	62,6%	370,5%
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	30	30	-	-	-	-	2	7,9%	2	7,9%	84	49,2%	(97,2%)
Transfers recognised - capital	**33 936**	**44 936**	**22 294**	**65,7%**	**14 084**	**41,5%**	**17 730**	**39,5%**	**54 108**	**120,4%**	**3 852**	**62,6%**	**360,3%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	4 660	5 372	40	,9%	2 579	55,3%	862	16,1%	3 482	64,8%	698	80,3%	23,6%
Capital Expenditure Functional	**38 596**	**50 309**	**22 334**	**57,9%**	**16 663**	**43,2%**	**18 592**	**37,0%**	**57 590**	**114,5%**	**4 550**	**65,6%**	**308,6%**
Municipal governance and administration	**960**	**1 812**	**30**	**3,1%**	**1 402**	**146,1%**	**300**	**16,6%**	**1 733**	**95,6%**	**625**	**36,1%**	**(51,9%)**
Executive and Council	170	170	-	-	-	-	-	-	-	-	432	83,4%	(100,0%)
Finance and administration	790	1 642	30	3,8%	1 402	177,5%	300	18,3%	1 733	105,5%	193	9,9%	55,8%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**60**	**60**	**10**	**16,7%**	**-**	**-**	**273**	**455,7%**	**283**	**472,4%**	**84**	**22,7%**	**225,2%**
Community and Social Services	30	30	-	-	-	-	2	7,9%	2	7,9%	84	60,3%	(97,2%)
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	30	30	10	33,3%	-	-	271	903,6%	281	936,9%	-	19,0%	(100,0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**37 576**	**48 436**	**22 294**	**59,3%**	**15 261**	**40,6%**	**18 018**	**37,2%**	**55 574**	**114,7%**	**3 841**	**69,8%**	**369,1%**
Planning and Development	37 576	48 436	22 294	59,3%	15 261	40,6%	18 018	37,2%	55 574	114,7%	3 841	69,8%	369,1%
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget Main appropriation	2025/26 Budget Adjusted Budget	2025/26 First Quarter Actual Expenditure	2025/26 First Quarter 1st Q as % of Main appropriation	2025/26 Second Quarter Actual Expenditure	2025/26 Second Quarter 2nd Q as % of Main appropriation	2025/26 Third Quarter Actual Expenditure	2025/26 Third Quarter 3rd Q as % of adjusted budget	2025/26 Year to Date Actual Expenditure	2025/26 Year to Date Total Expenditure as % of adjusted budget	2024/25 Third Quarter Actual Expenditure	2024/25 Third Quarter Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**256 519**	**267 619**	**172 440**	**67,2%**	**147 306**	**57,4%**	**142 162**	**53,1%**	**461 908**	**172,6%**	**54 244**	**102,3%**	**162,1%**
Property rates	26 582	26 582	35	,1%	-	-	-	-	35	,1%	17 902	69,1%	(100,0%)

Service charges	612	712	28	4,6%	57	9,4%	39	5,5%	125	17,5%	170	81,1%	(77,1%)
Other revenue	10 866	10 866	1 485	13,7%	16 827	154,9%	1 166	10,7%	19 478	179,3%	18 093	2 131,7%	(93,6%)
Transfers and Subsidies - Operational	176 403	187 403	146 512	83,1%	124 559	70,6%	120 293	64,2%	391 364	208,8%	100 300	97,9%	19,9%
Transfers and Subsidies - Capital	35 691	35 691	24 380	68,3%	5 863	16,4%	20 663	57,9%	50 906	142,6%	(86 296)	105,3%	(123,9%)
Interest	6 364	6 364	-	-	-	-	-	-	-	-	4 075	68,1%	(100,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(224 756)**	**(224 906)**	**(23 756)**	**10,6%**	**(24 976)**	**11,1%**	**(7 720)**	**3,4%**	**(56 453)**	**25,1%**	**(53 864)**	**72,3%**	**(85,7%)**
Suppliers and employees	(224 696)	(224 846)	(23 756)	10,6%	(24 976)	11,1%	(7 720)	3,4%	(56 453)	25,1%	(53 808)	72,3%	(85,7%)
Finance charges	(60)	(60)	-	-	-	-	-	-	-	-	(56)	58,3%	(100,0%)
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**31 763**	**42 713**	**148 684**	**468,1%**	**122 330**	**385,1%**	**134 441**	**314,8%**	**405 455**	**949,3%**	**381**	**537,9%**	**35 210,5%**
Cash Flow from Investing Activities													
Receipts	**1**	**1**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**52 793**	**-**	**(100,0%)**
Proceeds on disposal of PPE	1	1	-	-	-	-	-	-	-	-	52 793	-	(100,0%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(39 596)**	**(42 796)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**49 764**	**69,2%**	**(100,0%)**
Capital assets	(39 596)	(42 796)	-	-	-	-	-	-	-	-	49 764	69,2%	(100,0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(39 595)**	**(42 795)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**102 557**	**(30,7%)**	**(100,0%)**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(7 833)**	**(83)**	**148 684**	**(1 898,3%)**	**122 330**	**(1 561,8%)**	**134 441**	**(162 913,7%)**	**405 455**	**(491 323,6%)**	**102 938**	**(282,2%)**	**30,6%**
Cash/cash equivalents at the year begin:	54 830	54 830	-	-	148 684	271,2%	271 014	494,3%	-	-	(17 195)	-	(1 676,1%)
Cash/cash equivalents at the year end:	46 998	54 748	148 684	316,4%	271 014	576,7%	405 455	740,6%	405 455	740,6%	84 916	568,6%	377,5%

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	61	,5%	586	4,8%	11 538	94,7%	12 184	16,7%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	(178)	(,8%)	(122)	(,5%)	23 848	101,3%	23 548	32,2%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	(17)	-	(26)	(,1%)	37 334	100,1%	37 292	51,1%	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**(134)**	**(,2%)**	**437**	**,6%**	**72 720**	**99,6%**	**73 023**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	(178)	(,8%)	(122)	(,5%)	23 848	101,3%	23 548	32,2%	-	-	-	-
Commercial	-	-	61	,5%	586	4,8%	11 538	94,7%	12 184	16,7%	-	-	-	-
Households	-	-	(17)	-	(26)	(,1%)	37 334	100,1%	37 292	51,1%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**(134)**	**(,2%)**	**437**	**,6%**	**72 720**	**99,6%**	**73 023**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	843	93,7%	203	22,6%	(147)	(16,3%)	900	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**843**	**93,7%**	**203**	**22,6%**	**(147)**	**(16,3%)**	**900**	**100,0%**

Contact Details

Municipal Manager	Mr Lloyd Leoko	018 330 7000
Chief Financial Officer	Mr Collen Tjale (Acting)	018 330 7000

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: TSWAING (NW382)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		Q3 of 2024/25 to Q3 of 2025/26
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure													
Operating Revenue	**351 091**	**405 568**	**126 116**	**35,9%**	**97 034**	**27,6%**	**92 173**	**22,7%**	**315 322**	**77,7%**	**69 780**	**78,1%**	**32,1%**
Exchange Revenue													
Service charges - Electricity	94 719	86 619	21 558	22,8%	18 873	19,9%	26 753	30,9%	67 185	77,6%	11 420	58,5%	134,3%
Service charges - Water	10 126	10 005	2 605	25,7%	847	8,4%	4 656	46,5%	8 109	81,1%	1 849	41,9%	151,9%
Service charges - Waste Water Management	15 607	25 059	6 189	39,7%	6 255	40,1%	6 290	25,1%	18 734	74,8%	2 614	59,8%	140,7%
Service charges - Waste Management	13 533	15 916	3 927	29,0%	4 063	30,0%	4 015	25,2%	12 006	75,4%	3 580	120,5%	12,2%
Sale of Goods and Rendering of Services	440	239	63	14,4%	45	10,2%	58	24,3%	166	69,5%	91	70,5%	(36,2%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	37 780	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	2 866	3 397	244	8,5%	145	5,1%	53	1,6%	442	13,0%	293	71,4%	(81,8%)
Dividends	29	32	-	-	-	-	-	-	-	-	3	26,8%	(100,0%)
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	23	323	3	11,0%	13	57,7%	7	2,3%	23	7,1%	14	8,8%	(45,1%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	4 500	100	54	1,2%	-	-	-	-	54	53,9%	-	-	-
Non-Exchange Revenue													
Property rates	39 830	39 830	23 523	59,1%	9 484	23,8%	9 314	23,4%	42 321	106,3%	7 623	73,3%	22,2%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	383	383	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	3 148	4 896	676	21,5%	598	19,0%	487	10,0%	1 761	36,0%	797	76,4%	(38,9%)
Transfer and subsidies - Operational	165 888	165 888	67 273	40,6%	56 710	34,2%	40 538	24,4%	164 521	99,2%	41 496	99,2%	(2,3%)
Interest Receivables	-	15 101	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**345 449**	**407 057**	**63 368**	**18,3%**	**91 810**	**26,6%**	**73 452**	**18,0%**	**228 631**	**56,2%**	**85 458**	**66,9%**	**(14,0%)**
Employee related costs	100 565	131 889	31 561	31,4%	32 527	32,3%	33 832	25,7%	97 920	74,2%	27 039	84,9%	25,1%
Remuneration of councillors	13 994	13 320	3 497	25,0%	3 169	22,6%	2 997	22,5%	9 663	72,5%	3 064	70,3%	(2,2%)
Bulk purchases - electricity	74 703	74 703	15 842	21,2%	19 800	26,5%	12 206	16,3%	47 848	64,1%	18 446	77,6%	(33,8%)
Inventory consumed	3 095	2 568	47	1,5%	76	2,5%	402	15,7%	525	20,5%	1 404	90,9%	(71,3%)
Debt impairment	46 083	46 083	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	30 701	30 701	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	18 475	18 475	2 832	15,3%	6 854	37,1%	4 154	22,5%	13 840	74,9%	4 336	72,4%	(4,2%)
Contracted services	36 329	66 454	6 855	18,9%	23 965	66,0%	15 490	23,3%	46 310	69,7%	24 980	96,6%	(38,0%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	21 505	22 864	2 733	12,7%	5 419	25,2%	4 371	19,1%	12 524	54,8%	6 189	70,2%	(29,4%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**5 641**	**(1 489)**	**62 747**		**5 223**		**18 721**		**86 692**		**(15 678)**		
Transfers and subsidies - capital (monetary allocations)	35 544	35 544	-	-	5 393	15,2%	14 704	41,4%	20 097	56,5%	14 270	70,8%	3,0%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**106 788**		**(1 408)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**106 788**		**(1 408)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**106 788**		**(1 408)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**41 185**	**34 055**	**62 747**		**10 616**		**33 425**		**106 788**		**(1 408)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		Q3 of 2024/25 to Q3 of 2025/26
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure													
Source of Finance	**35 353**	**35 353**	**548**	**1,5%**	**-**	**-**	**-**	**-**	**548**	**1,5%**	**-**	**207,3%**	**-**
National Government	35 353	35 353	548	1,5%	-	-	-	-	548	1,5%	-	207,3%	-
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**35 353**	**35 353**	**548**	**1,5%**	**-**	**-**	**-**	**-**	**548**	**1,5%**	**-**	**207,3%**	**-**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Functional	**35 353**	**35 353**	**548**	**1,5%**	**-**	**-**	**-**	**-**	**548**	**1,5%**	**-**	**207,3%**	**-**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**35 353**	**35 353**	**548**	**1,5%**	**-**	**-**	**-**	**-**	**548**	**1,5%**	**-**	**207,3%**	**-**
Energy sources	35 353	35 353	548	1,5%	-	-	-	-	548	1,5%	-	207,3%	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		Q3 of 2024/25 to Q3 of 2025/26
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities													
Receipts	**367 597**	**304 607**	**(174 789)**	**(47,5%)**	**(153 275)**	**(41,7%)**	**(111 516)**	**(36,6%)**	**(439 580)**	**(144,3%)**	**(85 446)**	**(63,7%)**	**30,5%**
Property rates	12 386	7 745	1 911	15,4%	3 597	29,0%	2 566	33,1%	8 074	104,3%	4 326	59,9%	(40,7%)

Service charges	56 613	60 496	13 093	23,1%	9 971	17,6%	15 889	26,3%	38 954	64,4%	13 043	79,8%	21,8%
Other revenue	81 947	34 232	(271 358)	(331,1%)	(238 229)	(290,7%)	(171 444)	(500,8%)	(681 030)	(1 989,5%)	(150 611)	(323,0%)	13,8%
Transfers and Subsidies - Operational	165 888	165 888	70 636	42,6%	54 321	32,7%	40 792	24,6%	165 749	99,9%	40 395	100,0%	1,0%
Transfers and Subsidies - Capital	50 085	35 544	10 694	21,4%	16 924	33,8%	600	1,7%	28 218	79,4%	7 111	94,1%	(91,6%)
Interest	650	669	234	35,9%	141	21,7%	81	12,1%	455	68,1%	287	147,6%	(71,9%)
Dividends	29	32	-	-	-	-	-	-	-	-	3	26,8%	(100,0%)
Payments	**(408 190)**	**(288 708)**	**98 972**	**(24,2%)**	**71 452**	**(17,5%)**	**50 291**	**(17,4%)**	**220 715**	**(76,4%)**	**47 889**	**94,9%**	**5,0%**
Suppliers and employees	(408 190)	(288 708)	98 972	(24,2%)	71 452	(17,5%)	50 291	(17,4%)	220 715	(76,4%)	47 889	94,9%	5,0%
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(40 593)**	**15 898**	**(75 817)**	**186,8%**	**(81 823)**	**201,6%**	**(61 225)**	**(385,1%)**	**(218 865)**	**(1 376,7%)**	**(37 556)**	**(26,0%)**	**63,0%**
Cash Flow from Investing Activities													
Receipts	**4 258**	**46**	**(956)**	**(22,5%)**	**(589)**	**(13,8%)**	**(4 086)**	**(8 816,9%)**	**(5 631)**	**(12 151,8%)**	**2 719**	**212,6%**	**(250,2%)**
Proceeds on disposal of PPE	4 500	100	54	1,2%	-	-	-	-	54	53,9%	-	-	-
Decrease (increase) in non-current receivables	(89)	-	(1 010)	1 137,2%	(589)	662,9%	(4 086)	-	(5 685)	-	2 719	579,8%	(250,2%)
Decrease (increase) in non-current investments	(153)	(54)	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(40 656)**	**(40 656)**	**(548)**	**1,3%**	**-**	**-**	**-**	**-**	**(548)**	**1,3%**	**-**	**207,3%**	**-**
Capital assets	(40 656)	(40 656)	(548)	1,3%	-	-	-	-	(548)	1,3%	-	207,3%	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(36 398)**	**(40 610)**	**(1 504)**	**4,1%**	**(589)**	**1,6%**	**(4 086)**	**10,1%**	**(6 179)**	**15,2%**	**2 719**	**207,5%**	**(250,2%)**
Cash Flow from Financing Activities													
Receipts	**8 778**	**55**	**18**	**,2%**	**5**	**,1%**	**15**	**26,4%**	**37**	**67,8%**	**-**	**-**	**(100,0%)**
Short term loans	8 723	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	55	55	18	31,7%	5	9,6%	15	26,4%	37	67,8%	-	-	(100,0%)
Payments	**(8 723)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(8 723)	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**55**	**55**	**18**	**31,7%**	**5**	**9,6%**	**15**	**26,4%**	**37**	**67,8%**	**-**	**-**	**(100,0%)**
Net Increase/(Decrease) in cash held	**(76 936)**	**(24 656)**	**(77 304)**	**100,5%**	**(82 407)**	**107,1%**	**(65 296)**	**264,8%**	**(225 007)**	**912,6%**	**(34 837)**	**(28,7%)**	**87,4%**
Cash/cash equivalents at the year begin:	-	846	(4 472)	-	(77 509)	-	(158 709)	(18 760,6%)	(4 472)	(528,6%)	(126 397)	-	25,6%
Cash/cash equivalents at the year end:	**(76 936)**	**(23 810)**	**(77 509)**	**100,7%**	**(158 709)**	**206,3%**	**(224 005)**	**940,8%**	**(224 005)**	**940,8%**	**(161 233)**	**(28,5%)**	**38,9%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	2 165	3,1%	1 043	1,5%	2 440	3,5%	64 845	92,0%	70 493	12,2%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	8 687	5,3%	7 680	4,7%	5 843	3,6%	140 661	86,4%	162 871	28,3%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1 653	2,0%	1 506	1,8%	1 321	1,6%	77 560	94,5%	82 040	14,2%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	2 266	1,7%	2 212	1,6%	2 183	1,6%	128 508	95,1%	135 169	23,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1 521	1,3%	1 474	1,2%	1 451	1,2%	114 651	96,3%	119 096	20,7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	142	100,0%	142	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	93	1,5%	84	1,4%	78	1,3%	5 783	95,8%	6 038	1,0%	-	-	-	-
Total By Income Source	**16 385**	**2,8%**	**13 999**	**2,4%**	**13 315**	**2,3%**	**532 149**	**92,4%**	**575 849**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	1 567	5,9%	425	1,6%	371	1,4%	24 012	91,0%	26 375	4,6%	-	-	-	-
Commercial	3 636	3,8%	3 017	3,1%	2 540	2,6%	87 588	90,5%	96 780	16,8%	-	-	-	-
Households	11 182	2,5%	10 558	2,3%	10 405	2,3%	420 549	92,9%	452 694	78,6%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**16 385**	**2,8%**	**13 999**	**2,4%**	**13 315**	**2,3%**	**532 149**	**92,4%**	**575 849**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	9 757	3,2%	6 460	2,1%	3 310	1,1%	288 861	93,7%	308 388	68,4%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	1 260	2,2%	4 127	7,3%	5 422	9,6%	45 415	80,8%	56 223	12,5%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	4 189	4,8%	4 124	4,8%	4 290	5,0%	73 808	85,4%	86 411	19,2%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**15 206**	**3,4%**	**14 711**	**3,3%**	**13 021**	**2,9%**	**408 083**	**90,5%**	**451 022**	**100,0%**

Contact Details

Municipal Manager	Mr Boorman Phutiyagae	053 948 9413
Chief Financial Officer	Mr Johannes Lentikile Mogoemang	053 948 9400

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAFIKENG (NW383)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**1 358 652**	**1 366 320**	**260 597**	**19,2%**	**107 416**	**7,9%**	**362 251**	**26,5%**	**730 265**	**53,4%**	**270 943**	**72,7%**	**33,7%**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	236 948	236 948	24 046	10,1%	22 748	9,6%	23 862	10,1%	70 656	29,8%	37 384	64,9%	(36,2%)
Service charges - Waste Water Management	60 912	60 912	11 997	19,7%	11 909	19,6%	12 661	20,8%	36 567	60,0%	13 897	70,5%	(8,9%)
Service charges - Waste Management	57 461	57 461	9 668	16,8%	10 043	17,5%	10 753	18,7%	30 464	53,0%	11 866	68,3%	(9,4%)
Sale of Goods and Rendering of Services	9 601	9 601	1 233	12,8%	1 078	11,2%	896	9,3%	3 207	33,4%	981	29,2%	(8,7%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	99 876	99 876	9 947	10,0%	7 646	7,7%	10 823	10,8%	28 416	28,5%	18 082	49,2%	(40,1%)
Interest earned from Current and Non Current Assets	24 731	24 731	-	-	-	-	7 884	31,9%	7 884	31,9%	-	-	(100,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	750	750	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	15 469	15 469	2 894	18,7%	2 732	17,7%	2 747	17,8%	8 373	54,1%	2 592	52,1%	6,0%
Licences or permits	9 029	9 029	543	6,0%	497	5,5%	518	5,7%	1 557	17,2%	509	20,4%	1,7%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	28	28	(12)	(43,5%)	-	-	380	1 349,1%	367	1 305,6%	44	165,9%	762,6%
Operational Revenue	17 778	17 778	960	5,4%	688	3,9%	761	4,3%	2 409	13,5%	1 471	84,2%	(48,3%)
Non-Exchange Revenue													
Property rates	351 370	351 370	28 453	8,1%	36 867	10,5%	45 314	12,9%	110 633	31,5%	72 326	57,7%	(37,3%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 712	2 712	168	6,2%	184	6,8%	48	1,8%	401	14,8%	19	4,2%	151,5%
Licences or permits	-	-	646	-	733	-	683	-	2 061	-	615	-	10,9%
Transfer and subsidies - Operational	404 479	412 147	160 134	39,6%	-	-	230 693	56,0%	390 827	94,8%	90 207	95,0%	155,7%
Interest Receivables	67 508	67 508	9 921	14,7%	12 291	18,2%	14 229	21,1%	36 441	54,0%	20 950	99,2%	(32,1%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**1 186 416**	**1 263 927**	**147 055**	**12,4%**	**262 041**	**22,1%**	**218 947**	**17,3%**	**628 043**	**49,7%**	**146 879**	**100,0%**	**49,1%**
Employee related costs	445 994	451 354	78 774	17,7%	149 390	33,5%	116 607	25,8%	344 770	76,4%	103 207	68,9%	13,0%
Remuneration of councillors	34 535	38 235	5 058	14,6%	9 903	28,7%	8 188	21,4%	23 148	60,5%	12 796	73,8%	(36,0%)
Bulk purchases - electricity	20 500	31 200	8 862	43,2%	6 419	31,3%	9 678	31,0%	24 959	80,0%	5 246	80,9%	84,5%
Inventory consumed	99 687	100 684	4 713	4,7%	6 557	6,6%	8 477	8,4%	19 747	19,6%	38 646	77,9%	(78,1%)
Debt impairment	321 061	236 896	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	82 176	77 176	-	-	-	-	25 578	33,1%	25 578	33,1%	-	-	(100,0%)
Interest,Dividends and Rent on Land	740	740	38	5,2%	27	3,7%	84	11,4%	149	20,2%	28	11,2%	201,3%
Contracted services	119 561	177 602	30 197	25,3%	66 336	55,5%	10 725	6,0%	107 259	60,4%	33 980	55,6%	(68,4%)
Transfers and subsidies	4 000	-	-	-	-	-	-	-	-	-	1 704	92,1%	(100,0%)
Irrecoverable debts written off	-	79 030	(92)	-	(242)	-	20 932	26,5%	20 597	26,1%	(60 584)	91,3%	(134,5%)
Operational Cost and Other Cost	58 162	71 010	19 506	33,5%	23 651	40,7%	18 679	26,3%	61 836	87,1%	11 858	54,8%	57,5%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**172 236**	**102 393**	**113 542**		**(154 624)**		**143 304**		**102 221**		**124 064**		
Transfers and subsidies - capital (monetary allocations)	110 658	110 658	-	-	-	-	8 000	7,2%	8 000	7,2%	1 043	,8%	666,7%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**110 221**		**125 107**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**110 221**		**125 107**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**110 221**		**125 107**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**282 894**	**213 052**	**113 542**		**(154 624)**		**151 304**		**110 221**		**125 107**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**133 520**	**145 041**	**35 430**	**26,5%**	**26 287**	**19,7%**	**29 363**	**20,2%**	**91 080**	**62,8%**	**9 593**	**48,6%**	**206,1%**
National Government	110 658	110 658	32 697	29,5%	20 775	18,8%	8 144	7,4%	61 615	55,7%	4 892	43,1%	66,5%
Provincial Government	87	87	73	84,2%	12	13,6%	-	-	85	97,8%	-	-	-
District Municipality	-	-	-	-	-	-	(217)	-	(217)	-	1 721	74,6%	(112,6%)
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**110 745**	**110 745**	**32 770**	**29,6%**	**20 787**	**18,8%**	**7 927**	**7,2%**	**61 484**	**55,5%**	**6 613**	**55,0%**	**19,9%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	22 775	34 295	2 660	11,7%	5 500	24,2%	21 436	62,5%	29 596	86,3%	2 980	18,1%	619,3%
Capital Expenditure Functional	**133 520**	**145 041**	**35 430**	**26,5%**	**26 287**	**19,7%**	**30 812**	**21,2%**	**92 529**	**63,8%**	**9 593**	**48,6%**	**221,2%**
Municipal governance and administration	**11 669**	**14 319**	**272**	**2,3%**	**2 487**	**21,3%**	**4 019**	**28,1%**	**6 777**	**47,3%**	**282**	**13,7%**	**1 324,0%**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	11 669	14 319	272	2,3%	2 487	21,3%	4 019	28,1%	6 777	47,3%	282	19,9%	1 324,0%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**7 723**	**7 723**	**73**	**,9%**	**1 899**	**24,6%**	**5 300**	**68,6%**	**7 273**	**94,2%**	**1 751**	**53,5%**	**202,7%**
Community and Social Services	333	333	73	22,0%	12	3,5%	-	-	85	25,5%	-	-	-
Sport And Recreation	6 307	6 307	-	-	1 888	29,9%	5 517	87,5%	7 404	117,4%	30	56,5%	18 569,5%
Public Safety	1 082	1 082	-	-	-	-	-	-	-	-	-	8,5%	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	(217)	-	(217)	-	1 721	64,2%	(112,6%)
Economic and Environmental Services	**111 245**	**116 245**	**32 697**	**29,4%**	**20 775**	**18,7%**	**19 823**	**17,1%**	**73 295**	**63,1%**	**4 899**	**37,1%**	**304,6%**
Planning and Development	110 658	115 658	32 697	29,5%	20 775	18,8%	5 677	4,9%	59 149	51,1%	4 899	39,8%	15,9%
Road Transport	587	587	-	-	-	-	14 146	2 409,8%	14 146	2 409,8%	-	-	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**2 883**	**6 753**	**2 388**	**82,8%**	**1 126**	**39,0%**	**1 670**	**24,7%**	**5 184**	**76,8%**	**2 661**	**67,9%**	**(37,2%)**
Energy sources	2 883	2 883	318	11,0%	1 126	39,0%	221	7,7%	1 664	57,7%	2 661	53,7%	(91,7%)
Water Management	-	-	-	-	-	-	1 449	-	1 449	-	-	-	(100,0%)
Waste Water Management	-	3 870	2 070	-	-	-	-	-	2 070	53,5%	-	69,6%	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**1 202 375**	**1 210 044**	**329 588**	**27,4%**	**134 118**	**11,2%**	**368 063**	**30,4%**	**831 769**	**68,7%**	**198 693**	**77,2%**	**85,2%**
Property rates	236 029	236 029	43 285	18,3%	47 877	20,3%	34 764	14,7%	125 926	53,4%	49 720	57,9%	(30,1%)

Service charges	249 792	249 792	50 336	20,2%	44 254	17,7%	40 228	16,1%	134 818	54,0%	35 529	53,1%	13,2%
Other revenue	68 014	68 014	3 174	4,7%	28 774	42,3%	908	1,3%	32 856	48,3%	(4 419)	159,6%	(120,5%)
Transfers and Subsidies - Operational	401 479	412 147	176 580	44,0%	7 213	1,8%	229 443	55,7%	413 236	100,3%	94 507	107,2%	142,8%
Transfers and Subsidies - Capital	113 658	110 658	56 213	49,5%	6 000	5,3%	55 019	49,7%	117 232	105,9%	23 356	57,5%	135,6%
Interest	133 403	133 403	-	-	-	-	7 701	5,8%	7 701	5,8%	-	-	(100,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(781 679)**	**(861 950)**	**(158 255)**	**20,2%**	**(39 902)**	**5,1%**	**(122 522)**	**14,2%**	**(320 679)**	**37,2%**	**(15 664)**	**4,3%**	**682,2%**
Suppliers and employees	(780 939)	(862 210)	(158 255)	20,3%	(39 902)	5,1%	(122 522)	14,2%	(320 679)	37,2%	(15 664)	4,3%	682,2%
Finance charges	(740)	(740)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	1 000	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**420 696**	**348 094**	**171 334**	**40,7%**	**94 216**	**22,4%**	**245 541**	**70,5%**	**511 091**	**146,8%**	**183 029**	**488,9%**	**34,2%**
Cash Flow from Investing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(133 520)**	**(145 041)**	**(45 006)**	**33,7%**	**(30 137)**	**22,6%**	**(23 711)**	**16,3%**	**(98 854)**	**68,2%**	**(10 688)**	**206,7%**	**121,8%**
Capital assets	(133 520)	(145 041)	(45 006)	33,7%	(30 137)	22,6%	(23 711)	16,3%	(98 854)	68,2%	(10 688)	206,7%	121,8%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(133 520)**	**(145 041)**	**(45 006)**	**33,7%**	**(30 137)**	**22,6%**	**(23 711)**	**16,3%**	**(98 854)**	**68,2%**	**(10 688)**	**206,7%**	**121,8%**
Cash Flow from Financing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**287 176**	**203 053**	**126 328**	**44,0%**	**64 079**	**22,3%**	**221 830**	**109,2%**	**412 236**	**203,0%**	**172 341**	**589,6%**	**28,7%**
Cash/cash equivalents at the year begin:	(9 610)	92 391	162 142	(1 687,2%)	288 435	(3 001,4%)	352 514	381,5%	162 142	175,5%	785 041	95,0%	(55,1%)
Cash/cash equivalents at the year end:	277 566	295 445	288 435	103,9%	352 514	127,0%	574 344	194,4%	574 344	194,4%	957 382	300,4%	(40,0%)

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	14 294	2,5%	8 305	1,4%	6 974	1,2%	549 509	94,9%	579 082	23,2%	6 913	1,2%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	13 682	1,7%	8 997	1,1%	7 212	,9%	756 031	96,2%	785 923	31,5%	(16 626)	(2,1%)	-	-
Receivables from Exchange Transactions - Waste Water Management	5 259	2,8%	3 789	2,0%	3 074	1,7%	173 241	93,5%	185 362	7,4%	3 338	1,8%	-	-
Receivables from Exchange Transactions - Waste Management	4 390	2,6%	3 231	1,9%	2 963	1,8%	157 718	93,7%	168 301	6,7%	(998)	(,6%)	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	9 620	1,4%	9 829	1,4%	9 424	1,3%	675 010	95,9%	703 883	28,2%	7	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	86	,1%	21	-	15	-	73 833	99,8%	73 955	3,0%	(12 924)	(17,5%)	-	-
Total By Income Source	**47 332**	**1,9%**	**34 172**	**1,4%**	**29 662**	**1,2%**	**2 385 341**	**95,5%**	**2 496 507**	**100,0%**	**(20 290)**	**(,8%)**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	18 448	1,8%	12 670	1,2%	10 302	1,0%	1 006 224	96,0%	1 047 644	42,0%	1 107	,1%	-	-
Commercial	9 904	3,3%	5 078	1,7%	3 737	1,3%	279 259	93,7%	297 978	11,9%	(14 270)	(4,8%)	-	-
Households	18 980	1,6%	16 424	1,4%	15 623	1,4%	1 099 857	95,6%	1 150 885	46,1%	(7 126)	(,6%)	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**47 332**	**1,9%**	**34 172**	**1,4%**	**29 662**	**1,2%**	**2 385 341**	**95,5%**	**2 496 507**	**100,0%**	**(20 290)**	**(,8%)**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	750	,6%	2 315	1,8%	18	-	128 083	97,6%	131 166	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**750**	**,6%**	**2 315**	**1,8%**	**18**	**-**	**128 083**	**97,6%**	**131 166**	**100,0%**

Contact Details

Municipal Manager	Adv Dineo Innocentia Mongwaaketse	018 389 0212
Chief Financial Officer	Mr Eric Khesa	018 389 0260

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DITSOBOTLA (NW384)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**888 110**	**722 954**	**45 047**	**5,1%**	**182 711**	**20,6%**	**171 811**	**23,8%**	**399 569**	**55,3%**	**111 661**	**107,0%**	**53,9%**
Exchange Revenue													
Service charges - Electricity	134 690	176 524	12 011	8,9%	50 290	37,3%	44 874	25,4%	107 174	60,7%	31 136	59,9%	44,1%
Service charges - Water	13 943	70 574	10 116	72,6%	13 170	94,5%	17 933	25,4%	41 219	58,4%	2 496	20,1%	618,4%
Service charges - Waste Water Management	23 949	53 612	5 602	23,4%	12 648	52,8%	10 298	19,2%	28 548	53,2%	3 767	43,2%	173,4%
Service charges - Waste Management	20 536	33 870	2 904	14,1%	8 646	42,1%	8 678	25,6%	20 228	59,7%	3 845	78,2%	125,7%
Sale of Goods and Rendering of Services	1 107	836	203	18,3%	97	8,7%	35	4,2%	334	40,0%	36	-	(2,1%)
Agency services	2 500	8 099	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	271	-	271	-	-	-	(100,0%)
Interest earned from Receivables	1 000	25 875	204	20,4%	766	76,6%	466	1,8%	1 437	5,6%	8	15 984,3%	5 811,3%
Interest earned from Current and Non Current Assets	200	500	-	-	-	-	61	12,2%	61	12,2%	74	25,2%	(17,3%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	4	32	7	180,7%	7	179,2%	(13)	(41,4%)	1	2,6%	-	1,1%	(100,0%)
Licences or permits	6	6	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	500	500	-	-	-	-	-	-	-	-	-	-	-
Non-Exchange Revenue													
Property rates	92 750	161 300	13 395	14,4%	40 579	43,8%	41 035	25,4%	95 009	58,9%	22 258	3 529,2%	84,4%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 000	3 000	1	-	1	-	7	,2%	9	,3%	29	1,6%	(75,9%)
Licences or permits	2 500	2 500	237	9,5%	548	21,9%	486	19,4%	1 271	50,8%	423	29,2%	14,8%
Transfer and subsidies - Operational	194 595	185 726	367	,2%	55 960	28,8%	47 680	25,7%	104 007	56,0%	47 588	109,3%	,2%
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	396 830	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**635 600**	**811 076**	**25 768**	**4,1%**	**190 709**	**30,0%**	**127 835**	**15,8%**	**344 313**	**42,5%**	**84 618**	**38,6%**	**51,1%**
Employee related costs	300 000	300 000	18 651	6,2%	60 107	20,0%	40 275	13,4%	119 033	39,7%	43 959	73,4%	(8,4%)
Remuneration of councillors	18 000	18 500	78	,4%	4 645	25,8%	2 792	15,1%	7 515	40,6%	2 797	55,1%	(,2%)
Bulk purchases - electricity	200 000	210 000	96	-	104 798	52,4%	60 731	28,9%	165 626	78,9%	25 941	12,7%	134,1%
Inventory consumed	3 000	3 000	-	-	4	,1%	-	-	4	,1%	482	5,4%	(100,0%)
Debt impairment	53 000	53 000	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	32 000	32 000	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	-	35 100	24	-	17 407	-	19 039	54,2%	36 469	103,9%	3 650	-	421,6%
Contracted services	27 600	44 476	6 752	24,5%	676	2,4%	723	1,6%	8 150	18,3%	5 033	35,8%	(85,6%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	100 000	-	-	-	-	2 267	2,3%	2 267	2,3%	-	-	(100,0%)
Operational Cost and Other Cost	2 000	15 000	168	8,4%	3 072	153,6%	2 008	13,4%	5 248	35,0%	2 755	151,1%	(27,1%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**252 510**	**(88 122)**	**19 278**		**(7 998)**		**43 976**		**55 256**		**27 043**		
Transfers and subsidies - capital (monetary allocations)	42 709	42 709	6 554	15,3%	26 096	61,1%	42 059	98,5%	74 709	174,9%	9 829	58,7%	327,9%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**129 965**		**36 872**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**129 965**		**36 872**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**129 965**		**36 872**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**295 219**	**(45 413)**	**25 832**		**18 098**		**86 035**		**129 965**		**36 872**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**42 460**	**-**	**1 420**	**3,3%**	**2 615**	**6,2%**	**2 536**	**-**	**6 572**	**-**	**-**	**2,9%**	**(100,0%)**
National Government	42 460	-	1 420	3,3%	2 615	6,2%	2 535	-	6 571	-	-	4,1%	(100,0%)
Provincial Government	-	-	-	-	-	-	1	-	1	-	-	-	(100,0%)
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**42 460**	**-**	**1 420**	**3,3%**	**2 615**	**6,2%**	**2 536**	**-**	**6 572**	**-**	**-**	**4,1%**	**(100,0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Functional	**42 460**	**5 500**	**1 420**	**3,3%**	**2 615**	**6,2%**	**2 536**	**46,1%**	**6 572**	**119,5%**	**-**	**2,9%**	**(100,0%)**
Municipal governance and administration	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**2 018**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	2 018	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**34 396**	**-**	**730**	**2,1%**	**2 615**	**7,6%**	**2 156**	**-**	**5 501**	**-**	**-**	**3,5%**	**(100,0%)**
Planning and Development	31 791	-	730	2,3%	2 615	8,2%	2 156	-	5 501	-	-	5,4%	(100,0%)
Road Transport	2 605	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**6 046**	**5 500**	**690**	**11,4%**	**-**	**-**	**381**	**6,9%**	**1 071**	**19,5%**	**-**	**-**	**(100,0%)**
Energy sources	6 046	-	690	11,4%	-	-	381	-	1 071	-	-	-	(100,0%)
Water Management	-	5 500	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**462 713**	**558 935**	**57 098**	**12,3%**	**339 407**	**73,4%**	**300 916**	**53,8%**	**697 421**	**124,8%**	**169 587**	**115,7%**	**77,4%**
Property rates	51 939	47 889	-	-	-	-	-	-	-	-	-	-	-

Service charges	154 494	267 658	-	-	-	-	-	-	-	-	-	-	-
Other revenue	14 178	14 954	(2)	-	-	-	-	-	(2)	-	8	,1%	(100,0%)
Transfers and Subsidies - Operational	199 641	185 726	57 100	28,6%	339 407	170,0%	300 916	162,0%	697 423	375,5%	169 579	312,4%	77,4%
Transfers and Subsidies - Capital	42 460	42 709	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(588 826)**	**(669 289)**	**9 162**	**(1,6%)**	**35 222**	**(6,0%)**	**25 861**	**(3,9%)**	**70 244**	**(10,5%)**	**(99)**	**-**	**(26 243,0%)**
Suppliers and employees	(588 826)	(634 189)	9 162	(1,6%)	35 222	(6,0%)	25 861	(4,1%)	70 244	(11,1%)	(99)	-	(26 243,0%)
Finance charges	-	(35 100)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(126 113)**	**(110 353)**	**66 261**	**(52,5%)**	**374 628**	**(297,1%)**	**326 776**	**(296,1%)**	**767 665**	**(695,6%)**	**169 488**	**(426,9%)**	**92,8%**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(48 829)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(48 829)	-	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(48 829)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(174 942)**	**(110 353)**	**66 261**	**(37,9%)**	**374 628**	**(214,1%)**	**326 776**	**(296,1%)**	**767 665**	**(695,6%)**	**169 488**	**(307,1%)**	**92,8%**
Cash/cash equivalents at the year begin:	-	-	-	-	66 261	-	440 889	-	-	-	234 368	-	88,1%
Cash/cash equivalents at the year end:	**(174 942)**	**(110 353)**	**66 261**	**(37,9%)**	**440 889**	**(252,0%)**	**767 665**	**(695,6%)**	**767 665**	**(695,6%)**	**403 856**	**(232,2%)**	**90,1%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	9 773	2,8%	978	,3%	336 459	96,9%	347 210	23,0%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	11 425	5,7%	5 229	2,6%	185 096	91,7%	201 749	13,4%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(30)	-	16 578	5,4%	7 287	2,4%	285 806	92,3%	309 640	20,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	5 930	2,8%	2 047	1,0%	201 184	96,2%	209 161	13,9%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	1 196	1,2%	920	,9%	99 028	97,9%	101 144	6,7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	155	,3%	75	,1%	55 894	99,6%	56 123	3,7%	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	21 819	9,7%	10 662	4,8%	191 447	85,5%	223 928	14,8%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(8)	-	2 915	4,8%	1 179	2,0%	56 153	93,2%	60 239	4,0%	-	-	-	-
Total By Income Source	**(38)**	**-**	**69 790**	**4,6%**	**28 375**	**1,9%**	**1 411 066**	**93,5%**	**1 509 194**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	54	1,4%	27	,7%	3 890	98,0%	3 971	,3%	-	-	-	-
Commercial	-	-	13 909	5,9%	6 265	2,6%	216 349	91,5%	236 523	15,7%	-	-	-	-
Households	(31)	-	37 060	3,7%	15 567	1,6%	951 402	94,8%	1 003 998	66,5%	-	-	-	-
Other	(7)	-	18 767	7,1%	6 517	2,5%	239 426	90,5%	264 702	17,5%	-	-	-	-
Total By Customer Group	**(38)**	**-**	**69 790**	**4,6%**	**28 375**	**1,9%**	**1 411 066**	**93,5%**	**1 509 194**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	122 716	100,0%	122 716	11,9%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	(98)	-	(239 499)	100,0%	(239 598)	(23,3%)
Auditor-General	-	-	-	-	32	3,4%	921	96,6%	953	,1%
Other	-	-	35 093	3,1%	28 569	2,5%	1 081 656	94,4%	1 145 318	111,3%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**35 093**	**3,4%**	**28 503**	**2,8%**	**965 793**	**93,8%**	**1 029 389**	**100,0%**

Contact Details

Municipal Manager	Mr O.T. Bojosinyane	018 633 3800
Chief Financial Officer	Ms Lacreevy Moagi	018 633 3800

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: RAMOTSHERE MOILOA (NW385)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**503 426**	**507 838**	**170 436**	**33,9%**	**135 473**	**26,9%**	**38 988**	**7,7%**	**344 898**	**67,9%**	**120 340**	**43,0%**	**(67,6%)**
Exchange Revenue													
Service charges - Electricity	110 762	110 762	25 679	23,2%	26 590	24,0%	18 784	17,0%	71 053	64,1%	30 226	47,9%	(37,9%)
Service charges - Water	21 059	21 142	4 480	21,3%	2 271	10,8%	2 743	13,0%	9 493	44,9%	3 292	82,0%	(16,7%)
Service charges - Waste Water Management	3 663	3 663	940	25,7%	939	25,6%	623	17,0%	2 502	68,3%	912	44,5%	(31,6%)
Service charges - Waste Management	9 775	9 775	2 868	29,3%	2 863	29,3%	1 907	19,5%	7 638	78,1%	2 657	53,3%	(28,2%)
Sale of Goods and Rendering of Services	963	1 339	2 751	285,6%	448	46,5%	444	33,1%	3 643	272,0%	839	384,6%	(47,1%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	,5%	-
Interest earned from Current and Non Current Assets	4 184	6 755	988	23,6%	344	8,2%	443	6,6%	1 776	26,3%	560	32,0%	(20,8%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 371	1 382	5	,4%	5	,4%	2	,2%	13	,9%	1	33,0%	175,0%
Licences or permits	-	-	13	-	-	-	-	-	13	-	363	1 794,5%	(100,0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	10 500	10 500	71	,7%	293	2,8%	110	1,0%	475	4,5%	1 317	6,7%	(91,6%)
Non-Exchange Revenue													
Property rates	72 808	73 895	28 705	39,4%	18 030	24,8%	12 098	16,4%	58 834	79,6%	18 005	(3,0%)	(32,8%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 871	5 872	250	4,3%	254	4,3%	598	10,2%	1 102	18,8%	541	14,5%	10,4%
Licences or permits	6 360	6 375	423	6,6%	408	6,4%	245	3,8%	1 075	16,9%	0	3,4%	81 428,7%
Transfer and subsidies - Operational	250 608	250 876	103 263	41,2%	83 029	33,1%	990	,4%	187 282	74,7%	61 626	57,8%	(98,4%)
Interest Receivables	5 500	5 500	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**497 637**	**496 617**	**105 977**	**21,3%**	**74 027**	**14,9%**	**70 726**	**14,2%**	**250 730**	**50,5%**	**78 956**	**37,9%**	**(10,4%)**
Employee related costs	176 663	181 048	47 622	27,0%	46 483	26,3%	33 512	18,5%	127 618	70,5%	36 750	51,4%	(8,8%)
Remuneration of councillors	15 308	15 308	3 581	23,4%	3 621	23,7%	2 994	19,6%	10 197	66,6%	1 914	52,4%	56,4%
Bulk purchases - electricity	100 000	100 015	38 547	38,5%	2 572	2,6%	17 105	17,1%	58 224	58,2%	17 051	52,8%	,3%
Inventory consumed	5 900	5 770	2 270	38,5%	2 645	44,8%	1 342	23,3%	6 256	108,4%	2 904	41,5%	(53,8%)
Debt impairment	41 000	41 000	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	30 392	30 392	-	-	4 570	15,0%	4 440	14,6%	9 009	29,6%	7 096	44,3%	(37,4%)
Interest,Dividends and Rent on Land	3 049	3 049	115	3,8%	(5 425)	(177,9%)	62	2,0%	(5 249)	(172,1%)	227	(12,6%)	(72,7%)
Contracted services	74 560	75 318	9 966	13,4%	13 010	17,4%	8 367	11,1%	31 343	41,6%	6 785	29,0%	23,3%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	50 765	44 717	3 875	7,6%	6 551	12,9%	2 905	6,5%	13 331	29,8%	6 230	32,4%	(53,4%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**5 789**	**11 221**	**64 460**		**61 446**		**(31 738)**		**94 168**		**41 384**		
Transfers and subsidies - capital (monetary allocations)	43 188	43 188	8 154	18,9%	9 779	22,6%	-	-	17 933	41,5%	15 868	103,2%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**112 100**		**57 251**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**112 100**		**57 251**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**112 100**		**57 251**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**48 977**	**54 409**	**72 614**		**71 225**		**(31 738)**		**112 100**		**57 251**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**51 355**	**58 123**	**4 388**	**8,5%**	**8 503**	**16,6%**	**6 115**	**10,5%**	**19 006**	**32,7%**	**309**	**9,0%**	**1 879,4%**
National Government	37 755	37 700	4 388	11,6%	8 503	22,5%	3 865	10,3%	16 757	44,4%	(1 505)	9,0%	(356,8%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**37 755**	**37 700**	**4 388**	**11,6%**	**8 503**	**22,5%**	**3 865**	**10,3%**	**16 757**	**44,4%**	**(1 505)**	**9,0%**	**(356,8%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	13 600	20 423	-	-	-	-	2 250	11,0%	2 250	11,0%	1 814	8,8%	24,0%
Capital Expenditure Functional	**51 355**	**58 123**	**4 388**	**8,5%**	**8 503**	**16,6%**	**6 115**	**10,5%**	**19 006**	**32,7%**	**309**	**9,0%**	**1 879,4%**
Municipal governance and administration	**3 100**	**1 268**	**-**	**-**	**-**	**-**	**135**	**10,6%**	**135**	**10,6%**	**467**	**6,2%**	**(71,1%)**
Executive and Council	60	20	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	3 000	1 128	-	-	-	-	135	11,9%	135	11,9%	467	6,4%	(71,1%)
Internal audit	40	120	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**6 000**	**4 304**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	6 000	4 304	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**40 755**	**51 600**	**4 388**	**10,8%**	**8 503**	**20,9%**	**5 980**	**11,6%**	**18 871**	**36,6%**	**(158)**	**9,9%**	**(3 890,0%)**
Planning and Development	37 755	37 700	4 388	11,6%	8 503	22,5%	3 865	10,3%	16 757	44,4%	(1 505)	9,0%	(356,8%)
Road Transport	3 000	13 900	-	-	-	-	2 115	15,2%	2 115	15,2%	1 347	14,3%	57,0%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**1 500**	**950**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**6,3%**	**-**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	8,8%	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	1 500	950	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**528 696**	**530 304**	**367 637**	**69,5%**	**256 818**	**48,6%**	**72 903**	**13,7%**	**697 358**	**131,5%**	**172 138**	**102,0%**	**(57,6%)**
Property rates	69 712	70 581	-	-	-	-	-	-	-	-	-	(2,4%)	-

Service charges	135 941	136 007	-	-	-	-	-	-	-	-	-	(,8%)	-
Other revenue	25 064	25 468	566	2,3%	(3)	-	(1)	-	561	2,2%	-	(5,6%)	(100,0%)
Transfers and Subsidies - Operational	250 608	250 876	367 072	146,5%	256 821	102,5%	72 905	29,1%	696 797	277,7%	172 138	238,5%	(57,6%)
Transfers and Subsidies - Capital	43 188	43 188	-	-	-	-	-	-	-	-	-	-	-
Interest	4 184	4 184	-	-	-	-	-	-	-	-	-	(8,7%)	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(463 309)**	**(463 748)**	**(119 362)**	**25,8%**	**(97 458)**	**21,0%**	**(59 593)**	**12,9%**	**(276 413)**	**59,6%**	**(110 630)**	**44,4%**	**(46,1%)**
Suppliers and employees	(460 260)	(460 748)	(119 362)	25,9%	(97 458)	21,2%	(59 593)	12,9%	(276 413)	60,0%	(110 630)	45,0%	(46,1%)
Finance charges	(3 049)	(3 000)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**65 387**	**66 556**	**248 275**	**379,7%**	**159 360**	**243,7%**	**13 311**	**20,0%**	**420 945**	**632,5%**	**61 508**	**552,9%**	**(78,4%)**
Cash Flow from Investing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(65 033)**	**(73 937)**	-	-	-	-	**(14)**	-	**(14)**	-	-	-	**(100,0%)**
Capital assets	(65 033)	(73 937)	-	-	-	-	(14)	-	(14)	-	-	-	(100,0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(65 033)**	**(73 937)**	-	-	-	-	**(14)**	-	**(14)**	-	-	-	**(100,0%)**
Cash Flow from Financing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(359)**	**(359)**	**(119)**	**33,2%**	-	-	**(50)**	**13,9%**	**(169)**	**47,0%**	**(86)**	-	**(42,2%)**
Repayment of borrowing	(359)	(359)	(119)	33,2%	-	-	(50)	13,9%	(169)	47,0%	(86)	-	(42,2%)
Net Cash from/(used) Financing Activities	**(359)**	**(359)**	**(119)**	**33,2%**	-	-	**(50)**	**13,9%**	**(169)**	**47,0%**	**(86)**	-	**(42,2%)**
Net Increase/(Decrease) in cash held	**(4)**	**(7 739)**	**248 156**	**(5 883 266,5%)**	**159 360**	**(3 778 085,9%)**	**13 247**	**(171,2%)**	**420 763**	**(5 436,6%)**	**61 422**	**(2 064,3%)**	**(78,4%)**
Cash/cash equivalents at the year begin:	15 234	15 234	-	-	248 156	1 629,0%	407 516	2 675,1%	-	-	310 089	-	31,4%
Cash/cash equivalents at the year end:	**15 230**	**7 494**	**248 156**	**1 629,4%**	**407 516**	**2 675,8%**	**420 763**	**5 614,4%**	**420 763**	**5 614,4%**	**371 510**	**(16 037,6%)**	**13,3%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	2 542	19,2%	776	5,9%	9 887	74,9%	13 204	3,7%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	7 144	49,2%	1 121	7,7%	6 263	43,1%	14 527	4,1%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	7	-	10 348	10,9%	4 295	4,5%	80 112	84,5%	94 762	26,6%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	0	-	705	14,2%	296	6,0%	3 972	79,9%	4 974	1,4%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	0	-	2 202	14,1%	919	5,9%	12 453	80,0%	15 575	4,4%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	519	100,0%	519	,1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(17)	-	(391)	(,2%)	(255)	(,1%)	213 921	100,3%	213 258	59,8%	-	-	-	-
Total By Income Source	**(10)**	**-**	**22 549**	**6,3%**	**7 152**	**2,0%**	**327 128**	**91,7%**	**356 819**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(10)	-	22 549	6,3%	7 152	2,0%	327 128	91,7%	356 819	100,0%	-	-	-	-
Total By Customer Group	**(10)**	**-**	**22 549**	**6,3%**	**7 152**	**2,0%**	**327 128**	**91,7%**	**356 819**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	635	,8%	13 725	18,4%	2 033	2,7%	58 310	78,1%	74 704	100,0%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**635**	**,8%**	**13 725**	**18,4%**	**2 033**	**2,7%**	**58 310**	**78,1%**	**74 704**	**100,0%**

Contact Details

Municipal Manager	Mr L.I Mokgatlhe	018 642 1081
Chief Financial Officer	Mr B.K.S Noke	018 642 1081

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: NGAKA MODIRI MOLEMA (DC38)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**1 313 514**	**1 314 035**	**520 482**	**39,6%**	**368 206**	**28,0%**	**320 602**	**24,4%**	**1 209 290**	**92,0%**	**281 861**	**98,4%**	**13,7%**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	95 000	95 000	18 371	19,3%	49 347	51,9%	13 346	14,0%	81 063	85,3%	-	-	(100,0%)
Service charges - Waste Water Management	87	87	29	33,5%	8	9,2%	16	18,8%	54	61,5%	13	81,6%	31,2%
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	351	351	102	29,1%	-	-	-	-	102	29,1%	-	66,7%	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	13 600	13 600	8 036	59,1%	8 877	65,3%	8 219	60,4%	25 131	184,8%	3 606	74,5%	127,9%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	-	-	44	-	43	-	63	-	150	-	76	15 261,4%	(16,7%)
Licences or permits	425	425	73	17,3%	46	10,8%	52	12,3%	172	40,4%	158	105,8%	(67,0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	59	-	-	-	379	-	438	-	311	-	21,9%
Non-Exchange Revenue													
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	1 204 050	1 204 571	493 768	41,0%	309 885	25,7%	298 526	24,8%	1 102 179	91,5%	277 697	98,8%	7,5%
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**1 284 023**	**1 259 972**	**179 205**	**14,0%**	**307 412**	**23,9%**	**180 620**	**14,3%**	**667 237**	**53,0%**	**124 272**	**47,1%**	**45,3%**
Employee related costs	490 837	491 359	108 826	22,2%	130 087	26,5%	109 868	22,4%	348 782	71,0%	71 024	68,2%	54,7%
Remuneration of councillors	15 836	15 836	3 818	24,1%	3 594	22,7%	4 063	25,7%	11 475	72,5%	2 541	56,1%	59,9%
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	52 000	61 000	(103)	(,2%)	27 332	52,6%	5 450	8,9%	32 679	53,6%	1 734	3,9%	214,3%
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	216 795	216 795	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	-	-	18	-	31	-	19	-	68	-	13	-	43,0%
Contracted services	377 995	337 302	50 402	13,3%	111 074	29,4%	40 012	11,9%	201 488	59,7%	35 917	38,5%	11,4%
Transfers and subsidies	25 000	25 000	-	-	3 681	14,7%	-	-	3 681	14,7%	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	105 560	112 681	16 545	15,7%	32 815	31,1%	20 282	18,0%	69 642	61,8%	13 126	50,7%	54,5%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	(301)	-	(1 203)	-	926	-	(578)	-	(83)	-	(1 215,0%)
Surplus/(Deficit)	**29 490**	**54 063**	**341 277**		**60 794**		**139 982**		**542 054**		**157 589**		
Transfers and subsidies - capital (monetary allocations)	343 577	343 577	42 759	12,4%	106 223	30,9%	35 732	10,4%	184 714	53,8%	-	19,1%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**726 767**		**157 589**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**726 767**		**157 589**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**726 767**		**157 589**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**373 067**	**397 639**	**384 036**		**167 018**		**175 714**		**726 767**		**157 589**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**316 663**	**358 677**	**38 157**	**12,0%**	**95 247**	**30,1%**	**43 432**	**12,1%**	**176 836**	**49,3%**	**3 761**	**(2 145,8%)**	**1 054,8%**
National Government	300 985	340 599	37 659	12,5%	92 368	30,7%	40 476	11,9%	170 503	50,1%	-	(336,4%)	(100,0%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**300 985**	**340 599**	**37 659**	**12,5%**	**92 368**	**30,7%**	**40 476**	**11,9%**	**170 503**	**50,1%**	**-**	**(337,0%)**	**(100,0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	15 678	18 078	498	3,2%	2 879	18,4%	2 956	16,3%	6 333	35,0%	3 761	(5 661,4%)	(21,4%)
Capital Expenditure Functional	**316 663**	**358 677**	**38 157**	**12,0%**	**95 247**	**30,1%**	**43 432**	**12,1%**	**176 836**	**49,3%**	**3 761**	**(2 145,8%)**	**1 054,8%**
Municipal governance and administration	**3 000**	**4 800**	**594**	**19,8%**	**2 629**	**87,6%**	**-**	**-**	**3 223**	**67,1%**	**-**	**(182 641,8%)**	**-**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	3 000	4 800	594	19,8%	2 629	87,6%	-	-	3 223	67,1%	-	(3 433,7%)	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**5 000**	**5 900**	**382**	**7,6%**	**-**	**-**	**-**	**-**	**382**	**6,5%**	**1 830**	**(177,6%)**	**(100,0%)**
Community and Social Services	-	900	-	-	-	-	-	-	-	-	-	(1 591,1%)	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	5 000	5 000	382	7,6%	-	-	-	-	382	7,6%	1 830	(70,1%)	(100,0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**33 567**	**6 523**	**-**	**-**	**250**	**,7%**	**1 052**	**16,1%**	**1 302**	**20,0%**	**-**	**(31 710,8%)**	**(100,0%)**
Planning and Development	33 567	6 523	-	-	250	,7%	1 052	16,1%	1 302	20,0%	-	-	(100,0%)
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	25,8%	-
Trading Services	**275 097**	**341 454**	**37 182**	**13,5%**	**92 368**	**33,6%**	**42 380**	**12,4%**	**171 929**	**50,4%**	**1 931**	**(263,7%)**	**2 094,1%**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	199 254	276 398	26 395	13,2%	76 003	38,1%	31 996	11,6%	134 395	48,6%	1 931	(185,5%)	1 556,6%
Waste Water Management	75 843	65 056	10 786	14,2%	16 365	21,6%	10 384	16,0%	37 535	57,7%	-	(447,4%)	(100,0%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**1 649 600**	**1 650 121**	**(481 432)**	**(29,2%)**	**(8 966)**	**(,5%)**	**(8 713)**	**(,5%)**	**(499 112)**	**(30,2%)**	**223 621**	**127,6%**	**(103,9%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-

Service charges	87 480	87 480	-	-	-	-	-	-	-	-	-	-	-
Other revenue	892	892	(279)	(31,2%)	(89)	(10,0%)	(495)	(55,4%)	(863)	(96,7%)	88 157	78 405,5%	(100,6%)
Transfers and Subsidies - Operational	1 204 050	1 204 571	(382 908)	(31,8%)	-	-	-	-	(382 908)	(31,8%)	139 070	108,7%	(100,0%)
Transfers and Subsidies - Capital	343 577	343 577	(90 210)	(26,3%)	-	-	-	-	(90 210)	(26,3%)	-	(27,2%)	-
Interest	13 600	13 600	(8 036)	(59,1%)	(8 877)	(65,3%)	(8 219)	(60,4%)	(25 131)	(184,8%)	(3 606)	-	127,9%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(1 115 323)**	**(1 058 532)**	**1 398**	**(,1%)**	**(438)**	**-**	**1 715**	**(,2%)**	**2 675**	**(,3%)**	**6 617**	**(7,6%)**	**(74,1%)**
Suppliers and employees	(1 090 323)	(1 033 532)	1 398	(,1%)	(438)	-	1 715	(,2%)	2 675	(,3%)	6 617	(7,6%)	(74,1%)
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(25 000)	(25 000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**534 277**	**591 589**	**(480 034)**	**(89,8%)**	**(9 405)**	**(1,8%)**	**(6 998)**	**(1,2%)**	**(496 437)**	**(83,9%)**	**230 238**	**378,1%**	**(103,0%)**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(482 070)**	**(575 754)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(482 070)	(575 754)	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(482 070)**	**(575 754)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(,1%)**	**-**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**52 207**	**15 835**	**(480 034)**	**(919,5%)**	**(9 405)**	**(18,0%)**	**(6 998)**	**(44,2%)**	**(496 437)**	**(3 135,1%)**	**230 238**	**(2 853,8%)**	**(103,0%)**
Cash/cash equivalents at the year begin:	134 966	134 966	-	-	(480 034)	(355,7%)	(215 887)	(160,0%)	-	-	1 480 719	-	(114,6%)
Cash/cash equivalents at the year end:	**187 173**	**150 800**	**(480 034)**	**(256,5%)**	**(215 887)**	**(115,3%)**	**(222 885)**	**(147,8%)**	**(222 885)**	**(147,8%)**	**1 710 957**	**2 580,7%**	**(113,0%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	2 957	100,0%	2 957	99,0%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	31	100,0%	31	1,0%	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**2 988**	**100,0%**	**2 988**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	2 988	100,0%	2 988	100,0%	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**2 988**	**100,0%**	**2 988**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	7 111	111,1%	-	-	-	-	(712)	(11,1%)	6 399	1,6%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	(0)	-	-	-	-	-	390 424	100,0%	390 424	98,4%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**7 111**	**1,8%**	**-**	**-**	**-**	**-**	**389 712**	**98,2%**	**396 822**	**100,0%**

Contact Details

Municipal Manager	Mr Olehile Allan Losaba	018 381 9404
Chief Financial Officer	Ms G Moroane	018 381 9441

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: NALEDI (NW) (NW392)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**618 785**	**585 320**	**89 305**	**14,4%**	**134 891**	**21,8%**	**108 624**	**18,6%**	**332 821**	**56,9%**	**112 181**	**49,2%**	**(3,2%)**
Exchange Revenue													
Service charges - Electricity	277 771	239 690	39 277	14,1%	44 537	16,0%	58 292	24,3%	142 106	59,3%	44 013	70,2%	32,4%
Service charges - Water	38 920	39 755	8 927	22,9%	10 524	27,0%	6 328	15,9%	25 779	64,8%	9 772	82,9%	(35,2%)
Service charges - Waste Water Management	25 097	28 127	7 168	28,6%	6 622	26,4%	4 605	16,4%	18 395	65,4%	6 972	100,8%	(34,0%)
Service charges - Waste Management	22 068	24 960	6 486	29,4%	6 095	27,6%	4 119	16,5%	16 700	66,9%	6 547	99,7%	(37,1%)
Sale of Goods and Rendering of Services	3 198	2 066	504	15,8%	417	13,0%	354	17,1%	1 274	61,7%	296	42,9%	19,5%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	29 024	29 024	3 593	12,4%	9 784	33,7%	5 103	17,6%	18 480	63,7%	8 074	79,8%	(36,8%)
Interest earned from Current and Non Current Assets	2 634	2 634	93	3,5%	-	-	-	-	93	3,5%	28	15,1%	(100,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	2 393	2 351	588	24,6%	581	24,3%	395	16,8%	1 563	66,5%	599	74,3%	(34,2%)
Licences or permits	9 449	6 902	1 556	16,5%	2 954	31,3%	1 263	18,3%	5 774	83,7%	-	50,0%	(100,0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	42	72	-	-	-	-	-	-	-	-	20	49,7%	(100,0%)
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	1 398	2 068	953	68,2%	458	32,8%	419	20,2%	1 829	88,5%	694	78,7%	(39,6%)
Non-Exchange Revenue													
Property rates	97 706	97 706	15 125	15,5%	10 556	10,8%	9 602	9,8%	35 284	36,1%	13 074	58,3%	(26,6%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	15 000	14 650	2 064	13,8%	6 697	44,6%	2 186	14,9%	10 947	74,7%	33	18,6%	6 533,2%
Licences or permits	150	150	-	-	30	20,2%	63	42,3%	94	62,5%	-	24,8%	(100,0%)
Transfer and subsidies - Operational	84 454	84 754	1 519	1,8%	32 970	39,0%	14 527	17,1%	49 016	57,8%	19 521	85,8%	(25,6%)
Interest Receivables	9 483	9 483	1 452	15,3%	2 657	28,0%	1 368	14,4%	5 477	57,8%	2 537	85,3%	(46,1%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	10	-	-	-	10	-	-	-	-
Other Gains	-	930	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**864 469**	**914 647**	**168 323**	**19,5%**	**183 583**	**21,2%**	**143 510**	**15,7%**	**495 415**	**54,2%**	**137 882**	**55,5%**	**4,1%**
Employee related costs	325 634	325 634	69 525	21,4%	71 207	21,9%	69 006	21,2%	209 738	64,4%	63 081	59,2%	9,4%
Remuneration of councillors	9 267	9 267	2 147	23,2%	2 206	23,8%	2 771	29,9%	7 125	76,9%	2 200	68,4%	26,0%
Bulk purchases - electricity	219 597	219 597	45 663	20,8%	40 718	18,5%	27 542	12,5%	113 923	51,9%	42 505	67,1%	(35,2%)
Inventory consumed	4 177	8 320	-	-	417	10,0%	(417)	(5,0%)	-	-	878	37,5%	(147,5%)
Debt impairment	144 034	130 079	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	34 650	40 265	16 257	46,9%	20 158	58,2%	3 330	8,3%	39 745	98,7%	-	42,0%	(100,0%)
Interest,Dividends and Rent on Land	38 602	57 858	11 874	30,8%	14 794	38,3%	10 152	17,5%	36 820	63,6%	10 047	75,6%	1,0%
Contracted services	40 314	62 821	14 668	36,4%	21 275	52,8%	25 482	40,6%	61 424	97,8%	14 051	63,1%	81,4%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	48 195	54 795	8 188	17,0%	12 807	26,6%	5 645	10,3%	26 640	48,6%	5 121	46,7%	10,2%
Disposal of Fixed and Intangible Assets	-	5 880	-	-	0	-	-	-	0	-	-	-	-
Other Losses	-	130	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(245 685)**	**(329 326)**	**(79 018)**		**(48 691)**		**(34 886)**		**(162 595)**		**(25 701)**		
Transfers and subsidies - capital (monetary allocations)	63 850	63 850	35 139	55,0%	18 718	29,3%	(1 261)	(2,0%)	52 596	82,4%	54 595	89,5%	(102,3%)
Transfers and subsidies - capital (in-kind)	-	14 000	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(181 835)**	**(251 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(109 999)**		**28 894**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(181 835)**	**(251 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(109 999)**		**28 894**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(181 835)**	**(251 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(109 999)**		**28 894**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(181 835)**	**(251 476)**	**(43 879)**		**(29 973)**		**(36 147)**		**(109 999)**		**28 894**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**83 914**	**84 232**	**45 179**	**53,8%**	**10 885**	**13,0%**	**7 041**	**8,4%**	**63 105**	**74,9%**	**5 036**	**62,3%**	**39,8%**
National Government	63 850	63 850	42 252	66,2%	9 820	15,4%	5 300	8,3%	57 372	89,9%	3 881	71,1%	36,5%
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**63 850**	**63 850**	**42 252**	**66,2%**	**9 820**	**15,4%**	**5 300**	**8,3%**	**57 372**	**89,9%**	**3 881**	**71,1%**	**36,5%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	20 064	20 382	2 927	14,6%	1 065	5,3%	1 741	8,5%	5 733	28,1%	1 155	20,4%	50,8%
Capital Expenditure Functional	**83 914**	**98 232**	**45 179**	**53,8%**	**10 885**	**13,0%**	**7 041**	**7,2%**	**63 105**	**64,2%**	**5 036**	**62,3%**	**39,8%**
Municipal governance and administration	**10 181**	**9 696**	**238**	**2,3%**	**144**	**1,4%**	**(13)**	**(,1%)**	**369**	**3,8%**	**30**	**1,0%**	**(143,2%)**
Executive and Council	279	279	-	-	50	18,1%	-	-	50	18,1%	-	1,6%	-
Finance and administration	9 902	9 417	238	2,4%	94	,9%	(13)	(,1%)	319	3,4%	30	,8%	(143,2%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**5 140**	**5 140**	**4 139**	**80,5%**	**(6)**	**(,1%)**	**29**	**,6%**	**4 162**	**81,0%**	**17**	**9,1%**	**72,1%**
Community and Social Services	100	100	29	29,3%	(6)	(6,4%)	29	29,0%	52	51,9%	6	35,2%	386,9%
Sport And Recreation	5 000	5 000	4 108	82,2%	-	-	-	-	4 108	82,2%	-	-	-
Public Safety	40	40	2	5,0%	-	-	-	-	2	5,0%	11	2,7%	(100,0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**27 441**	**27 144**	**22 908**	**83,5%**	**4 224**	**15,4%**	**2 185**	**8,1%**	**29 317**	**108,0%**	**2 122**	**40,2%**	**3,0%**
Planning and Development	347	1 866	16 220	4 667,9%	-	-	-	-	16 220	869,0%	2 122	42,9%	(100,0%)
Road Transport	27 094	25 278	6 688	24,7%	4 224	15,6%	2 185	8,6%	13 097	51,8%	-	1,4%	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**41 152**	**56 252**	**17 894**	**43,5%**	**6 524**	**15,9%**	**4 840**	**8,6%**	**29 258**	**52,0%**	**2 867**	**113,3%**	**68,8%**
Energy sources	39 952	55 152	17 869	44,7%	6 538	16,4%	4 840	8,8%	29 247	53,0%	2 867	113,7%	68,8%
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	1 200	1 100	25	2,1%	(14)	(1,2%)	-	-	11	1,0%	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**848 284**	**872 745**	**2 659**	**,3%**	**2 673**	**,3%**	**1 744**	**,2%**	**7 076**	**,8%**	**2 308**	**,8%**	**(24,4%)**
Property rates	88 064	80 877	2 659	3,0%	2 673	3,0%	1 744	2,2%	7 076	8,7%	2 308	11,5%	(24,4%)

Service charges	318 809	336 156	-	-	-	-	-	-	-	-	-	-	-
Other revenue	283 472	297 474	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	84 454	84 754	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Capital	70 850	70 850	-	-	-	-	-	-	-	-	-	-	-
Interest	2 634	2 634	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(756 753)**	**(751 036)**	**(56 792)**	**7,5%**	**(72 015)**	**9,5%**	**(47 510)**	**6,3%**	**(176 317)**	**23,5%**	**(47 274)**	**24,8%**	**,5%**
Suppliers and employees	(718 526)	(712 809)	(56 792)	7,9%	(72 015)	10,0%	(47 510)	6,7%	(176 317)	24,7%	(47 274)	26,0%	,5%
Finance charges	(38 227)	(38 227)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**91 531**	**121 710**	**(54 133)**	**(59,1%)**	**(69 342)**	**(75,8%)**	**(45 766)**	**(37,6%)**	**(169 241)**	**(139,1%)**	**(44 966)**	**(237,9%)**	**1,8%**
Cash Flow from Investing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(83 914)**	**(84 232)**	**(15 170)**	**18,1%**	**(15 386)**	**18,3%**	**(1 796)**	**2,1%**	**(32 351)**	**38,4%**	**(2 414)**	**39,5%**	**(25,6%)**
Capital assets	(83 914)	(84 232)	(15 170)	18,1%	(15 386)	18,3%	(1 796)	2,1%	(32 351)	38,4%	(2 414)	39,5%	(25,6%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(83 914)**	**(84 232)**	**(15 170)**	**18,1%**	**(15 386)**	**18,3%**	**(1 796)**	**2,1%**	**(32 351)**	**38,4%**	**(2 414)**	**39,5%**	**(25,6%)**
Cash Flow from Financing Activities													
Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in cash held	**7 617**	**37 478**	**(69 303)**	**(909,9%)**	**(84 728)**	**(1 112,4%)**	**(47 562)**	**(126,9%)**	**(201 592)**	**(537,9%)**	**(47 379)**	**2 410,5%**	**,4%**
Cash/cash equivalents at the year begin:	4 989	4 989	-	-	(201 783)	(4 044,8%)	(286 512)	(5 743,2%)	-	-	(163 439)	-	75,3%
Cash/cash equivalents at the year end:	**12 605**	**42 467**	**(201 783)**	**(1 600,8%)**	**(286 512)**	**(2 272,9%)**	**(334 073)**	**(786,7%)**	**(334 073)**	**(786,7%)**	**(210 818)**	**(4 225,9%)**	**58,5%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	3 368	2,9%	2 341	2,0%	2 938	2,6%	106 378	92,5%	115 024	17,0%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	9 590	8,4%	7 529	6,6%	4 182	3,7%	93 068	81,4%	114 368	16,9%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	9 877	8,2%	2 304	1,9%	1 794	1,5%	105 768	88,3%	119 742	17,7%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	2 525	2,8%	1 804	2,0%	1 627	1,8%	85 302	93,5%	91 258	13,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	2 146	2,4%	1 610	1,8%	1 436	1,6%	84 594	94,2%	89 786	13,3%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	28	-	116	,1%	197	,1%	192 532	99,8%	192 874	28,5%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(67 957)	146,6%	194	(,4%)	173	(,4%)	21 248	(45,8%)	(46 343)	(6,8%)	-	-	-	-
Total By Income Source	**(40 423)**	**(6,0%)**	**15 897**	**2,3%**	**12 346**	**1,8%**	**688 890**	**101,8%**	**676 710**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	(30 801)	(93,7%)	3 511	10,7%	3 468	10,5%	56 712	172,4%	32 889	4,9%	-	-	-	-
Commercial	2 300	2,2%	5 087	4,8%	1 801	1,7%	96 804	91,3%	105 993	15,7%	-	-	-	-
Households	(8 756)	(1,8%)	6 251	1,3%	5 913	1,2%	482 409	99,3%	485 817	71,8%	-	-	-	-
Other	(3 165)	(6,1%)	1 048	2,0%	1 164	2,2%	52 965	101,8%	52 012	7,7%	-	-	-	-
Total By Customer Group	**(40 423)**	**(6,0%)**	**15 897**	**2,3%**	**12 346**	**1,8%**	**688 890**	**101,8%**	**676 710**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Contact Details

Municipal Manager	Mrs Divhani Munyai	053 928 2208
Chief Financial Officer	Mr Nkosana Maduna	053 928 2209

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAMUSA (NW393)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget: Main appropriation	2025/26 Budget: Adjusted Budget	2025/26 First Quarter: Actual Expenditure	2025/26 First Quarter: 1st Q as % of Main appropriation	2025/26 Second Quarter: Actual Expenditure	2025/26 Second Quarter: 2nd Q as % of Main appropriation	2025/26 Third Quarter: Actual Expenditure	2025/26 Third Quarter: 3rd Q as % of adjusted budget	2025/26 Year to Date: Actual Expenditure	2025/26 Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	2024/25 Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**250 531**	**250 531**	**(66 379)**	**(26,5%)**	**(1 228 814)**	**(490,5%)**	**(68 742)**	**(27,4%)**	**(1 363 935)**	**(544,4%)**	**(21 185)**	**34,4%**	**224,5%**
Exchange Revenue													
Service charges - Electricity	45 559	45 559	(73 533)	(161,4%)	(1 071 800)	(2 352,5%)	(55 140)	(121,0%)	(1 200 473)	(2 635,0%)	3 514	40,9%	(1 669,0%)
Service charges - Water	8 305	8 305	562	6,8%	(200 883)	(2 418,9%)	1 903	22,9%	(198 419)	(2 389,2%)	787	45,2%	141,9%
Service charges - Waste Water Management	19 420	19 420	1 929	9,9%	3 861	19,9%	(50 395)	(259,5%)	(44 604)	(229,7%)	1 880	48,5%	(2 780,3%)
Service charges - Waste Management	12 207	12 207	1 181	9,7%	2 362	19,3%	3 552	29,1%	7 095	58,1%	1 103	45,2%	221,9%
Sale of Goods and Rendering of Services	924	924	44	4,7%	209	22,7%	317	34,3%	570	61,7%	73	48,4%	333,2%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	24 358	24 358	2 250	9,2%	5 401	22,2%	7 834	32,2%	15 485	63,6%	1 991	50,5%	293,4%
Interest earned from Current and Non Current Assets	85	85	-	-	2	2,0%	66	77,0%	68	79,1%	21	18,7%	217,7%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	854	854	20	2,4%	18	2,1%	37	4,3%	75	8,8%	61	42,0%	(40,0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	33 818	33 818	1	-	26	,1%	(450)	(1,3%)	(423)	(1,2%)	49	1,2%	(1 026,0%)
Non-Exchange Revenue													
Property rates	17 798	17 798	716	4,0%	(149)	(,8%)	2 071	11,6%	2 639	14,8%	533	14,3%	288,8%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	77	77	13	16,6%	55	71,7%	119	155,4%	187	243,7%	9	1,3%	1 240,3%
Licences or permits	1 014	1 014	96	9,5%	117	11,5%	158	15,6%	371	36,6%	76	42,7%	107,7%
Transfer and subsidies - Operational	82 604	82 604	-	-	31 279	37,9%	20 146	24,4%	51 426	62,3%	(31 568)	39,5%	(163,8%)
Interest Receivables	3 506	3 506	343	9,8%	687	19,6%	1 039	29,6%	2 069	59,0%	286	51,0%	263,7%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**272 605**	**272 605**	**-**	**-**	**71 338**	**26,2%**	**96 058**	**35,2%**	**167 396**	**61,4%**	**13 627**	**48,1%**	**604,9%**
Employee related costs	95 151	95 151	-	-	45 879	48,2%	18 957	19,9%	64 836	68,1%	8 555	71,4%	121,6%
Remuneration of councillors	6 578	6 578	-	-	2 269	34,5%	2 948	44,8%	5 217	79,3%	636	41,2%	363,4%
Bulk purchases - electricity	63 111	63 111	-	-	9 956	15,8%	15 438	24,5%	25 394	40,2%	-	42,9%	(100,0%)
Inventory consumed	3 778	3 778	-	-	593	15,7%	2 317	61,3%	2 910	77,0%	3	44,4%	79 498,4%
Debt impairment	26 710	26 710	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	12 748	12 748	-	-	-	-	17 400	136,5%	17 400	136,5%	-	-	(100,0%)
Interest,Dividends and Rent on Land	10 209	10 209	-	-	3 654	35,8%	7 674	75,2%	11 328	111,0%	48	117,3%	15 942,2%
Contracted services	32 408	32 408	-	-	7 951	24,5%	14 079	43,4%	22 029	68,0%	3 859	45,0%	264,8%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	-	-	(366)	-	9 989	-	9 623	-	-	-	(100,0%)
Operational Cost and Other Cost	21 913	21 913	-	-	1 403	6,4%	7 255	33,1%	8 658	39,5%	526	47,6%	1 279,9%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(22 074)**	**(22 074)**	**(66 379)**		**(1 300 152)**		**(164 800)**		**(1 531 331)**		**(34 812)**		
Transfers and subsidies - capital (monetary allocations)	22 598	22 598	-	-	2 554	11,3%	1 480	6,6%	4 035	17,9%	-	7,9%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(1 527 297)**		**(34 812)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(1 527 297)**		**(34 812)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(1 527 297)**		**(34 812)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**524**	**524**	**(66 379)**		**(1 297 598)**		**(163 320)**		**(1 527 297)**		**(34 812)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget: Main appropriation	2025/26 Budget: Adjusted Budget	2025/26 First Quarter: Actual Expenditure	2025/26 First Quarter: 1st Q as % of Main appropriation	2025/26 Second Quarter: Actual Expenditure	2025/26 Second Quarter: 2nd Q as % of Main appropriation	2025/26 Third Quarter: Actual Expenditure	2025/26 Third Quarter: 3rd Q as % of adjusted budget	2025/26 Year to Date: Actual Expenditure	2025/26 Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	2024/25 Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**19 573**	**19 573**	**-**	**-**	**1 477**	**7,5%**	**10 511**	**53,7%**	**11 988**	**61,2%**	**-**	**15,6%**	**(100,0%)**
National Government	18 473	18 473	-	-	1 477	8,0%	9 701	52,5%	11 178	60,5%	-	14,3%	(100,0%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**18 473**	**18 473**	**-**	**-**	**1 477**	**8,0%**	**9 701**	**52,5%**	**11 178**	**60,5%**	**-**	**14,3%**	**(100,0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	1 100	1 100	-	-	-	-	811	73,7%	811	73,7%	-	21,8%	(100,0%)
Capital Expenditure Functional	**23 698**	**23 698**	**-**	**-**	**2 128**	**9,0%**	**10 743**	**45,3%**	**12 870**	**54,3%**	**-**	**11,1%**	**(100,0%)**
Municipal governance and administration	**1 100**	**1 100**	**-**	**-**	**-**	**-**	**811**	**73,7%**	**811**	**73,7%**	**-**	**20,3%**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	1 100	1 100	-	-	-	-	811	73,7%	811	73,7%	-	20,3%	(100,0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**651**	**-**	**3 157**	**-**	**3 808**	**-**	**-**	**5,7%**	**(100,0%)**
Community and Social Services	-	-	-	-	199	-	-	-	199	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	3 157	-	3 157	-	-	6,2%	(100,0%)
Public Safety	-	-	-	-	452	-	-	-	452	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**18 473**	**18 473**	**-**	**-**	**1 477**	**8,0%**	**316**	**1,7%**	**1 793**	**9,7%**	**-**	**11,8%**	**(100,0%)**
Planning and Development	6 129	6 129	-	-	-	-	-	-	-	-	-	385,2%	-
Road Transport	12 344	12 344	-	-	1 477	12,0%	316	2,6%	1 793	14,5%	-	8,3%	(100,0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**4 125**	**4 125**	**-**	**-**	**-**	**-**	**6 459**	**156,6%**	**6 459**	**156,6%**	**-**	**7,5%**	**(100,0%)**
Energy sources	4 125	4 125	-	-	-	-	6 459	156,6%	6 459	156,6%	-	7,5%	(100,0%)
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget: Main appropriation	2025/26 Budget: Adjusted Budget	2025/26 First Quarter: Actual Expenditure	2025/26 First Quarter: 1st Q as % of Main appropriation	2025/26 Second Quarter: Actual Expenditure	2025/26 Second Quarter: 2nd Q as % of Main appropriation	2025/26 Third Quarter: Actual Expenditure	2025/26 Third Quarter: 3rd Q as % of adjusted budget	2025/26 Year to Date: Actual Expenditure	2025/26 Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	2024/25 Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**270 589**	**270 589**	**3 683**	**1,4%**	**54 064**	**20,0%**	**49 291**	**18,2%**	**107 037**	**39,6%**	**(26 105)**	**28,8%**	**(288,8%)**
Property rates	11 569	11 569	228	2,0%	816	7,1%	657	5,7%	1 701	14,7%	366	40,5%	79,5%

Service charges	118 087	118 087	2 272	1,9%	8 893	7,5%	18 404	15,6%	29 568	25,0%	5 032	24,5%	265,7%
Other revenue	35 646	35 646	1 154	3,2%	5 103	14,3%	783	2,2%	7 040	19,7%	21	21,3%	3 705,2%
Transfers and Subsidies - Operational	82 604	82 604	-	-	31 549	38,2%	19 967	24,2%	51 516	62,4%	(31 568)	45,4%	(163,3%)
Transfers and Subsidies - Capital	22 598	22 598	-	-	7 538	33,4%	9 355	41,4%	16 893	74,8%	-	-	(100,0%)
Interest	85	85	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	29	-	166	-	125	-	320	-	45	-	177,9%
Payments	**(243 357)**	**(243 357)**	**-**	**-**	**(13 557)**	**5,6%**	**(27 379)**	**11,3%**	**(40 936)**	**16,8%**	**(8 198)**	**9,6%**	**234,0%**
Suppliers and employees	(233 148)	(233 148)	-	-	(13 557)	5,8%	(27 379)	11,7%	(40 936)	17,6%	(8 198)	9,9%	234,0%
Finance charges	(10 209)	(10 209)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**27 232**	**27 232**	**3 683**	**13,5%**	**40 507**	**148,7%**	**21 912**	**80,5%**	**66 102**	**242,7%**	**(34 303)**	**128,1%**	**(163,9%)**
Cash Flow from Investing Activities													
Receipts	**26**	**26**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**665,0%**	**-**
Proceeds on disposal of PPE	26	26	-	-	-	-	-	-	-	-	-	665,0%	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(23 698)**	**(23 698)**	**-**	**-**	**(3 144)**	**13,3%**	**(12 115)**	**51,1%**	**(15 258)**	**64,4%**	**(977)**	**16,3%**	**1 140,0%**
Capital assets	(23 698)	(23 698)	-	-	(3 144)	13,3%	(12 115)	51,1%	(15 258)	64,4%	(977)	16,3%	1 140,0%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(23 672)**	**(23 672)**	**-**	**-**	**(3 144)**	**13,3%**	**(12 115)**	**51,2%**	**(15 258)**	**64,5%**	**(977)**	**15,7%**	**1 140,0%**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**3 560**	**3 560**	**3 683**	**103,5%**	**37 363**	**1 049,5%**	**9 797**	**275,2%**	**50 844**	**1 428,2%**	**(35 280)**	**1 063,3%**	**(127,8%)**
Cash/cash equivalents at the year begin:	(441)	(441)	-	-	3 683	(835,5%)	41 046	(9 312,2%)	-	-	88 431	-	(53,6%)
Cash/cash equivalents at the year end:	**3 119**	**3 119**	**3 683**	**118,1%**	**41 046**	**1 315,9%**	**50 844**	**1 630,0%**	**50 844**	**1 630,0%**	**53 152**	**1 119,1%**	**(4,3%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1 932	2,2%	2 065	2,4%	2 595	3,0%	80 306	92,4%	86 897	12,9%	(17 202)	(19,8%)	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	30 177	23,1%	10 931	8,3%	15 391	11,8%	74 415	56,8%	130 915	19,5%	(45 084)	(34,4%)	-	-
Receivables from Non-exchange Transactions - Property Rates	987	1,9%	893	1,7%	683	1,3%	49 712	95,1%	52 275	7,8%	(188)	(,4%)	-	-
Receivables from Exchange Transactions - Waste Water Management	28 964	18,7%	1 968	1,3%	1 931	1,2%	122 441	78,8%	155 304	23,1%	(3 708)	(2,4%)	-	-
Receivables from Exchange Transactions - Waste Management	1 331	1,6%	1 287	1,5%	1 227	1,4%	81 817	95,5%	85 662	12,7%	(2 072)	(2,4%)	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	1 422	100,0%	1 422	,2%	-	-	-	-
Interest on Arrear Debtor Accounts	3 061	1,9%	2 918	1,8%	2 789	1,8%	150 263	94,5%	159 031	23,7%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	74	10,7%	14	2,1%	16	2,4%	588	84,9%	692	,1%	(126 908)	(18 329,4%)	-	-
Total By Income Source	**66 526**	**9,9%**	**20 076**	**3,0%**	**24 633**	**3,7%**	**560 963**	**83,5%**	**672 198**	**100,0%**	**(195 161)**	**(29,0%)**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	4 160	6,3%	1 696	2,6%	3 071	4,6%	57 445	86,5%	66 373	9,9%	(2 338)	(3,5%)	-	-
Commercial	25 363	42,4%	4 922	8,2%	7 782	13,0%	21 774	36,4%	59 840	8,9%	(143 015)	(239,0%)	-	-
Households	37 004	6,8%	13 458	2,5%	13 779	2,5%	481 744	88,2%	545 985	81,2%	(49 808)	(9,1%)	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**66 526**	**9,9%**	**20 076**	**3,0%**	**24 633**	**3,7%**	**560 963**	**83,5%**	**672 198**	**100,0%**	**(195 161)**	**(29,0%)**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	5 507	3,1%	6 484	3,6%	5 911	3,3%	160 484	90,0%	178 386	30,5%
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	5 971	1,5%	5 940	1,5%	14 919	3,7%	379 203	93,4%	406 033	69,5%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**11 478**	**2,0%**	**12 424**	**2,1%**	**20 830**	**3,6%**	**539 687**	**92,3%**	**584 419**	**100,0%**

Contact Details

Municipal Manager	Mr Rantsho Gincane	053 963 1331
Chief Financial Officer	Mr Sello Mokwepa (Acting)	053 963 1331

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: GREATER TAUNG (NW394)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**372 122**	**372 122**	**140 600**	**37,8%**	**98 982**	**26,6%**	**75 396**	**20,3%**	**314 978**	**84,6%**	**79 548**	**88,1%**	**(5,2%)**
Exchange Revenue													
Service charges - Electricity	5 072	5 072	1 060	20,9%	972	19,2%	1 006	19,8%	3 039	59,9%	913	42,2%	10,2%
Service charges - Water	1 683	1 683	226	13,4%	233	13,8%	216	12,8%	675	40,1%	220	38,9%	(1,7%)
Service charges - Waste Water Management	3 544	3 544	780	22,0%	875	24,7%	868	24,5%	2 523	71,2%	795	51,2%	9,2%
Service charges - Waste Management	6 056	6 056	1 314	21,7%	1 317	21,7%	1 315	21,7%	3 946	65,2%	1 243	55,5%	5,7%
Sale of Goods and Rendering of Services	6 512	6 512	302	4,6%	68	1,1%	81	1,2%	451	6,9%	98	44,4%	(17,8%)
Agency services	418	418	-	-	-	-	93	22,3%	93	22,3%	-	-	(100,0%)
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	3 021	3 021	672	22,2%	693	22,9%	714	23,6%	2 079	68,8%	659	59,1%	8,4%
Interest earned from Current and Non Current Assets	8 000	8 000	1 947	24,3%	1 327	16,6%	1 234	15,4%	4 509	56,4%	1 960	39,9%	(37,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	383	383	110	28,6%	140	36,5%	70	18,4%	320	83,5%	216	121,6%	(67,3%)
Licences or permits	1 308	1 308	19	1,5%	2	,2%	4	,3%	25	1,9%	-	-	(100,0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	28 825	28 825	290	1,0%	149	,5%	130	,4%	569	2,0%	1 128	93,9%	(88,5%)
Non-Exchange Revenue													
Property rates	39 048	39 048	23 857	61,1%	2 401	6,1%	1 953	5,0%	28 210	72,2%	2 116	48,4%	(7,7%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	265 257	265 257	109 728	41,4%	90 473	34,1%	67 367	25,4%	267 568	100,9%	66 385	99,5%	1,5%
Interest Receivables	2 995	2 995	294	9,8%	331	11,0%	346	11,5%	971	32,4%	162	30,4%	112,9%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	3 653	-	(100,0%)
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**371 044**	**370 628**	**89 519**	**24,1%**	**83 084**	**22,4%**	**124 660**	**33,6%**	**297 262**	**80,2%**	**90 789**	**69,0%**	**37,3%**
Employee related costs	148 435	148 435	36 656	24,7%	37 953	25,6%	40 195	27,1%	114 805	77,3%	34 090	70,1%	17,9%
Remuneration of councillors	26 091	26 091	5 675	21,7%	5 642	21,6%	6 271	24,0%	17 588	67,4%	5 932	72,9%	5,7%
Bulk purchases - electricity	6 000	6 000	1 194	19,9%	1 697	28,3%	1 219	20,3%	4 110	68,5%	947	63,1%	28,7%
Inventory consumed	11 640	9 690	852	7,3%	1 459	12,5%	1 607	16,6%	3 918	40,4%	1 694	44,7%	(5,1%)
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	20 274	20 274	(89)	(,4%)	-	-	36 491	180,0%	36 403	179,6%	13 049	82,0%	179,6%
Interest,Dividends and Rent on Land	417	417	37	8,9%	31	7,3%	35	8,4%	103	24,6%	23	20,1%	55,0%
Contracted services	64 320	70 611	16 113	25,1%	14 958	23,3%	20 434	28,9%	51 505	72,9%	14 896	64,8%	37,2%
Transfers and subsidies	700	700	-	-	-	-	60	8,6%	60	8,6%	-	102,4%	(100,0%)
Irrecoverable debts written off	6 000	6 000	8 991	149,8%	148	2,5%	2 324	38,7%	11 462	191,0%	502	-	363,0%
Operational Cost and Other Cost	87 167	82 410	20 089	23,0%	21 197	24,3%	16 023	19,4%	57 310	69,5%	18 983	68,4%	(15,6%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	672	-	(100,0%)
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**1 078**	**1 494**	**51 081**		**15 898**		**(49 263)**		**17 715**		**(11 241)**		
Transfers and subsidies - capital (monetary allocations)	60 666	60 666	28 574	47,1%	31 849	52,5%	8 381	13,8%	68 804	113,4%	12 476	67,5%	(32,8%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**86 520**		**1 235**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**86 520**		**1 235**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**86 520**		**1 235**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**61 744**	**62 160**	**79 655**		**47 747**		**(40 882)**		**86 520**		**1 235**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**81 016**	**61 666**	**23 809**	**29,4%**	**31 126**	**38,4%**	**1 561**	**2,5%**	**56 496**	**91,6%**	**14 739**	**59,4%**	**(89,4%)**
National Government	60 666	60 666	23 808	39,2%	30 609	50,5%	1 366	2,3%	55 784	92,0%	13 187	60,6%	(89,6%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**60 666**	**60 666**	**23 808**	**39,2%**	**30 609**	**50,5%**	**1 366**	**2,3%**	**55 784**	**92,0%**	**13 187**	**60,5%**	**(89,6%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	20 350	1 000	1	-	516	2,5%	195	19,5%	712	71,2%	1 552	47,7%	(87,4%)
Capital Expenditure Functional	**81 016**	**63 851**	**23 809**	**29,4%**	**31 471**	**38,8%**	**2 025**	**3,2%**	**57 304**	**89,7%**	**14 739**	**59,4%**	**(86,3%)**
Municipal governance and administration	**15 050**	**1 000**	**1**	**-**	**516**	**3,4%**	**195**	**19,5%**	**712**	**71,2%**	**617**	**33,1%**	**(68,4%)**
Executive and Council	200	-	-	-	-	-	-	-	-	-	1 777	710,6%	(100,0%)
Finance and administration	14 850	1 000	1	-	516	3,5%	195	19,5%	712	71,2%	(1 159)	6,8%	(116,8%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**8 681**	**8 681**	**4 013**	**46,2%**	**4 958**	**57,1%**	**873**	**10,1%**	**9 845**	**113,4%**	**3 683**	**45,8%**	**(76,3%)**
Community and Social Services	5 000	5 000	1 733	34,7%	2 378	47,6%	873	17,5%	4 985	99,7%	840	16,0%	4,0%
Sport And Recreation	3 681	3 681	2 280	61,9%	2 580	70,1%	-	-	4 860	132,0%	2 843	76,2%	(100,0%)
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**40 313**	**35 013**	**11 970**	**29,7%**	**19 639**	**48,7%**	**493**	**1,4%**	**32 102**	**91,7%**	**9 760**	**72,2%**	**(95,0%)**
Planning and Development	700	-	-	-	-	-	-	-	-	-	4	-	(100,0%)
Road Transport	39 613	35 013	11 970	30,2%	19 639	49,6%	493	1,4%	32 102	91,7%	9 755	72,2%	(94,9%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**16 972**	**19 157**	**7 825**	**46,1%**	**6 357**	**37,5%**	**463**	**2,4%**	**14 645**	**76,4%**	**679**	**59,0%**	**(31,8%)**
Energy sources	-	2 185	-	-	345	-	463	21,2%	808	37,0%	653	38,8%	(29,0%)
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	16 972	16 972	7 825	46,1%	6 012	35,4%	-	-	13 837	81,5%	-	75,7%	-
Waste Management	-	-	-	-	-	-	-	-	-	-	27	76,9%	(100,0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**144 307**	**211 396**	**158 071**	**109,5%**	**130 978**	**90,8%**	**100 153**	**47,4%**	**389 202**	**184,1%**	**103 418**	**91,5%**	**(3,2%)**
Property rates	25 520	25 479	2 638	10,3%	18 640	73,0%	1 996	7,8%	23 274	91,3%	1 932	15,5%	3,3%

Service charges	6 287	9 287	3 434	54,6%	2 957	47,0%	2 521	27,1%	8 913	96,0%	3 185	66,3%	(20,8%)
Other revenue	34 298	34 298	840	2,4%	979	2,9%	605	1,8%	2 424	7,1%	4 664	78,4%	(87,0%)
Transfers and Subsidies - Operational	130 908	134 372	111 694	85,3%	90 266	69,0%	64 660	48,1%	266 620	198,4%	65 047	103,9%	(,6%)
Transfers and Subsidies - Capital	(60 706)	(40)	37 243	(61,3%)	16 488	(27,2%)	28 865	(72 162,5%)	82 596	(206 490,0%)	26 191	103,9%	10,2%
Interest	8 000	8 000	2 222	27,8%	1 648	20,6%	1 505	18,8%	5 376	67,2%	2 400	44,7%	(37,3%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(344 770)**	**(344 355)**	**(49 018)**	**14,2%**	**(41 724)**	**12,1%**	**(27 789)**	**8,1%**	**(118 531)**	**34,4%**	**(49 063)**	**45,3%**	**(43,4%)**
Suppliers and employees	(344 770)	(344 355)	(49 018)	14,2%	(41 724)	12,1%	(27 789)	8,1%	(118 531)	34,4%	(49 063)	45,3%	(43,4%)
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(200 463)**	**(132 959)**	**109 054**	**(54,4%)**	**89 254**	**(44,5%)**	**72 364**	**(54,4%)**	**270 672**	**(203,6%)**	**54 355**	**331,0%**	**33,1%**
Cash Flow from Investing Activities													
Receipts	**2 000**	**2 000**	**251**	**12,6%**	**101**	**5,0%**	**104**	**5,2%**	**456**	**22,8%**	**768**	**-**	**(86,5%)**
Proceeds on disposal of PPE	2 000	2 000	251	12,6%	101	5,0%	104	5,2%	456	22,8%	768	-	(86,5%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**(29 020)**	**-**	**(35 690)**	**-**	**(181)**	**-**	**(64 891)**	**-**	**(13 185)**	**60,6%**	**(98,6%)**
Capital assets	-	-	(29 020)	-	(35 690)	-	(181)	-	(64 891)	-	(13 185)	60,6%	(98,6%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**2 000**	**2 000**	**(28 769)**	**(1 438,4%)**	**(35 590)**	**(1 779,5%)**	**(77)**	**(3,8%)**	**(64 435)**	**(3 221,8%)**	**(12 417)**	**51,7%**	**(99,4%)**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(198 463)**	**(130 959)**	**80 285**	**(40,5%)**	**53 664**	**(27,0%)**	**72 287**	**(55,2%)**	**206 236**	**(157,5%)**	**41 938**	**(1 888,4%)**	**72,4%**
Cash/cash equivalents at the year begin:	20 260	122 260	39 050	192,7%	116 444	574,7%	170 109	139,1%	39 050	31,9%	160 240	106,9%	6,2%
Cash/cash equivalents at the year end:	**(178 203)**	**(8 698)**	**116 444**	**(65,3%)**	**170 109**	**(95,5%)**	**242 396**	**(2 786,7%)**	**242 396**	**(2 786,7%)**	**202 178**	**1 902,5%**	**19,9%**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	66	1,2%	56	1,0%	82	1,4%	5 476	96,4%	5 679	4,4%	9	,2%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	145	5,4%	103	3,8%	81	3,0%	2 342	87,7%	2 670	2,1%	171	6,4%	-	-
Receivables from Non-exchange Transactions - Property Rates	741	1,2%	362	,6%	320	,5%	61 916	97,8%	63 339	49,2%	(9 076)	(14,3%)	-	-
Receivables from Exchange Transactions - Waste Water Management	299	2,3%	236	1,8%	203	1,5%	12 466	94,4%	13 204	10,3%	(44)	(,3%)	-	-
Receivables from Exchange Transactions - Waste Management	487	3,2%	416	2,7%	367	2,4%	13 991	91,7%	15 262	11,9%	(776)	(5,1%)	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	352	1,4%	349	1,3%	340	1,3%	24 989	96,0%	26 031	20,2%	3 063	11,8%	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	18	,7%	10	,4%	4	,1%	2 422	98,7%	2 453	1,9%	(705)	(28,8%)	-	-
Total By Income Source	**2 107**	**1,6%**	**1 531**	**1,2%**	**1 397**	**1,1%**	**123 602**	**96,1%**	**128 637**	**100,0%**	**(7 357)**	**(5,7%)**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	489	2,9%	445	2,6%	382	2,2%	15 755	92,3%	17 071	13,3%	1 019	6,0%	-	-
Commercial	658	1,3%	196	,4%	136	,3%	49 230	98,0%	50 220	39,0%	(10 056)	(20,0%)	-	-
Households	959	1,6%	890	1,5%	880	1,4%	58 617	95,6%	61 346	47,7%	1 680	2,7%	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**2 107**	**1,6%**	**1 531**	**1,2%**	**1 397**	**1,1%**	**123 602**	**96,1%**	**128 637**	**100,0%**	**(7 357)**	**(5,7%)**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Contact Details

Municipal Manager	Mr Motlhaletsimang Makuapane	053 994 9400
Chief Financial Officer	Ms Neo Dibelane	053 994 9400

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: LEKWA-TEEMANE (NW396)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**471 702**	**438 211**	**110 496**	**23,4%**	**78 997**	**16,7%**	**94 976**	**21,7%**	**284 469**	**64,9%**	**90 483**	**56,9%**	**5,0%**
Exchange Revenue													
Service charges - Electricity	136 454	116 681	29 014	21,3%	27 920	20,5%	28 286	24,2%	85 221	73,0%	26 569	65,8%	6,5%
Service charges - Water	27 574	18 433	4 314	15,6%	4 902	17,8%	3 824	20,7%	13 040	70,7%	3 671	50,6%	4,2%
Service charges - Waste Water Management	17 761	19 107	4 775	26,9%	4 778	26,9%	4 789	25,1%	14 343	75,1%	4 550	95,2%	5,3%
Service charges - Waste Management	13 904	15 707	3 925	28,2%	3 928	28,3%	3 939	25,1%	11 792	75,1%	3 730	100,6%	5,6%
Sale of Goods and Rendering of Services	712	669	151	21,2%	180	25,3%	108	16,2%	439	65,7%	149	80,5%	(27,5%)
Agency services	4 499	6 500	-	-	(97)	(2,2%)	-	-	(97)	(1,5%)	-	89,3%	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	56 705	56 705	18 506	32,6%	19 435	34,3%	19 718	34,8%	57 660	101,7%	17 025	31,3%	15,8%
Interest earned from Current and Non Current Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	18	28	3	14,4%	8	45,1%	3	11,8%	14	49,2%	8	130,8%	(57,3%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	107	668	0	,5%	0	,4%	14	2,1%	15	2,3%	0	13,0%	4 307,5%
Non-Exchange Revenue													
Property rates	54 064	43 315	10 283	19,0%	9 794	18,1%	8 640	19,9%	28 718	66,3%	8 974	51,2%	(3,7%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 737	6 229	1 726	30,1%	1 072	18,7%	1 610	25,9%	4 408	70,8%	1 329	1 256,4%	21,2%
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	75 577	75 577	31 125	41,2%	291	,4%	17 461	23,1%	48 877	64,7%	17 927	96,9%	(2,6%)
Interest Receivables	22 173	22 173	6 672	30,1%	6 785	30,6%	6 582	29,7%	20 040	90,4%	6 550	28,2%	,5%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	56 419	56 419	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**403 386**	**463 643**	**82 695**	**20,5%**	**78 395**	**19,4%**	**53 560**	**11,6%**	**214 651**	**46,3%**	**34 977**	**54,8%**	**53,1%**
Employee related costs	107 815	108 365	24 897	23,1%	25 300	23,5%	24 496	22,6%	74 693	68,9%	23 026	75,0%	6,4%
Remuneration of councillors	8 182	8 182	1 825	22,3%	1 781	21,8%	1 980	24,2%	5 587	68,3%	1 949	75,0%	1,6%
Bulk purchases - electricity	74 356	97 671	30 039	40,4%	22 536	30,3%	973	1,0%	53 549	54,8%	-	63,4%	(100,0%)
Inventory consumed	1 263	560	752	59,5%	825	65,3%	1 249	223,0%	2 826	504,7%	83	426,1%	1 407,0%
Debt impairment	124 878	124 878	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	33 024	33 024	-	-	-	-	12 807	38,8%	12 807	38,8%	-	-	(100,0%)
Interest,Dividends and Rent on Land	2 300	23 924	6 733	292,7%	8 565	372,4%	227	,9%	15 524	64,9%	1	802,2%	34 661,3%
Contracted services	34 930	29 257	4 310	12,3%	10 667	30,5%	6 022	20,6%	20 999	71,8%	5 204	73,5%	15,7%
Transfers and subsidies	1 000	1 617	282	28,2%	165	16,5%	269	16,6%	716	44,3%	806	197,6%	(66,6%)
Irrecoverable debts written off	-	150	661	-	735	-	1 878	1 252,3%	3 275	2 183,3%	849	-	121,2%
Operational Cost and Other Cost	15 637	36 014	13 196	84,4%	7 820	50,0%	3 659	10,2%	24 675	68,5%	3 059	76,7%	19,6%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**68 316**	**(25 432)**	**27 801**		**602**		**41 416**		**69 819**		**55 505**		
Transfers and subsidies - capital (monetary allocations)	20 993	20 993	4 701	22,4%	11 114	52,9%	-	-	15 815	75,3%	3 060	47,5%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**85 633**		**58 565**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**85 633**		**58 565**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**85 633**		**58 565**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**89 309**	**(4 439)**	**32 501**		**11 716**		**41 416**		**85 633**		**58 565**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**21 093**	**23 193**	**4 293**	**20,4%**	**10 213**	**48,4%**	**7 130**	**30,7%**	**21 637**	**93,3%**	**3 963**	**42,5%**	**79,9%**
National Government	20 483	20 483	3 843	18,8%	9 848	48,1%	6 310	30,8%	20 001	97,6%	3 963	40,0%	59,2%
Provincial Government	510	510	-	-	-	-	-	-	-	-	-	8,7%	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**20 993**	**20 993**	**3 843**	**18,3%**	**9 848**	**46,9%**	**6 310**	**30,1%**	**20 001**	**95,3%**	**3 963**	**39,8%**	**59,2%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	100	2 200	450	450,1%	365	365,5%	820	37,3%	1 636	74,4%	-	101,0%	(100,0%)
Capital Expenditure Functional	**21 093**	**23 193**	**4 293**	**20,4%**	**10 213**	**48,4%**	**7 130**	**30,7%**	**21 637**	**93,3%**	**3 963**	**42,7%**	**79,9%**
Municipal governance and administration	**-**	**-**	**57**	**-**	**111**	**-**	**636**	**-**	**804**	**-**	**-**	**-**	**(100,0%)**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	-	-	57	-	111	-	636	-	804	-	-	-	(100,0%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**5 882**	**5 982**	**1 639**	**27,9%**	**1 531**	**26,0%**	**98**	**1,6%**	**3 269**	**54,6%**	**-**	**3,2%**	**(100,0%)**
Community and Social Services	3 446	3 446	-	-	9	,3%	-	-	9	,3%	-	1,6%	-
Sport And Recreation	2 336	2 336	1 639	70,2%	1 523	65,2%	98	4,2%	3 260	139,6%	-	3,0%	(100,0%)
Public Safety	100	200	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**11 210**	**11 210**	**2 204**	**19,7%**	**6 698**	**59,7%**	**3 601**	**32,1%**	**12 503**	**111,5%**	**1 842**	**213,9%**	**95,5%**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	11 210	11 210	2 204	19,7%	6 698	59,7%	3 601	32,1%	12 503	111,5%	1 842	213,9%	95,5%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**4 000**	**6 000**	**393**	**9,8%**	**1 873**	**46,8%**	**2 795**	**46,6%**	**5 061**	**84,3%**	**2 121**	**41,3%**	**31,8%**
Energy sources	4 000	6 000	393	9,8%	1 873	46,8%	2 795	46,6%	5 061	84,3%	2 121	41,2%	31,8%
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**277 954**	**229 431**	**149 193**	**53,7%**	**96 678**	**34,8%**	**73 043**	**31,8%**	**318 914**	**139,0%**	**95 383**	**77,2%**	**(23,4%)**
Property rates	32 439	32 325	3 894	12,0%	5 261	16,2%	4 409	13,6%	13 564	42,0%	3 661	33,5%	20,4%

Service charges	137 743	86 457	18 819	13,7%	17 665	12,8%	21 523	24,9%	58 007	67,1%	13 613	32,7%	58,1%
Other revenue	11 202	14 079	72 886	650,6%	46 722	417,1%	2 752	19,5%	122 360	869,1%	54 044	4 116,4%	(94,9%)
Transfers and Subsidies - Operational	75 577	75 577	27 797	36,8%	-	-	17 461	23,1%	45 258	59,9%	-	35,0%	(100,0%)
Transfers and Subsidies - Capital	20 993	20 993	-	-	-	-	-	-	-	-	-	5,0%	-
Interest	-	-	25 798	-	27 029	-	26 897	-	79 724	-	24 064	-	11,8%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(262 959)**	**(212 249)**	**(47 454)**	**18,0%**	**(25 384)**	**9,7%**	**(31 742)**	**15,0%**	**(104 580)**	**49,3%**	**(19 432)**	**7,6%**	**63,4%**
Suppliers and employees	(259 659)	(212 877)	(47 454)	18,3%	(25 384)	9,8%	(31 742)	14,9%	(104 580)	49,1%	(19 432)	7,7%	63,4%
Finance charges	(2 300)	2 245	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(1 000)	(1 617)	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**14 995**	**17 182**	**101 739**	**678,5%**	**71 294**	**475,4%**	**41 301**	**240,4%**	**214 334**	**1 247,4%**	**75 952**	**424,0%**	**(45,6%)**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(21 108)**	**(26 671)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7**	**-**	**(100,0%)**
Capital assets	(21 108)	(26 671)	-	-	-	-	-	-	-	-	7	-	(100,0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(21 108)**	**(26 671)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**7**	**-**	**(100,0%)**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(6 112)**	**(9 490)**	**101 739**	**(1 664,5%)**	**71 294**	**(1 166,4%)**	**41 301**	**(435,2%)**	**214 334**	**(2 258,6%)**	**75 958**	**2 265,5%**	**(45,6%)**
Cash/cash equivalents at the year begin:	8 970	8 970	-	-	125 787	1 402,3%	197 081	2 197,2%	-	-	153 122	154,1%	28,7%
Cash/cash equivalents at the year end:	2 857	(520)	101 739	3 560,4%	197 081	6 897,0%	238 382	(45 857,7%)	238 382	(45 857,7%)	229 080	1 086,8%	4,1%

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1 138	,6%	3 707	2,1%	1 740	1,0%	170 119	96,3%	176 704	12,2%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	9 106	3,3%	11 055	4,0%	5 215	1,9%	251 533	90,8%	276 910	19,2%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	2 487	2,0%	4 938	3,9%	2 319	1,8%	116 770	92,3%	126 514	8,8%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	1 837	1,1%	6 555	4,1%	3 097	1,9%	149 777	92,9%	161 266	11,2%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1 511	1,2%	5 498	4,4%	2 579	2,1%	116 031	92,4%	125 619	8,7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	57	100,0%	57	-	-	-	-	-
Interest on Arrear Debtor Accounts	8 974	1,6%	17 528	3,0%	8 685	1,5%	541 557	93,9%	576 744	39,9%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(8)	28,6%	(2)	7,2%	(13)	43,1%	(6)	21,0%	(30)	-	-	-	-	-
Total By Income Source	**25 046**	**1,7%**	**49 279**	**3,4%**	**23 622**	**1,6%**	**1 345 837**	**93,2%**	**1 443 784**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	1 597	1,7%	4 391	4,6%	2 177	2,3%	88 197	91,5%	96 363	6,7%	-	-	-	-
Commercial	9 507	2,7%	12 462	3,5%	5 817	1,6%	326 688	92,2%	354 475	24,6%	-	-	-	-
Households	12 258	1,3%	29 982	3,1%	14 579	1,5%	902 895	94,1%	959 714	66,5%	-	-	-	-
Other	1 684	5,1%	2 443	7,4%	1 049	3,2%	28 057	84,4%	33 232	2,3%	-	-	-	-
Total By Customer Group	**25 046**	**1,7%**	**49 279**	**3,4%**	**23 622**	**1,6%**	**1 345 837**	**93,2%**	**1 443 784**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	(681)	(,2%)	(400)	(,1%)	(5 000)	(1,2%)	422 620	101,5%	416 540	94,1%
Bulk Water	-	-	-	-	-	-	0	100,0%	0	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	244	20,6%	996	84,1%	(55)	(4,6%)	1 185	,3%
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	514	14,4%	(1 046)	(29,3%)	485	13,6%	3 619	101,3%	3 572	,8%
Auditor-General	(2 203)	(43,7%)	(600)	(11,9%)	5 389	107,0%	2 450	48,6%	5 036	1,1%
Other	(1 820)	(11,1%)	2 970	18,1%	1 197	7,3%	14 097	85,7%	16 444	3,7%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**(4 189)**	**(,9%)**	**1 168**	**,3%**	**3 067**	**,7%**	**442 731**	**100,0%**	**442 777**	**100,0%**

Contact Details

Municipal Manager	Ms Zingisa Kgatlha	053 285 0850
Chief Financial Officer	Mr Thapelo Moseki	053 285 0850

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: KAGISANO-MOLOPO (NW397)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**198 730**	**207 127**	**68 788**	**34,6%**	**56 416**	**28,4%**	**63 316**	**30,6%**	**188 519**	**91,0%**	**37 258**	**45,3%**	**69,9%**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	7	-	7	-	-	-	(100,0%)
Sale of Goods and Rendering of Services	155	155	24	15,7%	29	18,5%	14	9,3%	67	43,5%	9	74,9%	59,2%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	124	124	-	-	-	-	(283)	(229,0%)	(283)	(229,0%)	-	-	(100,0%)
Interest earned from Current and Non Current Assets	60	700	131	218,4%	12	20,8%	35	5,0%	178	25,5%	26	16,7%	35,3%
Dividends	-	-	-	-	-	-	197	-	197	-	-	-	(100,0%)
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 235	1 235	1 630	131,9%	346	28,0%	321	26,0%	2 297	185,9%	334	43,5%	(4,1%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	112	500	136	121,7%	334	297,7%	-	-	470	94,0%	-	289,8%	-
Non-Exchange Revenue													
Property rates	13 836	22 906	-	-	-	-	22 906	100,0%	22 906	100,0%	-	-	(100,0%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	168 609	166 909	66 866	39,7%	55 694	33,0%	40 120	24,0%	162 680	97,5%	36 801	52,9%	9,0%
Interest Receivables	14 600	14 600	-	-	-	-	-	-	-	-	88	,8%	(100,0%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**206 794**	**194 605**	**37 966**	**18,4%**	**43 269**	**20,9%**	**33 745**	**17,3%**	**114 980**	**59,1%**	**22 163**	**36,1%**	**52,3%**
Employee related costs	79 611	73 641	16 033	20,1%	18 711	23,5%	12 672	17,2%	47 417	64,4%	11 753	55,2%	7,8%
Remuneration of councillors	15 436	13 163	3 292	21,3%	3 752	24,3%	3 368	25,6%	10 413	79,1%	3 254	74,2%	3,5%
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt impairment	9 103	9 103	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	27 934	26 867	-	-	-	-	11 452	42,6%	11 452	42,6%	-	-	(100,0%)
Interest,Dividends and Rent on Land	250	250	-	-	-	-	(85)	(33,9%)	(85)	(33,9%)	2	5,3%	(4 148,5%)
Contracted services	38 382	37 066	8 140	21,2%	15 135	39,4%	9 625	26,0%	32 901	88,8%	4 572	40,4%	110,5%
Transfers and subsidies	-	-	-	-	140	-	43	-	183	-	-	-	(100,0%)
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	36 077	34 515	10 501	29,1%	5 530	15,3%	(3 332)	(9,7%)	12 699	36,8%	2 582	28,1%	(229,0%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(8 063)**	**12 522**	**30 822**		**13 146**		**29 571**		**73 539**		**15 095**		
Transfers and subsidies - capital (monetary allocations)	37 704	37 704	-	-	24 517	65,0%	7 480	19,8%	31 997	84,9%	-	1,3%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**29 641**	**50 227**	**30 822**		**37 663**		**37 052**		**105 536**		**15 095**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**29 641**	**50 227**	**30 822**		**37 663**		**37 052**		**105 536**		**15 095**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**29 641**	**50 227**	**30 822**		**37 663**		**37 052**		**105 536**		**15 095**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**29 641**	**50 227**	**30 822**		**37 663**		**37 052**		**105 536**		**15 095**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**37 954**	**37 954**	**4 131**	**10,9%**	**8 061**	**21,2%**	**1 016**	**2,7%**	**13 209**	**34,8%**	**7 498**	**19,3%**	**(86,4%)**
National Government	37 704	37 704	4 131	11,0%	8 061	21,4%	1 016	2,7%	13 209	35,0%	7 498	25,9%	(86,4%)
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**37 704**	**37 704**	**4 131**	**11,0%**	**8 061**	**21,4%**	**1 016**	**2,7%**	**13 209**	**35,0%**	**7 498**	**25,9%**	**(86,4%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	250	250	-	-	-	-	-	-	-	-	-	3,0%	-
Capital Expenditure Functional	**37 954**	**37 954**	**4 131**	**10,9%**	**8 061**	**21,2%**	**1 016**	**2,7%**	**13 209**	**34,8%**	**7 498**	**21,8%**	**(86,4%)**
Municipal governance and administration	**250**	**250**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**8,5%**	**-**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	250	250	-	-	-	-	-	-	-	-	-	8,5%	-
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**37 704**	**37 704**	**4 131**	**11,0%**	**8 061**	**21,4%**	**1 016**	**2,7%**	**13 209**	**35,0%**	**7 498**	**19,5%**	**(86,4%)**
Planning and Development	37 704	37 704	4 131	11,0%	8 061	21,4%	1 016	2,7%	13 209	35,0%	7 498	19,5%	(86,4%)
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**232 485**	**229 533**	**71 659**	**30,8%**	**80 796**	**34,8%**	**45 548**	**19,8%**	**198 003**	**86,3%**	**47**	**-**	**97 567,6%**
Property rates	8 134	11 453	0	-	428	5,3%	6 553	57,2%	6 981	61,0%	32	,1%	20 457,9%

Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	10 679	11 067	(170)	(1,6%)	4 773	44,7%	4 244	38,3%	8 847	79,9%	-	-	(100,0%)
Transfers and Subsidies - Operational	168 609	168 609	71 828	42,6%	56 987	33,8%	27 208	16,1%	156 024	92,5%	-	-	(100,0%)
Transfers and Subsidies - Capital	37 704	37 704	-	-	18 608	49,4%	7 544	20,0%	26 152	69,4%	-	-	(100,0%)
Interest	7 360	700	-	-	-	-	0	-	0	-	15	1,7%	(99,8%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(173 709)**	**(159 022)**	**(42 458)**	**24,4%**	**(1 510)**	**,9%**	**(11 060)**	**7,0%**	**(55 028)**	**34,6%**	**(2 205)**	**15,7%**	**401,7%**
Suppliers and employees	(173 459)	(158 772)	(42 458)	24,5%	(1 510)	,9%	(4 719)	3,0%	(48 687)	30,7%	(283)	,9%	1 565,0%
Finance charges	(250)	(250)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	(6 341)	-	(6 341)	-	(1 921)	330,7%	230,0%
Net Cash from/(used) Operating Activities	**58 776**	**70 511**	**29 201**	**49,7%**	**79 286**	**134,9%**	**34 488**	**48,9%**	**142 975**	**202,8%**	**(2 158)**	**(55,6%)**	**(1 698,1%)**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**12 500**	**-**	**12 500**	**-**	**-**	**-**	**(100,0%)**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	12 500	-	12 500	-	-	-	(100,0%)
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(37 954)**	**(37 954)**	**-**	**-**	**1 818**	**(4,8%)**	**(2 516)**	**6,6%**	**(699)**	**1,8%**	**-**	**-**	**(100,0%)**
Capital assets	(37 954)	(37 954)	-	-	1 818	(4,8%)	(2 516)	6,6%	(699)	1,8%	-	-	(100,0%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(37 954)**	**(37 954)**	**-**	**-**	**1 818**	**(4,8%)**	**9 984**	**(26,3%)**	**11 801**	**(31,1%)**	**-**	**-**	**(100,0%)**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**20 822**	**32 556**	**29 201**	**140,2%**	**81 103**	**389,5%**	**44 472**	**136,6%**	**154 776**	**475,4%**	**(2 158)**	**(405,6%)**	**(2 160,8%)**
Cash/cash equivalents at the year begin:	1 120	10 948	1 806	161,3%	31 007	2 768,5%	112 110	1 024,0%	1 806	16,5%	(26 438)	-	(524,0%)
Cash/cash equivalents at the year end:	**21 942**	**43 505**	**31 007**	**141,3%**	**112 110**	**511,0%**	**155 630**	**357,7%**	**155 630**	**357,7%**	**(29 466)**	**(282,3%)**	**(628,2%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(18)	-	16 335	21,7%	12	-	58 947	78,3%	75 276	98,4%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	3	,2%	5	,4%	3	,2%	1 175	99,1%	1 186	1,6%	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**(15)**	**-**	**16 340**	**21,4%**	**15**	**-**	**60 122**	**78,6%**	**76 462**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	(18)	-	16 335	21,7%	12	-	58 947	78,3%	75 276	98,4%	-	-	-	-
Commercial	3	,2%	5	,4%	3	,2%	1 175	99,1%	1 186	1,6%	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**(15)**	**-**	**16 340**	**21,4%**	**15**	**-**	**60 122**	**78,6%**	**76 462**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	(6 069)	(77,2%)	1 410	17,9%	12 521	159,2%	7 862	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**(6 069)**	**(77,2%)**	**1 410**	**17,9%**	**12 521**	**159,2%**	**7 862**	**100,0%**

Contact Details

Municipal Manager	Mr Olebile Ntsimane	053 998 4455
Chief Financial Officer	Ms Keaoleboga Sekgome	053 998 4455

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DR RUTH SEGOMOTSI MOMPATI (DC39)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

R thousands	2025/26 Budget: Main appropriation	Budget: Adjusted Budget	First Quarter: Actual Expenditure	First Quarter: 1st Q as % of Main appropriation	Second Quarter: Actual Expenditure	Second Quarter: 2nd Q as % of Main appropriation	Third Quarter: Actual Expenditure	Third Quarter: 3rd Q as % of adjusted budget	Year to Date: Actual Expenditure	Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**581 329**	**581 447**	**227 303**	**39,1%**	**187 246**	**32,2%**	**145 416**	**25,0%**	**559 966**	**96,3%**	**134 688**	**98,1%**	**8,0%**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	55	155	9	16,7%	25	45,0%	144	92,5%	177	114,4%	29	27,2%	389,8%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	26 472	26 472	2 743	10,4%	5 166	19,5%	7 060	26,7%	14 969	56,5%	2 909	48,6%	142,7%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	1 631	1 631	446	27,4%	446	27,4%	446	27,4%	1 338	82,1%	541	76,3%	(17,5%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	200	218	49	24,7%	153	76,2%	205	94,0%	407	186,6%	160	127,9%	28,1%
Non-Exchange Revenue													
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	552 971	552 971	224 056	40,5%	181 456	32,8%	137 561	24,9%	543 073	98,2%	131 048	100,2%	5,0%
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**617 765**	**626 001**	**76 246**	**12,3%**	**91 266**	**14,8%**	**90 935**	**14,5%**	**258 446**	**41,3%**	**103 627**	**41,2%**	**(12,2%)**
Employee related costs	223 840	215 199	42 557	19,0%	51 599	23,1%	45 845	21,3%	140 001	65,1%	53 841	66,9%	(14,9%)
Remuneration of councillors	8 441	9 382	2 677	31,7%	2 361	28,0%	2 346	25,0%	7 384	78,7%	4 225	110,0%	(44,5%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	-	-	0	-	488	-	-	-	488	-	404	46,7%	(100,0%)
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	103 482	103 482	182	,2%	-	-	-	-	182	,2%	-	,2%	-
Interest,Dividends and Rent on Land	-	6 189	-	-	-	-	-	-	-	-	-	-	-
Contracted services	190 235	195 425	12 026	6,3%	19 055	10,0%	34 898	17,9%	65 980	33,8%	27 299	32,7%	27,8%
Transfers and subsidies	31 450	31 450	7 680	24,4%	6 291	20,0%	736	2,3%	14 708	46,8%	5 489	67,0%	(86,6%)
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	60 316	64 875	11 124	18,4%	11 471	19,0%	7 109	11,0%	29 704	45,8%	12 370	40,9%	(42,5%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(36 436)**	**(44 554)**	**151 058**		**95 980**		**54 482**		**301 520**		**31 061**		
Transfers and subsidies - capital (monetary allocations)	737 767	737 767	207 110	28,1%	173 945	23,6%	112 459	15,2%	493 515	66,9%	92 259	65,2%	21,9%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**795 035**		**123 320**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**795 035**		**123 320**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**795 035**		**123 320**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**701 331**	**693 213**	**358 168**		**269 926**		**166 941**		**795 035**		**123 320**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

R thousands	2025/26 Budget: Main appropriation	Budget: Adjusted Budget	First Quarter: Actual Expenditure	First Quarter: 1st Q as % of Main appropriation	Second Quarter: Actual Expenditure	Second Quarter: 2nd Q as % of Main appropriation	Third Quarter: Actual Expenditure	Third Quarter: 3rd Q as % of adjusted budget	Year to Date: Actual Expenditure	Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**708 380**	**695 170**	**113 269**	**16,0%**	**119 723**	**16,9%**	**31 511**	**4,5%**	**264 503**	**38,0%**	**53 881**	**26,1%**	**(41,5%)**
National Government	691 380	691 180	99 640	14,4%	110 223	15,9%	28 984	4,2%	238 846	34,6%	48 919	24,0%	(40,8%)
Provincial Government	-	-	-	-	58	-	278	-	336	-	-	-	(100,0%)
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**691 380**	**691 180**	**99 640**	**14,4%**	**110 281**	**16,0%**	**29 262**	**4,2%**	**239 182**	**34,6%**	**48 919**	**24,0%**	**(40,2%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	17 000	3 990	13 630	80,2%	9 442	55,5%	2 249	56,4%	25 320	634,6%	4 962	58,7%	(54,7%)
Capital Expenditure Functional	**708 380**	**695 170**	**113 269**	**16,0%**	**119 723**	**16,9%**	**31 511**	**4,5%**	**264 503**	**38,0%**	**53 881**	**26,1%**	**(41,5%)**
Municipal governance and administration	**5 250**	**1 440**	**58**	**1,1%**	**87**	**1,7%**	**322**	**22,4%**	**468**	**32,5%**	**232**	**5,2%**	**38,9%**
Executive and Council	2 980	470	29	1,0%	-	-	-	-	29	6,2%	87	4,7%	(100,0%)
Finance and administration	1 970	670	29	1,5%	87	4,4%	322	48,1%	438	65,4%	145	5,6%	122,3%
Internal audit	300	300	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**10 400**	**1 000**	**4**	**-**	**-**	**-**	**59**	**5,9%**	**63**	**6,3%**	**-**	**5,7%**	**(100,0%)**
Community and Social Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	10 400	1 000	4	-	-	-	59	5,9%	63	6,3%	-	5,7%	(100,0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**1 420**	**1 420**	**-**	**-**	**1**	**-**	**-**	**-**	**1**	**-**	**-**	**10,7%**	**-**
Planning and Development	1 130	1 130	-	-	1	-	-	-	1	-	-	13,1%	-
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	290	290	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**691 310**	**691 310**	**113 207**	**16,4%**	**119 635**	**17,3%**	**31 130**	**4,5%**	**263 971**	**38,2%**	**53 649**	**27,3%**	**(42,0%)**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	553 655	553 655	70 206	12,7%	86 096	15,6%	14 312	2,6%	170 613	30,8%	47 083	28,0%	(69,6%)
Waste Water Management	125 563	125 563	43 001	34,2%	33 539	26,7%	16 818	13,4%	93 358	74,4%	6 567	22,5%	156,1%
Waste Management	12 093	12 093	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26 Budget: Main appropriation	Budget: Adjusted Budget	First Quarter: Actual Expenditure	First Quarter: 1st Q as % of Main appropriation	Second Quarter: Actual Expenditure	Second Quarter: 2nd Q as % of Main appropriation	Third Quarter: Actual Expenditure	Third Quarter: 3rd Q as % of adjusted budget	Year to Date: Actual Expenditure	Year to Date: Total Expenditure as % of adjusted budget	2024/25 Third Quarter: Actual Expenditure	Third Quarter: Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**1 319 369**	**1 298 985**	**150 349**	**11,4%**	**38 690**	**2,9%**	**5 192**	**,4%**	**194 231**	**15,0%**	**6 159**	**26,5%**	**(15,7%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-

Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	2 160	2 278	24 147	1 118,0%	624	28,9%	193	8,5%	24 963	1 095,9%	730	967,7%	(73,6%)
Transfers and Subsidies - Operational	552 971	532 469	148 350	26,8%	(75)	-	-	-	148 276	27,8%	965	28,4%	(100,0%)
Transfers and Subsidies - Capital	737 767	737 767	(24 891)	(3,4%)	32 974	4,5%	2 482	,3%	10 565	1,4%	1 554	20,2%	59,7%
Interest	26 472	26 472	2 743	10,4%	5 166	19,5%	2 518	9,5%	10 427	39,4%	2 909	48,6%	(13,4%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(687 670)**	**(696 514)**	**3**	**-**	**52**	**-**	**(3)**	**-**	**52**	**-**	**176**	**1,7%**	**(101,6%)**
Suppliers and employees	(656 220)	(658 875)	3	-	52	-	(3)	-	52	-	176	1,8%	(101,6%)
Finance charges	-	(6 189)	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(31 450)	(31 450)	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**631 699**	**602 471**	**150 353**	**23,8%**	**38 741**	**6,1%**	**5 190**	**,9%**	**194 283**	**32,2%**	**6 335**	**37,1%**	**(18,1%)**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(814 637)**	**(799 446)**	**-**	**-**	**5**	**-**	**-**	**-**	**5**	**-**	**-**	**-**	**-**
Capital assets	(814 637)	(799 446)	-	-	5	-	-	-	5	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(814 637)**	**(799 446)**	**-**	**-**	**5**	**-**	**-**	**-**	**5**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(182 938)**	**(196 975)**	**150 353**	**(82,2%)**	**38 746**	**(21,2%)**	**5 190**	**(2,6%)**	**194 288**	**(98,6%)**	**6 335**	**499,2%**	**(18,1%)**
Cash/cash equivalents at the year begin:	194 341	194 341	-	-	150 353	77,4%	189 099	97,3%	-	-	497 984	-	(62,0%)
Cash/cash equivalents at the year end:	**11 402**	**(2 634)**	**150 353**	**1 318,6%**	**189 099**	**1 658,4%**	**194 288**	**(7 376,0%)**	**194 288**	**(7 376,0%)**	**504 319**	**136,0%**	**(61,5%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	20 772	100,0%	20 772	100,0%	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**20 772**	**100,0%**	**20 772**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	9 398	100,0%	9 398	45,2%	-	-	-	-
Commercial	-	-	-	-	-	-	6 940	100,0%	6 940	33,4%	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	4 434	100,0%	4 434	21,3%	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**20 772**	**100,0%**	**20 772**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	(32 225)	(24,6%)	21 805	16,6%	141 523	107,9%	131 103	72,6%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	-	-	-	-	-	-
Auditor-General	(320)	(248,3%)	(540)	(418,4%)	-	-	989	766,7%	129	,1%
Other	(17 687)	(35,8%)	(49 115)	(99,4%)	11 990	24,3%	104 229	210,9%	49 418	27,4%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**(18 007)**	**(10,0%)**	**(81 880)**	**(45,3%)**	**33 795**	**18,7%**	**246 742**	**136,6%**	**180 650**	**100,0%**

Contact Details

Municipal Manager	Mr Itumeleng Jonas	053 928 6400
Chief Financial Officer	Mr Letlhogonolo Chacha	079 498 4969

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: CITY OF MATLOSANA (NW403)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**4 571 805**	**4 571 352**	**1 329 151**	**29,1%**	**1 204 200**	**26,3%**	**1 245 632**	**27,2%**	**3 778 983**	**82,7%**	**1 080 275**	**79,2%**	**15,3%**
Exchange Revenue													
Service charges - Electricity	1 220 696	1 220 696	319 974	26,2%	301 297	24,7%	344 178	28,2%	965 449	79,1%	262 817	78,1%	31,0%
Service charges - Water	883 876	883 876	219 633	24,8%	221 264	25,0%	275 295	31,1%	716 192	81,0%	232 795	75,8%	18,3%
Service charges - Waste Water Management	184 570	184 570	37 921	20,5%	37 882	20,5%	38 100	20,6%	113 903	61,7%	36 880	61,5%	3,3%
Service charges - Waste Management	229 597	229 597	50 558	22,0%	50 311	21,9%	50 297	21,9%	151 166	65,8%	48 933	68,3%	2,8%
Sale of Goods and Rendering of Services	10 307	10 383	2 472	24,0%	2 584	25,1%	2 646	25,5%	7 702	74,2%	2 413	87,0%	9,7%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	669 331	669 331	190 138	28,4%	196 077	29,3%	192 662	28,8%	578 876	86,5%	167 516	73,8%	15,0%
Interest earned from Current and Non Current Assets	11 138	11 138	2 587	23,2%	2 670	24,0%	5 148	46,2%	10 405	93,4%	3 096	78,3%	66,3%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	9 890	9 890	1 777	18,0%	1 697	17,2%	2 000	20,2%	5 474	55,3%	1 811	61,0%	10,4%
Licences or permits	7 769	7 769	2 048	26,4%	2 052	26,4%	2 123	27,3%	6 223	80,1%	1 988	78,4%	6,8%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	300	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	54 224	54 224	6 895	12,7%	9 347	17,2%	12 200	22,5%	28 442	52,5%	10 871	69,0%	12,2%
Non-Exchange Revenue													
Property rates	522 318	522 318	187 467	35,9%	131 220	25,1%	129 120	24,7%	447 807	85,7%	120 073	82,3%	7,5%
Surcharges and Taxes	157	157	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	12 249	12 559	3 991	32,6%	4 157	33,9%	3 170	25,2%	11 317	90,1%	7 834	110,9%	(59,5%)
Licences or permits	850	850	-	-	0	-	-	-	0	-	-	-	-
Transfer and subsidies - Operational	700 077	698 938	284 547	40,6%	224 655	32,1%	172 985	24,7%	682 187	97,6%	165 288	96,6%	4,7%
Interest Receivables	54 756	54 756	19 144	35,0%	18 988	34,7%	15 687	28,6%	53 818	98,3%	17 931	85,3%	(12,5%)
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	20	-	20	-	29	-	(29,8%)
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**5 083 260**	**5 076 063**	**678 735**	**13,4%**	**1 003 548**	**19,7%**	**1 766 783**	**34,8%**	**3 449 065**	**67,9%**	**1 718 393**	**60,7%**	**2,8%**
Employee related costs	853 770	853 837	195 240	22,9%	200 991	23,5%	206 510	24,2%	602 741	70,6%	196 041	71,0%	5,3%
Remuneration of councillors	48 505	48 505	9 932	20,5%	9 964	20,5%	9 960	20,5%	29 856	61,6%	9 818	64,5%	1,5%
Bulk purchases - electricity	1 042 475	1 042 475	217 337	20,8%	352 114	33,8%	228 614	21,9%	798 065	76,6%	435 581	74,8%	(47,5%)
Inventory consumed	731 789	680 679	100 876	13,8%	207 977	28,4%	150 831	22,2%	459 685	67,5%	127 309	76,3%	18,5%
Debt impairment	-	1 330 878	-	-	-	-	998 158	75,0%	998 158	75,0%	772 742	-	29,2%
Depreciation, Amortisation and Impairment	401 098	393 261	73 461	18,3%	73 461	18,3%	73 461	18,7%	220 383	56,0%	54 583	54,4%	34,6%
Interest,Dividends and Rent on Land	10 591	10 591	31	,3%	3	-	-	-	35	,3%	6 543	67,4%	(100,0%)
Contracted services	399 736	436 987	45 069	11,3%	105 495	26,4%	56 978	13,0%	207 543	47,5%	80 026	51,3%	(28,8%)
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	1 330 878	-	2 056	,2%	2 305	,2%	955	-	5 315	-	469	,2%	103,7%
Operational Cost and Other Cost	264 419	278 849	34 732	13,1%	51 238	19,4%	41 316	14,8%	127 285	45,6%	35 283	46,9%	17,1%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(511 454)**	**(504 711)**	**650 417**		**200 652**		**(521 151)**		**329 918**		**(638 118)**		
Transfers and subsidies - capital (monetary allocations)	217 985	239 985	2 745	1,3%	13 247	6,1%	45 807	19,1%	61 798	25,8%	23 355	44,2%	96,1%
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**391 716**		**(614 763)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**391 716**		**(614 763)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**391 716**		**(614 763)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**(293 469)**	**(264 726)**	**653 161**		**213 899**		**(475 344)**		**391 716**		**(614 763)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**265 985**	**290 843**	**9 059**	**3,4%**	**39 143**	**14,7%**	**44 380**	**15,3%**	**92 582**	**31,8%**	**35 077**	**42,7%**	**26,5%**
National Government	217 985	220 843	5 135	2,4%	37 719	17,3%	40 771	18,5%	83 625	37,9%	29 741	51,0%	37,1%
Provincial Government	-	22 000	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**217 985**	**242 843**	**5 135**	**2,4%**	**37 719**	**17,3%**	**40 771**	**16,8%**	**83 625**	**34,4%**	**29 741**	**51,0%**	**37,1%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	48 000	48 000	3 923	8,2%	1 424	3,0%	3 609	7,5%	8 956	18,7%	5 336	11,6%	(32,4%)
Capital Expenditure Functional	**265 985**	**290 843**	**9 059**	**3,4%**	**39 143**	**14,7%**	**44 380**	**15,3%**	**92 582**	**31,8%**	**35 077**	**42,7%**	**26,5%**
Municipal governance and administration	**36 500**	**36 500**	**3 923**	**10,7%**	**1 424**	**3,9%**	**3 609**	**9,9%**	**8 956**	**24,5%**	**301**	**2,2%**	**1 098,2%**
Executive and Council	33 500	33 500	3 618	10,8%	848	2,5%	3 425	10,2%	7 891	23,6%	109	,9%	3 049,1%
Finance and administration	3 000	3 000	305	10,2%	576	19,2%	184	6,1%	1 065	35,5%	192	15,3%	(4,2%)
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**20 850**	**5 562**	**-**	**-**	**-**	**-**	**925**	**16,6%**	**925**	**16,6%**	**626**	**26,3%**	**47,7%**
Community and Social Services	1 000	244	-	-	-	-	212	87,0%	212	87,0%	-	-	(100,0%)
Sport And Recreation	19 850	5 317	-	-	-	-	712	13,4%	712	13,4%	626	26,3%	13,8%
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**11 000**	**67 525**	**-**	**-**	**7 933**	**72,1%**	**7 903**	**11,7%**	**15 836**	**23,5%**	**8 407**	**48,3%**	**(6,0%)**
Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-	-
Road Transport	11 000	67 525	-	-	7 933	72,1%	7 903	11,7%	15 836	23,5%	8 407	48,3%	(6,0%)
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**197 636**	**181 256**	**5 135**	**2,6%**	**29 786**	**15,1%**	**31 944**	**17,6%**	**66 865**	**36,9%**	**24 875**	**49,8%**	**28,4%**
Energy sources	33 110	33 394	-	-	2 631	7,9%	7 330	21,9%	9 960	29,8%	-	8,4%	(100,0%)
Water Management	52 518	74 381	2 239	4,3%	6 533	12,4%	5 907	7,9%	14 680	19,7%	9 837	64,5%	(39,9%)
Waste Water Management	65 434	62 696	2 896	4,4%	13 482	20,6%	6 071	9,7%	22 449	35,8%	(310)	45,6%	(2 056,1%)
Waste Management	46 573	10 785	-	-	7 141	15,3%	12 635	117,2%	19 776	183,4%	15 349	70,2%	(17,7%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**868**	**77,4%**	**(100,0%)**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**3 351 272**	**3 351 272**	**1 786 103**	**53,3%**	**1 037 149**	**30,9%**	**1 772 582**	**52,9%**	**4 595 834**	**137,1%**	**1 356 430**	**135,0%**	**30,7%**
Property rates	365 623	365 623	110 788	30,3%	146 841	40,2%	111 229	30,4%	368 858	100,9%	104 369	97,3%	6,6%

Service charges	1 770 510	1 770 510	347 951	19,7%	364 271	20,6%	352 886	19,9%	1 065 107	60,2%	358 547	75,6%	(1,6%)
Other revenue	85 139	85 139	916 557	1 076,5%	293 792	345,1%	1 103 223	1 295,8%	2 313 573	2 717,4%	662 888	779,3%	66,4%
Transfers and Subsidies - Operational	694 663	694 663	289 468	41,7%	223 080	32,1%	173 570	25,0%	686 118	98,8%	164 822	96,9%	5,3%
Transfers and Subsidies - Capital	223 399	223 399	115 544	51,7%	-	-	24 357	10,9%	139 901	62,6%	60 066	93,5%	(59,4%)
Interest	211 938	211 938	5 795	2,7%	9 165	4,3%	7 317	3,5%	22 277	10,5%	5 738	10,8%	27,5%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(3 351 284)**	**(3 351 284)**	**(642 945)**	**19,2%**	**(703 949)**	**21,0%**	**(1 066 738)**	**31,8%**	**(2 413 633)**	**72,0%**	**(898 755)**	**56,0%**	**18,7%**
Suppliers and employees	(3 351 284)	(3 351 284)	(642 945)	19,2%	(703 949)	21,0%	(1 066 738)	31,8%	(2 413 633)	72,0%	(898 755)	56,0%	18,7%
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(12)**	**(12)**	**1 143 158**	**(9 347 928,1%)**	**333 200**	**(2 724 669,0%)**	**705 843**	**(5 771 880,3%)**	**2 182 201**	**(17 844 477,4%)**	**457 676**	**(975,9%)**	**54,2%**
Cash Flow from Investing Activities													
Receipts	**10 856**	**10 856**	**1 180**	**10,9%**	**3 710**	**34,2%**	**2 190**	**20,2%**	**7 080**	**65,2%**	**-**	**-**	**(100,0%)**
Proceeds on disposal of PPE	10 856	10 856	1 180	10,9%	3 710	34,2%	2 190	20,2%	7 080	65,2%	-	-	(100,0%)
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(265 985)**	**(265 985)**	**(9 059)**	**3,4%**	**(39 143)**	**14,7%**	**(44 380)**	**16,7%**	**(92 582)**	**34,8%**	**(35 077)**	**42,7%**	**26,5%**
Capital assets	(265 985)	(265 985)	(9 059)	3,4%	(39 143)	14,7%	(44 380)	16,7%	(92 582)	34,8%	(35 077)	42,7%	26,5%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(255 129)**	**(255 129)**	**(7 879)**	**3,1%**	**(35 433)**	**13,9%**	**(42 190)**	**16,5%**	**(85 502)**	**33,5%**	**(35 077)**	**42,7%**	**20,3%**
Cash Flow from Financing Activities													
Receipts	**2 525**	**2 525**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	2 525	2 525	-	-	-	-	-	-	-	-	-	-	-
Payments	**(1 200)**	**(1 200)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	(1 200)	(1 200)	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**1 325**	**1 325**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(253 817)**	**(253 817)**	**1 135 279**	**(447,3%)**	**297 767**	**(117,3%)**	**663 653**	**(261,5%)**	**2 096 699**	**(826,1%)**	**422 599**	**(451,3%)**	**57,0%**
Cash/cash equivalents at the year begin:	214 255	214 255	43 645	20,4%	1 292 038	603,0%	1 589 805	742,0%	43 645	20,4%	1 832 848	69,4%	(13,3%)
Cash/cash equivalents at the year end:	**(39 562)**	**(39 562)**	**1 292 038**	**(3 265,9%)**	**1 589 805**	**(4 018,5%)**	**2 253 458**	**(5 696,0%)**	**2 253 458**	**(5 696,0%)**	**2 255 447**	**(614,8%)**	**(,1%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	117 539	2,8%	160 574	3,9%	113 762	2,7%	3 774 741	90,6%	4 166 617	34,4%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	95 380	9,4%	114 651	11,3%	32 752	3,2%	775 881	76,2%	1 018 664	8,4%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	40 861	6,1%	17 144	2,6%	13 149	2,0%	594 076	89,3%	665 230	5,5%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	9 617	1,9%	7 162	1,4%	6 693	1,3%	481 876	95,4%	505 349	4,2%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	18 773	1,8%	14 450	1,4%	13 551	1,3%	987 641	95,5%	1 034 416	8,5%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	63 086	1,5%	75 604	1,8%	76 339	1,8%	4 034 781	94,9%	4 249 811	35,1%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	23 828	5,2%	10 324	2,2%	5 507	1,2%	419 674	91,4%	459 333	3,8%	-	-	-	-
Total By Income Source	**369 084**	**3,1%**	**399 910**	**3,3%**	**261 754**	**2,2%**	**11 068 672**	**91,5%**	**12 099 420**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	9 565	3,9%	80 009	32,4%	8 816	3,6%	148 775	60,2%	247 165	2,0%	-	-	-	-
Commercial	89 528	9,2%	41 644	4,3%	28 145	2,9%	817 907	83,7%	977 224	8,1%	-	-	-	-
Households	269 991	2,5%	278 257	2,6%	224 792	2,1%	10 101 991	92,9%	10 875 031	89,9%	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**369 084**	**3,1%**	**399 910**	**3,3%**	**261 754**	**2,2%**	**11 068 672**	**91,5%**	**12 099 420**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	243 147	8,9%	121 312	4,4%	122 000	4,5%	2 247 157	82,2%	2 733 616	46,4%
Bulk Water	99 356	3,4%	506 195	17,3%	17 426	,6%	2 306 568	78,7%	2 929 544	49,7%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	60 426	27,1%	10 882	4,9%	27 788	12,5%	123 809	55,5%	222 905	3,8%
Auditor-General	324	10,2%	1 920	60,2%	8	,3%	936	29,4%	3 188	,1%
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**403 253**	**6,8%**	**640 308**	**10,9%**	**167 223**	**2,8%**	**4 678 469**	**79,4%**	**5 889 253**	**100,0%**

Contact Details

Municipal Manager	Ms Lesego Seametso	018 487 8009
Chief Financial Officer	Mrs Tsaone Sekgala	018 487 8040

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: MAQUASSI HILLS (NW404)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**698 955**	**698 955**	**203 657**	**29,1%**	**137 618**	**19,7%**	**166 783**	**23,9%**	**508 057**	**72,7%**	**150 433**	**79,3%**	**10,9%**
Exchange Revenue													
Service charges - Electricity	83 860	83 860	20 344	24,3%	16 901	20,2%	20 647	24,6%	57 892	69,0%	11 010	70,6%	87,5%
Service charges - Water	67 320	67 320	15 952	23,7%	16 704	24,8%	16 508	24,5%	49 164	73,0%	14 477	72,3%	14,0%
Service charges - Waste Water Management	43 809	43 809	10 297	23,5%	9 600	21,9%	9 598	21,9%	29 495	67,3%	9 445	72,1%	1,6%
Service charges - Waste Management	21 824	21 824	5 053	23,2%	4 717	21,6%	4 728	21,7%	14 497	66,4%	4 693	72,1%	,7%
Sale of Goods and Rendering of Services	132	132	148	112,0%	96	72,7%	62	46,6%	305	231,3%	223	8,8%	(72,4%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	31 043	-	32 092	-	32 277	-	95 412	-	35 827	72,3%	(9,9%)
Interest earned from Current and Non Current Assets	800	800	-	-	-	-	49	6,1%	49	6,1%	-	-	(100,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	1 076	-	988	-	988	-	3 052	-	930	-	6,3%
Rental from Fixed Assets	350	350	77	21,9%	86	24,7%	77	22,1%	240	68,6%	68	68,4%	12,8%
Licences or permits	7 110	7 110	8	,1%	20	,3%	12	,2%	40	,6%	8	,3%	46,1%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	144	144	44	30,8%	64	44,7%	68	47,5%	177	123,0%	42	192,0%	63,4%
Non-Exchange Revenue													
Property rates	82 925	82 925	14 927	18,0%	16 948	20,4%	16 855	20,3%	48 730	58,8%	16 738	35,2%	,7%
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	5 500	5 500	34	,6%	17	,3%	-	-	51	,9%	0	1,3%	(100,0%)
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational	197 877	197 877	99 462	50,3%	33 064	16,7%	58 437	29,5%	190 963	96,5%	50 555	114,1%	15,6%
Interest Receivables	187 302	187 302	5 192	2,8%	6 320	3,4%	6 478	3,5%	17 990	9,6%	6 418	-	,9%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**744 156**	**744 156**	**57 476**	**7,7%**	**103 798**	**13,9%**	**91 468**	**12,3%**	**252 742**	**34,0%**	**82 313**	**38,4%**	**11,1%**
Employee related costs	137 639	137 639	31 249	22,7%	29 593	21,5%	25 604	18,6%	86 446	62,8%	28 289	64,6%	(9,5%)
Remuneration of councillors	11 576	11 576	2 431	21,0%	2 576	22,3%	3 352	29,0%	8 360	72,2%	2 393	73,8%	40,1%
Bulk purchases - electricity	71 604	71 604	-	-	22 932	32,0%	14 196	19,8%	37 129	51,9%	15 595	96,0%	(9,0%)
Inventory consumed	84 691	84 691	15 365	18,1%	22 544	26,6%	22 616	26,7%	60 525	71,5%	19 895	42,1%	13,7%
Debt impairment	286 056	286 056	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	51 627	51 627	526	1,0%	-	-	-	-	526	1,0%	-	-	-
Interest,Dividends and Rent on Land	5 807	5 807	-	-	3 469	59,7%	673	11,6%	4 142	71,3%	3 984	53,3%	(83,1%)
Contracted services	54 951	54 951	2 597	4,7%	16 707	30,4%	9 957	18,1%	29 261	53,2%	7 700	44,0%	29,3%
Transfers and subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off	-	-	893	-	642	-	1 042	-	2 577	-	-	-	(100,0%)
Operational Cost and Other Cost	40 204	40 204	4 414	11,0%	5 334	13,3%	14 028	34,9%	23 776	59,1%	4 457	25,4%	214,8%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(45 201)**	**(45 201)**	**146 181**		**33 819**		**75 315**		**255 315**		**68 120**		
Transfers and subsidies - capital (monetary allocations)	85 991	85 991	40 000	46,5%	-	-	-	-	40 000	46,5%	25 000	99,7%	(100,0%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**295 315**		**93 120**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**295 315**		**93 120**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**295 315**		**93 120**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**40 790**	**40 790**	**186 181**		**33 819**		**75 315**		**295 315**		**93 120**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**101 472**	**101 472**	**12 756**	**12,6%**	**21 235**	**20,9%**	**24 134**	**23,8%**	**58 124**	**57,3%**	**8 207**	**54,9%**	**194,1%**
National Government	97 662	97 662	12 236	12,5%	20 510	21,0%	23 961	24,5%	56 707	58,1%	8 173	58,3%	193,2%
Provincial Government	50	50	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	60	60	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**97 772**	**97 772**	**12 236**	**12,5%**	**20 510**	**21,0%**	**23 961**	**24,5%**	**56 707**	**58,0%**	**8 173**	**58,2%**	**193,2%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	3 700	3 700	519	14,0%	725	19,6%	173	4,7%	1 417	38,3%	34	8,5%	407,0%
Capital Expenditure Functional	**101 472**	**101 472**	**12 756**	**12,6%**	**21 235**	**20,9%**	**24 134**	**23,8%**	**58 124**	**57,3%**	**8 207**	**54,9%**	**194,1%**
Municipal governance and administration	**1 500**	**1 500**	**215**	**14,3%**	**81**	**5,4%**	**173**	**11,5%**	**469**	**31,3%**	**34**	**10,7%**	**407,0%**
Executive and Council	-	-	-	-	-	-	-	-	-	-	15	22,1%	(100,0%)
Finance and administration	1 500	1 500	215	14,3%	81	5,4%	173	11,5%	469	31,3%	19	9,9%	792,8%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**110**	**110**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	110	110	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**19 100**	**19 100**	**1 631**	**8,5%**	**4 661**	**24,4%**	**9 442**	**49,4%**	**15 734**	**82,4%**	**5 152**	**77,7%**	**83,3%**
Planning and Development	3 500	3 500	-	-	574	16,4%	688	19,6%	1 261	36,0%	-	-	(100,0%)
Road Transport	15 600	15 600	1 631	10,5%	4 087	26,2%	8 754	56,1%	14 472	92,8%	5 152	80,0%	69,9%
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**80 762**	**80 762**	**10 909**	**13,5%**	**16 493**	**20,4%**	**14 519**	**18,0%**	**41 921**	**51,9%**	**3 021**	**41,1%**	**380,6%**
Energy sources	4 000	4 000	-	-	2 899	72,5%	-	-	2 899	72,5%	20	,8%	(100,0%)
Water Management	35 493	35 493	2 170	6,1%	3 259	9,2%	607	1,7%	6 037	17,0%	3 001	44,0%	(79,8%)
Waste Water Management	41 269	41 269	8 739	21,2%	10 335	25,0%	13 912	33,7%	32 986	79,9%	-	-	(100,0%)
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**-**	**-**	**172 990**	**-**	**95 433**	**-**	**136 097**	**-**	**404 520**	**-**	**110 749**	**120,9%**	**22,9%**
Property rates	-	-	5 493	-	6 182	-	5 278	-	16 953	-	4 896	-	7,8%

Service charges	-	-	24 057	-	22 038	-	25 785	-	71 881	-	22 454	-	14,8%
Other revenue	-	-	63 324	-	33 159	-	45 944	-	142 428	-	37 348	112,7%	23,0%
Transfers and Subsidies - Operational	-	-	79 155	-	33 064	-	58 224	-	170 443	-	46 051	99,8%	26,4%
Transfers and Subsidies - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	-	-	961	-	989	-	866	-	2 816	-	-	-	(100,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(11 722)**	**(11 722)**	**(16 295)**	**139,0%**	**(24 795)**	**211,5%**	**(65 133)**	**555,7%**	**(106 223)**	**906,2%**	**(3 783)**	**170,3%**	**1 621,7%**
Suppliers and employees	(11 722)	(11 722)	(16 295)	139,0%	(24 795)	211,5%	(65 133)	555,7%	(106 223)	906,2%	(3 783)	170,3%	1 621,7%
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**(11 722)**	**(11 722)**	**156 695**	**(1 336,8%)**	**70 638**	**(602,6%)**	**70 964**	**(605,4%)**	**298 297**	**(2 544,8%)**	**106 966**	**113,7%**	**(33,7%)**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(101 472)**	**(101 472)**	**(12 756)**	**12,6%**	**(21 235)**	**20,9%**	**(24 134)**	**23,8%**	**(58 124)**	**57,3%**	**(8 207)**	**55,0%**	**194,1%**
Capital assets	(101 472)	(101 472)	(12 756)	12,6%	(21 235)	20,9%	(24 134)	23,8%	(58 124)	57,3%	(8 207)	55,0%	194,1%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(101 472)**	**(101 472)**	**(12 756)**	**12,6%**	**(21 235)**	**20,9%**	**(24 134)**	**23,8%**	**(58 124)**	**57,3%**	**(8 207)**	**55,0%**	**194,1%**
Cash Flow from Financing Activities													
Receipts	**(114 671)**	**(114 671)**	**68**	**(,1%)**	**120**	**(,1%)**	**33**	**-**	**221**	**(,2%)**	**-**	**-**	**(100,0%)**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	(114 671)	(114 671)	68	(,1%)	120	(,1%)	33	-	221	(,2%)	-	-	(100,0%)
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**(114 671)**	**(114 671)**	**68**	**(,1%)**	**120**	**(,1%)**	**33**	**-**	**221**	**(,2%)**	**-**	**-**	**(100,0%)**
Net Increase/(Decrease) in cash held	**(227 865)**	**(227 865)**	**144 007**	**(63,2%)**	**49 523**	**(21,7%)**	**46 863**	**(20,6%)**	**240 394**	**(105,5%)**	**98 759**	**132,3%**	**(52,5%)**
Cash/cash equivalents at the year begin:	-	-	22 570	-	162 715	-	212 238	-	22 570	-	180 688	-	17,5%
Cash/cash equivalents at the year end:	**(227 865)**	**(227 865)**	**162 715**	**(71,4%)**	**212 238**	**(93,1%)**	**259 101**	**(113,7%)**	**259 101**	**(113,7%)**	**279 447**	**133,8%**	**(7,3%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	5 555	,8%	6 338	,9%	6 572	,9%	719 782	97,5%	738 246	27,6%	884 010	119,7%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	5 344	5,2%	2 646	2,6%	1 720	1,7%	92 402	90,5%	102 112	3,8%	119 259	116,8%	-	-
Receivables from Non-exchange Transactions - Property Rates	5 323	2,0%	4 430	1,7%	4 244	1,6%	253 989	94,8%	267 986	10,0%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	3 145	,8%	3 393	,9%	3 286	,9%	364 686	97,4%	374 510	14,0%	445 095	118,8%	-	-
Receivables from Exchange Transactions - Waste Management	1 544	,8%	1 676	,9%	1 633	,9%	186 428	97,5%	191 282	7,2%	228 016	119,2%	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	12 930	1,3%	12 806	1,3%	12 704	1,3%	946 603	96,1%	985 043	36,8%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	427	2,9%	421	2,9%	420	2,9%	13 233	91,3%	14 502	,5%	12 237	84,4%	-	-
Total By Income Source	**34 268**	**1,3%**	**31 710**	**1,2%**	**30 579**	**1,1%**	**2 577 124**	**96,4%**	**2 673 681**	**100,0%**	**1 688 617**	**63,2%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	2 142	7,5%	1 145	4,0%	936	3,3%	24 272	85,2%	28 495	1,1%	12 816	45,0%	-	-
Commercial	4 386	3,3%	2 852	2,2%	1 998	1,5%	122 919	93,0%	132 155	4,9%	110 705	83,8%	-	-
Households	27 741	1,1%	27 714	1,1%	27 644	1,1%	2 429 932	96,7%	2 513 031	94,0%	1 565 096	62,3%	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**34 268**	**1,3%**	**31 710**	**1,2%**	**30 579**	**1,1%**	**2 577 124**	**96,4%**	**2 673 681**	**100,0%**	**1 688 617**	**63,2%**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	10 888	4,4%	238 805	95,6%	249 694	26,2%
Bulk Water	-	-	-	-	9 439	3,8%	241 781	96,2%	251 220	26,4%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	229	1,1%	-	-	293	1,4%	20 754	97,5%	21 275	2,2%
Auditor-General	-	-	-	-	-	-	6 875	100,0%	6 875	,7%
Other	190 240	44,9%	30	-	20 547	4,8%	213 046	50,3%	423 862	44,5%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**190 468**	**20,0%**	**30**	**-**	**41 167**	**4,3%**	**721 261**	**75,7%**	**952 927**	**100,0%**

Contact Details

Municipal Manager	Mrs Nokuthula Mbonani	018 596 1074
Chief Financial Officer	Mrs Nokuthula Mbonani	018 596 1074

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: J B MARKS (NW405)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

R thousands	2025/26										2024/25		Q3 of 2024/25 to Q3 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Operating Revenue and Expenditure													
Operating Revenue	**2 330 863**	**2 579 034**	**742 085**	**31,8%**	**457 901**	**19,6%**	**960 550**	**37,2%**	**2 160 537**	**83,8%**	**452 606**	**76,4%**	**112,2%**
Exchange Revenue													
Service charges - Electricity	1 090 384	1 234 494	352 998	32,4%	238 814	21,9%	154 512	12,5%	746 324	60,5%	190 996	68,5%	(19,1%)
Service charges - Water	138 771	158 097	39 962	28,8%	47 321	34,1%	16 560	10,5%	103 843	65,7%	24 621	70,5%	(32,7%)
Service charges - Waste Water Management	108 819	136 995	30 107	27,7%	36 831	33,8%	13 661	10,0%	80 600	58,8%	24 690	73,3%	(44,7%)
Service charges - Waste Management	68 420	79 896	17 249	25,2%	17 249	25,2%	17 145	21,5%	51 643	64,6%	16 255	74,7%	5,5%
Sale of Goods and Rendering of Services	4 368	5 044	1 074	24,6%	926	21,2%	1 446	28,7%	3 447	68,3%	1 292	88,9%	11,9%
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	96 194	129 350	23 273	24,2%	20 279	21,1%	416 104	321,7%	459 656	355,4%	24 554	77,2%	1 594,6%
Interest earned from Current and Non Current Assets	16 941	20 159	5 526	32,6%	4 392	25,9%	4 004	19,9%	13 921	69,1%	3 967	74,6%	,9%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	3 786	4 480	831	22,0%	1 065	28,1%	1 025	22,9%	2 921	65,2%	1 190	75,6%	(13,9%)
Licences or permits	9	9	-	-	-	-	-	-	-	-	5	100,0%	(100,0%)
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	41	74	1	2,0%	28	68,1%	(16)	(21,8%)	12	16,8%	(6)	(409,5%)	180,6%
Non-Exchange Revenue													
Property rates	299 273	305 133	76 910	25,7%	78 067	26,1%	69 310	22,7%	224 287	73,5%	70 223	74,5%	(1,3%)
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	15 963	10 964	-	-	1	-	0	-	1	-	1 632	73,6%	(100,0%)
Licences or permits	15 557	16 176	4 324	27,8%	3 174	20,4%	3 707	22,9%	11 204	69,3%	4 240	80,8%	(12,6%)
Transfer and subsidies - Operational	445 267	447 485	182 770	41,0%	3 207	,7%	256 356	57,3%	442 333	98,8%	82 434	100,1%	211,0%
Interest Receivables	27 070	30 678	7 060	26,1%	6 548	24,2%	6 737	22,0%	20 345	66,3%	6 527	75,3%	3,2%
Fuel Levy	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	(14)	(24,8%)	(100,0%)
Operating Expenditure	**2 481 714**	**2 630 714**	**538 395**	**21,7%**	**562 264**	**22,7%**	**(42 737)**	**(1,6%)**	**1 057 921**	**40,2%**	**471 580**	**63,9%**	**(109,1%)**
Employee related costs	642 582	660 149	155 697	24,2%	158 977	24,7%	150 621	22,8%	465 295	70,5%	143 387	75,3%	5,0%
Remuneration of councillors	37 880	37 880	5 239	13,8%	7 913	20,9%	7 937	21,0%	21 089	55,7%	9 463	73,3%	(16,1%)
Bulk purchases - electricity	1 065 828	1 106 828	273 978	25,7%	278 464	26,1%	246 141	22,2%	798 583	72,2%	213 762	75,1%	15,1%
Inventory consumed	46 668	55 046	11 026	23,6%	8 799	18,9%	17 542	31,9%	37 367	67,9%	16 742	79,8%	4,8%
Debt impairment	99 019	99 019	-	-	-	-	(571 099)	(576,8%)	(571 099)	(576,8%)	-	-	(100,0%)
Depreciation, Amortisation and Impairment	192 717	192 717	-	-	-	-	-	-	-	-	-	-	-
Interest,Dividends and Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	286 495	343 800	58 178	20,3%	81 670	28,5%	85 297	24,8%	225 145	65,5%	70 589	67,0%	20,8%
Transfers and subsidies	650	715	118	18,1%	159	24,5%	109	15,2%	385	53,9%	465	36,5%	(76,6%)
Irrecoverable debts written off	20 000	20 000	-	-	55	,3%	-	-	55	,3%	-	-	-
Operational Cost and Other Cost	89 875	114 560	34 159	38,0%	26 227	29,2%	20 715	18,1%	81 100	70,8%	17 171	84,6%	20,6%
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**(150 851)**	**(51 680)**	**203 690**		**(104 363)**		**1 003 288**		**1 102 615**		**(18 974)**		
Transfers and subsidies - capital (monetary allocations)	210 364	232 630	-	-	68 243	32,4%	54 046	23,2%	122 290	52,6%	(12 588)	39,4%	(529,3%)
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**1 224 905**		**(31 562)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**1 224 905**		**(31 562)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**1 224 905**		**(31 562)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**59 513**	**180 950**	**203 690**		**(36 120)**		**1 057 334**		**1 224 905**		**(31 562)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

R thousands	2025/26										2024/25		Q3 of 2024/25 to Q3 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Capital Revenue and Expenditure													
Source of Finance	**234 198**	**294 641**	**25 230**	**10,8%**	**63 150**	**27,0%**	**48 646**	**16,5%**	**137 026**	**46,5%**	**43 730**	**51,6%**	**11,2%**
National Government	206 288	259 249	31 622	15,3%	61 497	29,8%	43 928	16,9%	137 047	52,9%	42 203	60,9%	4,1%
Provincial Government	1 200	1 200	-	-	-	-	1 038	86,5%	1 038	86,5%	-	-	(100,0%)
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**207 488**	**260 449**	**31 622**	**15,2%**	**61 497**	**29,6%**	**44 966**	**17,3%**	**138 085**	**53,0%**	**42 203**	**60,9%**	**6,5%**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	26 710	34 191	(6 392)	(23,9%)	1 653	6,2%	3 680	10,8%	(1 059)	(3,1%)	1 527	18,3%	140,9%
Capital Expenditure Functional	**234 198**	**294 641**	**25 230**	**10,8%**	**63 150**	**27,0%**	**48 646**	**16,5%**	**137 026**	**46,5%**	**43 730**	**51,6%**	**11,2%**
Municipal governance and administration	**4 640**	**4 908**	**(2 528)**	**(54,5%)**	**130**	**2,8%**	**1 430**	**29,1%**	**(968)**	**(19,7%)**	**42**	**2,7%**	**3 344,3%**
Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	4 640	4 908	(2 528)	(54,5%)	130	2,8%	1 430	29,1%	(968)	(19,7%)	42	2,7%	3 344,3%
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and Public Safety	**30 999**	**32 186**	**4 298**	**13,9%**	**2 735**	**8,8%**	**1 734**	**5,4%**	**8 766**	**27,2%**	**3 064**	**83,0%**	**(43,4%)**
Community and Social Services	1 200	1 200	-	-	-	-	1 038	86,5%	1 038	86,5%	-	-	(100,0%)
Sport And Recreation	22 799	25 986	4 292	18,8%	2 733	12,0%	644	2,5%	7 670	29,5%	3 064	85,2%	(79,0%)
Public Safety	7 000	5 000	6	,1%	1	-	52	1,0%	59	1,2%	-	-	(100,0%)
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**16 220**	**31 754**	**3 211**	**19,8%**	**1 488**	**9,2%**	**3 378**	**10,6%**	**8 078**	**25,4%**	**1 250**	**28,0%**	**170,3%**
Planning and Development	10 100	11 634	1 991	19,7%	-	-	28	,2%	2 019	17,4%	1 195	26,3%	(97,6%)
Road Transport	6 000	20 000	1 221	20,3%	1 488	24,8%	3 330	16,6%	6 039	30,2%	55	29,0%	5 982,9%
Environmental Protection	120	120	-	-	-	-	20	16,7%	20	16,7%	-	-	(100,0%)
Trading Services	**182 339**	**225 793**	**20 250**	**11,1%**	**58 797**	**32,2%**	**42 104**	**18,6%**	**121 151**	**53,7%**	**39 376**	**53,2%**	**6,9%**
Energy sources	10 000	25 123	2 758	27,6%	3 060	30,6%	4 825	19,2%	10 643	42,4%	6 101	42,6%	(20,9%)
Water Management	62 490	121 404	13 218	21,2%	36 065	57,7%	26 622	21,9%	75 905	62,5%	17 723	38,6%	50,2%
Waste Water Management	109 849	79 266	4 274	3,9%	19 672	17,9%	10 657	13,4%	34 603	43,7%	9 313	65,4%	14,4%
Waste Management	-	-	-	-	-	-	-	-	-	-	6 238	77,1%	(100,0%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

R thousands	2025/26										2024/25		Q3 of 2024/25 to Q3 of 2025/26
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	
Cash Flow from Operating Activities													
Receipts	**2 342 543**	**2 585 327**	**611 824**	**26,1%**	**423 548**	**18,1%**	**370 641**	**14,3%**	**1 406 013**	**54,4%**	**1 180 421**	**124,4%**	**(68,6%)**
Property rates	291 782	298 115	80 509	27,6%	80 509	27,6%	65 342	21,9%	226 360	75,9%	70 747	64,7%	(7,6%)

Service charges	1 232 137	1 410 317	390 772	31,7%	364 822	29,6%	327 137	23,2%	1 082 731	76,8%	287 286	89,0%	13,9%
Other revenue	39 729	36 752	(141 023)	(355,0%)	(92 293)	(232,3%)	(382 634)	(1 041,1%)	(615 949)	(1 675,9%)	695 496	7 080,7%	(155,0%)
Transfers and Subsidies - Operational	445 267	447 485	186 425	41,9%	-	-	257 842	57,6%	444 267	99,3%	112 162	107,3%	129,9%
Transfers and Subsidies - Capital	210 364	232 630	84 969	40,4%	59 422	28,2%	93 888	40,4%	238 278	102,4%	6 428	59,3%	1 360,5%
Interest	123 264	160 028	9 252	7,5%	10 560	8,6%	8 619	5,4%	28 431	17,8%	7 423	9,1%	16,1%
Dividends	-	-	921	-	528	-	446	-	1 895	-	879	92 289,0%	(49,3%)
Payments	**(2 168 780)**	**(2 317 651)**	**(723 220)**	**33,3%**	**(581 601)**	**26,8%**	**(508 708)**	**21,9%**	**(1 813 528)**	**78,2%**	**(678 479)**	**92,2%**	**(25,0%)**
Suppliers and employees	(2 169 280)	(2 318 216)	(723 220)	33,3%	(581 601)	26,8%	(508 708)	21,9%	(1 813 528)	78,2%	(678 479)	92,2%	(25,0%)
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	500	565	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**173 763**	**267 676**	**(111 396)**	**(64,1%)**	**(158 052)**	**(91,0%)**	**(138 067)**	**(51,6%)**	**(407 515)**	**(152,2%)**	**501 942**	**265,8%**	**(127,5%)**
Cash Flow from Investing Activities													
Receipts	**(6)**	**(6)**	**(2 088)**	**36 255,1%**	**(2 147)**	**37 279,9%**	**(2 141)**	**37 184,1%**	**(6 375)**	**110 719,1%**	**(1 977)**	**815 277,9%**	**8,3%**
Proceeds on disposal of PPE	(6)	(6)	75	(1 310,6%)	66	(1 145,8%)	72	(1 257,3%)	214	(3 713,7%)	31	2 135,1%	133,7%
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	(2 163)	-	(2 213)	-	(2 213)	-	(6 589)	-	(2 008)	-	10,2%
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(234 198)**	**(294 641)**	**(48 618)**	**20,8%**	**(63 155)**	**27,0%**	**(57 860)**	**19,6%**	**(169 633)**	**57,6%**	**(49 782)**	**61,8%**	**16,2%**
Capital assets	(234 198)	(294 641)	(48 618)	20,8%	(63 155)	27,0%	(57 860)	19,6%	(169 633)	57,6%	(49 782)	61,8%	16,2%
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(234 204)**	**(294 646)**	**(50 706)**	**21,7%**	**(65 302)**	**27,9%**	**(60 001)**	**20,4%**	**(176 009)**	**59,7%**	**(51 759)**	**29,4%**	**15,9%**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**2 266**	**-**	**3 168**	**-**	**1 479**	**-**	**6 913**	**-**	**1 123**	**-**	**31,7%**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	2 266	-	3 168	-	1 479	-	6 913	-	1 123	-	31,7%
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**2 266**	**-**	**3 168**	**-**	**1 479**	**-**	**6 913**	**-**	**1 123**	**-**	**31,7%**
Net Increase/(Decrease) in cash held	**(60 441)**	**(26 970)**	**(159 836)**	**264,4%**	**(220 186)**	**364,3%**	**(196 589)**	**728,9%**	**(576 611)**	**2 138,0%**	**451 307**	**716,3%**	**(143,6%)**
Cash/cash equivalents at the year begin:	158 679	126 369	76 088	48,0%	(33 467)	(21,1%)	(253 686)	(200,8%)	76 088	60,2%	497 396	124,1%	(151,0%)
Cash/cash equivalents at the year end:	**98 238**	**99 399**	**(33 467)**	**(34,1%)**	**(253 686)**	**(258,2%)**	**(450 275)**	**(453,0%)**	**(450 275)**	**(453,0%)**	**948 756**	**565,2%**	**(147,5%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	3 107	1,5%	8 823	4,2%	7 122	3,4%	189 083	90,8%	208 134	12,6%	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	66 593	18,3%	16 466	4,5%	12 133	3,3%	269 483	73,9%	364 675	22,0%	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	(4 110)	(1,9%)	10 109	4,6%	7 480	3,4%	203 979	93,8%	217 458	13,1%	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	4 442	2,5%	4 493	2,5%	3 908	2,2%	165 213	92,8%	178 057	10,7%	-	-	-	-
Receivables from Exchange Transactions - Waste Management	4 738	3,0%	3 693	2,3%	3 251	2,0%	148 698	92,7%	160 380	9,7%	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	89	12,7%	76	10,9%	64	9,2%	469	67,1%	699	-	-	-	-	-
Interest on Arrear Debtor Accounts	10 414	2,0%	11 788	2,3%	12 407	2,4%	489 294	93,4%	523 902	31,6%	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(26 051)	(537,1%)	948	19,5%	348	7,2%	29 606	610,4%	4 850	,3%	-	-	-	-
Total By Income Source	**59 222**	**3,6%**	**56 396**	**3,4%**	**46 713**	**2,8%**	**1 495 825**	**90,2%**	**1 658 156**	**100,0%**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	2 823	2,1%	7 581	5,7%	6 194	4,7%	115 631	87,4%	132 229	8,0%	-	-	-	-
Commercial	34 581	7,0%	17 235	3,5%	14 254	2,9%	430 125	86,7%	496 195	29,9%	-	-	-	-
Households	20 811	2,1%	30 735	3,0%	25 697	2,5%	933 043	92,4%	1 010 286	60,9%	-	-	-	-
Other	1 006	5,2%	845	4,3%	569	2,9%	17 026	87,6%	19 446	1,2%	-	-	-	-
Total By Customer Group	**59 222**	**3,6%**	**56 396**	**3,4%**	**46 713**	**2,8%**	**1 495 825**	**90,2%**	**1 658 156**	**100,0%**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
Creditor Age Analysis										
Bulk Electricity	94 213	12,4%	76 306	10,0%	-	-	591 759	77,6%	762 277	92,5%
Bulk Water	43	,1%	8 411	15,6%	-	-	45 523	84,3%	53 977	6,6%
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	133	16,1%	-	-	1	,1%	689	83,7%	823	,1%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	2 354	35,2%	7	,1%	62	,9%	4 257	63,7%	6 680	,8%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**96 743**	**11,7%**	**84 723**	**10,3%**	**63**	**-**	**642 228**	**78,0%**	**823 757**	**100,0%**

Contact Details

Municipal Manager	Mr Kgomotso Kumbe	018 299 5003
Chief Financial Officer	Mr Kgomotso Kumbe	018 299 5003

Source Local Government Database

1. All figures in this report are unaudited.

NORTH WEST: DR KENNETH KAUNDA (DC40)
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**248 471**	**248 421**	**95 483**	**38,4%**	**78 313**	**31,5%**	**61 433**	**24,7%**	**235 229**	**94,7%**	**61 775**	**91,0%**	**(,6%)**
Exchange Revenue													
Service charges - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services	120	70	-	-	-	-	-	-	-	-	2	60,0%	(100,0%)
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest - Deemed Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Current and Non Current Assets	9 500	9 500	1 027	10,8%	1 394	14,7%	1 552	16,3%	3 973	41,8%	2 544	(68,5%)	(39,0%)
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	250	250	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	-	-	-	-	-	-	-	-	-	-	-	-	-
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue	30	30	-	-	4	13,4%	4	13,1%	8	26,5%	-	95,2%	(100,0%)
Non-Exchange Revenue													
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits	1 300	1 300	232	17,8%	221	17,0%	255	19,6%	708	54,5%	247	173,5%	3,6%
Transfer and subsidies - Operational	45 176	45 176	14 185	31,4%	12 663	28,0%	11 598	25,7%	38 445	85,1%	(34 720)	87,4%	(133,4%)
Interest Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy	192 095	192 095	80 040	41,7%	64 031	33,3%	48 024	25,0%	192 095	100,0%	93 703	99,9%	(48,7%)
Operational Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Gains on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating Expenditure	**247 430**	**254 521**	**51 000**	**20,6%**	**56 825**	**23,0%**	**49 040**	**19,3%**	**156 865**	**61,6%**	**63 433**	**77,1%**	**(22,7%)**
Employee related costs	144 713	144 713	36 702	25,4%	30 888	21,3%	34 622	23,9%	102 212	70,6%	37 619	87,1%	(8,0%)
Remuneration of councillors	13 588	13 588	3 001	22,1%	2 816	20,7%	3 005	22,1%	8 822	64,9%	3 952	86,8%	(24,0%)
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed	4 200	3 333	515	12,3%	509	12,1%	324	9,7%	1 348	40,5%	726	52,2%	(55,3%)
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation, Amortisation and Impairment	7 184	7 184	260	3,6%	369	5,1%	1 341	18,7%	1 970	27,4%	-	-	(100,0%)
Interest,Dividends and Rent on Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	43 795	53 277	6 785	15,5%	13 166	30,1%	6 334	11,9%	26 285	49,3%	12 976	63,4%	(51,2%)
Transfers and subsidies	4 250	4 100	90	2,1%	171	4,0%	716	17,5%	977	23,8%	684	68,6%	4,6%
Irrecoverable debts written off	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Cost and Other Cost	29 701	28 327	3 647	12,3%	8 906	30,0%	2 699	9,5%	15 252	53,8%	7 476	62,3%	(63,9%)
Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	**1 041**	**(6 100)**	**44 483**		**21 488**		**12 393**		**78 364**		**(1 658)**		
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**1 041**	**(6 100)**	**44 483**		**21 488**		**12 393**		**78 364**		**(1 658)**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**1 041**	**(6 100)**	**44 483**		**21 488**		**12 393**		**78 364**		**(1 658)**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**1 041**	**(6 100)**	**44 483**		**21 488**		**12 393**		**78 364**		**(1 658)**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**1 041**	**(6 100)**	**44 483**		**21 488**		**12 393**		**78 364**		**(1 658)**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**13 850**	**8 447**	**1 126**	**8,1%**	**2 611**	**18,9%**	**1 545**	**18,3%**	**5 282**	**62,5%**	**638**	**28,8%**	**142,0%**
National Government	-	-	-	-	-	-	-	-	-	-	-	-	-
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary alloc)(Departm Age	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	13 850	8 447	1 126	8,1%	2 611	18,9%	1 545	18,3%	5 282	62,5%	638	28,8%	142,0%
Capital Expenditure Functional	**13 850**	**8 447**	**1 126**	**8,1%**	**2 611**	**18,9%**	**1 545**	**18,3%**	**5 282**	**62,5%**	**638**	**28,8%**	**142,0%**
Municipal governance and administration	**6 350**	**6 747**	**1 157**	**18,2%**	**1 906**	**30,0%**	**1 545**	**22,9%**	**4 608**	**68,3%**	**638**	**49,1%**	**142,0%**
Executive and Council	200	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	6 150	6 747	1 162	18,9%	1 906	31,0%	1 545	22,9%	4 612	68,4%	638	49,1%	142,0%
Internal audit	-	-	(5)	-	-	-	-	-	(5)	-	-	-	-
Community and Public Safety	**2 800**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Community and Social Services	2 800	-	-	-	-	-	-	-	-	-	-	-	-
Sport And Recreation	-	-	-	-	-	-	-	-	-	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and Environmental Services	**4 700**	**1 700**	**(31)**	**(,7%)**	**706**	**15,0%**	**-**	**-**	**675**	**39,7%**	**-**	**-**	**-**
Planning and Development	4 700	1 700	(31)	(,7%)	706	15,0%	-	-	675	39,7%	-	-	-
Road Transport	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Protection	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**248 471**	**254 606**	**33 744**	**13,6%**	**89 061**	**35,8%**	**(38 953)**	**(15,3%)**	**83 852**	**32,9%**	**(39 358)**	**(16,3%)**	**(1,0%)**
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-

Service charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue	193 795	199 930	87	-	64 286	33,2%	53 653	26,8%	118 026	59,0%	-	-	(100,0%)
Transfers and Subsidies - Operational	45 176	45 176	3 657	8,1%	(5 225)	(11,6%)	(2 607)	(5,8%)	(4 174)	(9,2%)	-	-	(100,0%)
Transfers and Subsidies - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	9 500	9 500	30 000	315,8%	30 000	315,8%	(90 000)	(947,4%)	(30 000)	(315,8%)	(39 358)	(393,6%)	128,7%
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(240 247)**	**(247 337)**	**(2 639)**	**1,1%**	**22 685**	**(9,4%)**	**(18 289)**	**7,4%**	**1 758**	**(,7%)**	**15 791**	**(13,9%)**	**(215,8%)**
Suppliers and employees	(235 997)	(243 237)	(2 639)	1,1%	22 685	(9,6%)	(18 289)	7,5%	1 758	(,7%)	15 791	(13,9%)	(215,8%)
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies	(4 250)	(4 100)	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Operating Activities	**8 224**	**7 268**	**31 105**	**378,2%**	**111 747**	**1 358,7%**	**(57 242)**	**(787,6%)**	**85 610**	**1 177,9%**	**(23 567)**	**(1 073,1%)**	**142,9%**
Cash Flow from Investing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(13 850)**	**(8 447)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital assets	(13 850)	(8 447)	-	-	-	-	-	-	-	-	-	-	-
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(13 850)**	**(8 447)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Cash Flow from Financing Activities													
Receipts	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Financing Activities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Increase/(Decrease) in cash held	**(5 626)**	**(1 179)**	**31 105**	**(552,9%)**	**111 747**	**(1 986,3%)**	**(57 242)**	**4 855,8%**	**85 610**	**(7 262,2%)**	**(23 567)**	**352,4%**	**142,9%**
Cash/cash equivalents at the year begin:	20 962	43 434	4 929	23,5%	36 037	171,9%	147 784	340,3%	4 929	11,3%	17 704	-	734,7%
Cash/cash equivalents at the year end:	**15 336**	**42 255**	**36 037**	**235,0%**	**147 784**	**963,7%**	**90 542**	**214,3%**	**90 542**	**214,3%**	**(5 863)**	**(14,3%)**	**(1 644,3%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Water Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Income Source	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	-	-	-	-	(84)	(18,3%)	541	118,3%	457	100,0%
Auditor-General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**-**	**-**	**(84)**	**(18,3%)**	**541**	**118,3%**	**457**	**100,0%**

Contact Details

Municipal Manager	Mr M Rathlogo	018 473 8015
Chief Financial Officer	Ms JM Brown	

Source Local Government Database

1. All figures in this report are unaudited.

AGGREGRATED INFORMATION FOR NORTH WEST
STATEMENT OF CAPITAL AND OPERATING EXPENDITURE FOR THE 3RD QUARTER ENDED 31 MARCH 2026

Part1: Operating Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Operating Revenue and Expenditure													
Operating Revenue	**27 358 564**	**27 775 112**	**7 736 172**	**28,3%**	**4 665 607**	**17,1%**	**6 083 834**	**21,9%**	**18 485 613**	**66,6%**	**5 410 728**	**73,1%**	**12,4%**
Exchange Revenue													
Service charges - Electricity	6 549 954	6 666 353	1 606 802	24,5%	222 338	3,4%	1 193 298	17,9%	3 022 438	45,3%	1 292 450	63,1%	(7,7%)
Service charges - Water	2 602 864	2 684 753	638 563	24,5%	398 356	15,3%	529 428	19,7%	1 566 347	58,3%	442 982	72,2%	19,5%
Service charges - Waste Water Management	1 111 317	1 209 745	192 511	17,3%	190 892	17,2%	109 259	9,0%	492 662	40,7%	182 870	52,8%	(40,3%)
Service charges - Waste Management	791 858	821 217	183 467	23,2%	175 221	22,1%	189 844	23,1%	548 532	66,8%	181 680	73,6%	4,5%
Sale of Goods and Rendering of Services	81 339	85 579	15 016	18,5%	12 576	15,5%	22 518	26,3%	50 110	58,6%	31 174	92,6%	(27,8%)
Agency services	168 903	176 503	11 751	7,0%	20 297	12,0%	43 092	24,4%	75 140	42,6%	40 855	79,6%	5,5%
Interest - Deemed Interest	-	-	-	-	-	-	271	-	271	-	-	-	(100,0%)
Interest earned from Receivables	1 651 387	1 963 743	477 142	28,9%	531 641	32,2%	843 760	43,0%	1 852 543	94,3%	476 952	81,7%	76,9%
Interest earned from Current and Non Current Assets	318 322	321 211	42 711	13,4%	41 349	13,0%	59 396	18,5%	143 456	44,7%	44 705	56,5%	32,9%
Dividends	29	32	-	-	-	-	197	615,4%	197	615,4%	3	23,9%	5 731,4%
Rent on Land	780	795	1 091	139,8%	996	127,6%	1 000	125,7%	3 086	388,1%	945	379,2%	5,8%
Rental from Fixed Assets	56 141	59 549	15 901	28,3%	8 439	15,0%	10 749	18,1%	35 090	58,9%	26 058	85,4%	(58,7%)
Licences or permits	71 020	68 473	6 575	9,3%	8 188	11,5%	10 873	15,9%	25 636	37,4%	8 493	30,6%	28,0%
Special rating levies	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue	42	72	-	-	-	-	-	-	-	-	20	49,7%	(100,0%)
Development Charges	906	1 301	101	11,1%	7	,8%	387	29,7%	495	38,0%	55	45,5%	599,9%
Operational Revenue	192 498	187 289	7 386	3,8%	14 954	7,8%	16 246	8,7%	38 586	20,6%	26 214	46,1%	(38,0%)
Non-Exchange Revenue													
Property rates	2 916 555	3 063 258	736 796	25,3%	652 838	22,4%	634 374	20,7%	2 024 008	66,1%	657 922	70,4%	(3,6%)
Surcharges and Taxes	157	163	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	93 200	90 654	10 188	10,9%	13 272	14,2%	17 224	19,0%	40 685	44,9%	43 742	159,4%	(60,6%)
Licences or permits	31 386	33 779	6 633	21,1%	5 832	18,6%	6 083	18,0%	18 548	54,9%	6 398	69,9%	(4,9%)
Transfer and subsidies - Operational	9 380 456	9 384 097	3 584 108	38,2%	2 175 299	23,2%	2 239 242	23,9%	7 998 648	85,2%	1 727 550	84,5%	29,6%
Interest Receivables	693 556	696 435	115 300	16,6%	118 447	17,1%	107 488	15,4%	341 235	49,0%	117 883	64,7%	(8,8%)
Fuel Levy	192 095	192 095	80 040	41,7%	64 031	33,3%	48 024	25,0%	192 095	100,0%	93 703	99,9%	(48,7%)
Operational Revenue	-	2 543	4 046	-	645	-	(2 708)	(106,5%)	1 982	77,9%	0	-	(135 419 100,0%)
Gains on Disposal of Fixed and Intangible Assets	-	7 471	44	-	9 938	-	253	3,4%	10 235	137,0%	3 734	(70,6%)	(93,2%)
Other Gains	453 799	57 899	-	-	-	-	3 537	6,1%	3 537	6,1%	149	,1%	2 273,4%
Discontinued Operations	0	101	-	-	51	50 594,0%	-	-	51	50,0%	4 191	99,5%	(100,0%)
Operating Expenditure	**27 985 393**	**28 644 840**	**4 344 920**	**15,5%**	**5 799 362**	**20,7%**	**6 332 803**	**22,1%**	**16 477 084**	**57,5%**	**5 762 113**	**57,3%**	**9,9%**
Employee related costs	7 084 599	7 124 389	1 295 041	18,3%	1 520 552	21,5%	2 082 521	29,2%	4 898 114	68,8%	1 461 580	68,2%	42,5%
Remuneration of councillors	503 314	505 969	82 955	16,5%	101 114	20,1%	142 568	28,2%	326 637	64,6%	113 412	69,1%	25,7%
Bulk purchases - electricity	6 172 889	6 231 354	1 331 155	21,6%	1 511 313	24,5%	1 055 871	16,9%	3 898 339	62,6%	1 326 303	64,4%	(20,4%)
Inventory consumed	2 088 061	2 030 899	283 212	13,6%	604 527	29,0%	286 262	14,1%	1 174 000	57,8%	432 044	61,3%	(33,7%)
Debt impairment	2 729 978	3 972 887	107 432	3,9%	158 652	5,8%	1 136 198	28,6%	1 402 282	35,3%	1 077 096	68,8%	5,5%
Depreciation, Amortisation and Impairment	2 401 592	2 396 260	240 757	10,0%	284 175	11,8%	375 683	15,7%	900 614	37,6%	214 473	30,1%	75,2%
Interest,Dividends and Rent on Land	191 014	293 975	37 782	19,8%	75 858	39,7%	45 677	15,5%	159 317	54,2%	64 308	70,3%	(29,0%)
Contracted services	3 600 366	3 895 587	600 109	16,7%	1 031 504	28,6%	783 217	20,1%	2 414 830	62,0%	808 880	55,1%	(3,2%)
Transfers and subsidies	97 276	94 495	16 264	16,7%	11 364	11,7%	2 201	2,3%	29 829	31,6%	9 383	39,4%	(76,5%)
Irrecoverable debts written off	1 366 858	216 520	21 427	1,6%	3 382	,2%	40 251	18,6%	65 060	30,0%	(110 736)	23,9%	(136,3%)
Operational Cost and Other Cost	1 749 406	1 876 456	329 087	18,8%	497 551	28,4%	377 494	20,1%	1 204 131	64,2%	364 407	61,7%	3,6%
Disposal of Fixed and Intangible Assets	-	5 880	-	-	0	-	422	7,2%	422	7,2%	672	-	(37,3%)
Other Losses	40	170	(301)	(753,0%)	(629)	(1 573,5%)	4 440	2 611,7%	3 509	2 064,3%	289	(2 272,7%)	1 436,5%
Surplus/(Deficit)	**(626 828)**	**(869 727)**	**3 391 252**		**(1 133 755)**		**(248 969)**		**2 008 528**		**(351 385)**		
Transfers and subsidies - capital (monetary allocations)	3 272 200	3 403 188	533 228	16,3%	777 922	23,8%	470 865	13,8%	1 782 016	52,4%	404 972	49,8%	16,3%
Transfers and subsidies - capital (in-kind)	-	14 000	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions	**2 645 372**	**2 547 461**	**3 924 480**		**(355 833)**		**221 896**		**3 790 544**		**53 586**		
Income Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax	**2 645 372**	**2 547 461**	**3 924 480**		**(355 833)**		**221 896**		**3 790 544**		**53 586**		
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	**2 645 372**	**2 547 461**	**3 924 480**		**(355 833)**		**221 896**		**3 790 544**		**53 586**		
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	**2 645 372**	**2 547 461**	**3 924 480**		**(355 833)**		**221 896**		**3 790 544**		**53 586**		
				-		-		-		-		-	-

Part 2: Capital Revenue and Expenditure

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Capital Revenue and Expenditure													
Source of Finance	**3 551 494**	**3 816 772**	**689 837**	**19,4%**	**790 163**	**22,2%**	**392 236**	**10,3%**	**1 872 237**	**49,1%**	**463 106**	**(224,5%)**	**(15,3%)**
National Government	3 179 828	3 321 545	487 344	15,3%	736 436	23,2%	339 326	10,2%	1 563 106	47,1%	345 609	6,8%	(1,8%)
Provincial Government	2 409	24 985	73	3,0%	70	2,9%	1 815	7,3%	1 959	7,8%	380	(36,7%)	377,7%
District Municipality	-	-	-	-	-	-	(217)	-	(217)	-	1 721	74,6%	(112,6%)
Transfers and subsidies - capital (monetary alloc)(Departm Age	90	90	-	-	-	-	2	2,6%	2	2,6%	84	(359,9%)	(97,2%)
Transfers recognised - capital	**3 182 326**	**3 346 620**	**487 418**	**15,3%**	**736 506**	**23,1%**	**340 927**	**10,2%**	**1 564 850**	**46,8%**	**347 794**	**7,8%**	**(2,0%)**
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	369 168	470 152	202 420	54,8%	53 658	14,5%	51 309	10,9%	307 387	65,4%	115 312	(1 045,5%)	(55,5%)
Capital Expenditure Functional	**3 555 619**	**3 842 582**	**689 837**	**19,4%**	**791 159**	**22,3%**	**394 380**	**10,3%**	**1 875 377**	**48,8%**	**463 106**	**(223,7%)**	**(14,8%)**
Municipal governance and administration	**133 345**	**127 751**	**137 790**	**103,3%**	**14 928**	**11,2%**	**13 942**	**10,9%**	**166 660**	**130,5%**	**78 471**	**(2 708,9%)**	**(82,2%)**
Executive and Council	43 032	39 469	4 026	9,4%	1 043	2,4%	3 463	8,8%	8 532	21,6%	2 953	(22 539,8%)	17,3%
Finance and administration	89 881	87 771	133 769	148,8%	13 885	15,4%	10 479	11,9%	158 133	180,2%	75 518	(24,2%)	(86,1%)
Internal audit	431	511	(5)	(1,1%)	-	-	-	-	(5)	(,9%)	-	32,3%	-
Community and Public Safety	**209 041**	**169 723**	**21 786**	**10,4%**	**72 395**	**34,6%**	**25 471**	**15,0%**	**119 652**	**70,5%**	**21 978**	**1,1%**	**15,9%**
Community and Social Services	89 110	61 751	4 796	5,4%	8 487	9,5%	9 811	15,9%	23 095	37,4%	2 204	(40,0%)	345,1%
Sport And Recreation	78 164	77 704	12 319	15,8%	63 290	81,0%	15 494	19,9%	91 103	117,2%	14 994	40,4%	3,3%
Public Safety	40 967	29 757	4 022	9,8%	618	1,5%	382	1,3%	5 022	16,9%	3 059	(14,8%)	(87,5%)
Housing	500	511	-	-	-	-	-	-	-	-	-	-	-
Health	300	-	648	216,1%	-	-	(217)	-	432	-	1 721	62,5%	(112,6%)
Economic and Environmental Services	**1 025 516**	**1 227 430**	**219 301**	**21,4%**	**267 681**	**26,1%**	**125 234**	**10,2%**	**612 216**	**49,9%**	**103 815**	**10,5%**	**20,6%**
Planning and Development	623 182	588 420	117 297	18,8%	132 267	21,2%	43 873	7,5%	293 437	49,9%	28 284	(24,8%)	55,1%
Road Transport	401 924	638 600	102 004	25,4%	135 413	33,7%	81 341	12,7%	318 758	49,9%	75 530	49,2%	7,7%
Environmental Protection	410	410	-	-	-	-	20	4,9%	20	4,9%	-	(14,7%)	(100,0%)
Trading Services	**2 187 717**	**2 317 677**	**310 960**	**14,2%**	**436 156**	**19,9%**	**229 734**	**9,9%**	**976 849**	**42,1%**	**257 974**	**(11,1%)**	**(10,9%)**
Energy sources	310 423	371 446	28 234	9,1%	28 439	9,2%	29 427	7,9%	86 100	23,2%	45 062	51,3%	(34,7%)
Water Management	1 233 511	1 369 747	166 875	13,5%	255 248	20,7%	125 050	9,1%	547 174	39,9%	132 853	(10,5%)	(5,9%)
Waste Water Management	554 236	549 484	115 825	20,9%	145 342	26,2%	62 622	11,4%	323 789	58,9%	58 385	(58,8%)	7,3%
Waste Management	89 546	27 000	25	-	7 127	8,0%	12 635	46,8%	19 787	73,3%	21 674	70,1%	(41,7%)
Other	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**868**	**77,4%**	**(100,0%)**

Part 3: Cash Receipts and Payments

	2025/26										2024/25		
	Budget		First Quarter		Second Quarter		Third Quarter		Year to Date		Third Quarter		
R thousands	Main appropriation	Adjusted Budget	Actual Expenditure	1st Q as % of Main appropriation	Actual Expenditure	2nd Q as % of Main appropriation	Actual Expenditure	3rd Q as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Actual Expenditure	Total Expenditure as % of adjusted budget	Q3 of 2024/25 to Q3 of 2025/26
Cash Flow from Operating Activities													
Receipts	**24 701 069**	**25 558 562**	**5 062 095**	**20,5%**	**4 699 413**	**19,0%**	**7 241 651**	**28,3%**	**17 003 160**	**66,5%**	**8 836 707**	**93,9%**	**(18,1%)**
Property rates	2 152 125	2 349 137	334 927	15,6%	376 688	17,5%	319 359	13,6%	1 030 975	43,9%	345 790	45,0%	(7,6%)

Service charges	8 310 675	8 760 617	1 030 025	12,4%	1 168 832	14,1%	1 031 647	11,8%	3 230 504	36,9%	958 854	36,9%	7,6%
Other revenue	1 260 911	1 310 999	810 763	64,3%	659 225	52,3%	3 468 563	264,6%	4 938 551	376,7%	5 668 997	701,7%	(38,8%)
Transfers and Subsidies - Operational	9 050 491	9 047 297	2 317 957	25,6%	1 970 846	21,8%	1 953 877	21,6%	6 242 679	69,0%	1 623 836	77,5%	20,3%
Transfers and Subsidies - Capital	3 099 099	3 203 767	486 137	15,7%	437 414	14,1%	496 647	15,5%	1 420 197	44,3%	220 441	42,0%	125,3%
Interest	827 739	886 714	81 337	9,8%	85 714	10,4%	(29 012)	(3,3%)	138 039	15,6%	17 862	8,7%	(262,4%)
Dividends	29	32	949	3 321,7%	694	2 429,9%	571	1 783,8%	2 214	6 920,2%	928	11 165,5%	(38,5%)
Payments	**(21 068 068)**	**(21 668 439)**	**(2 877 372)**	**13,7%**	**(2 732 825)**	**13,0%**	**(2 798 151)**	**12,9%**	**(8 408 347)**	**38,8%**	**(2 556 359)**	**29,8%**	**9,5%**
Suppliers and employees	(20 904 066)	(21 467 528)	(2 877 372)	13,8%	(2 732 825)	13,1%	(2 791 810)	13,0%	(8 402 006)	39,1%	(2 554 382)	29,9%	9,3%
Finance charges	(81 835)	(118 530)	-	-	-	-	-	-	-	-	(56)	,1%	(100,0%)
Transfers and Subsidies	(82 167)	(82 381)	-	-	-	-	(6 341)	7,7%	(6 341)	7,7%	(1 921)	52,3%	230,0%
Net Cash from/(used) Operating Activities	**3 633 001**	**3 890 123**	**2 184 723**	**60,1%**	**1 966 588**	**54,1%**	**4 443 501**	**114,2%**	**8 594 812**	**220,9%**	**6 280 348**	**423,4%**	**(29,2%)**
Cash Flow from Investing Activities													
Receipts	**17 135**	**20 411**	**(1 613)**	**(9,4%)**	**4 709**	**27,5%**	**8 775**	**43,0%**	**11 871**	**58,2%**	**54 399**	**(72 378,4%)**	**(83,9%)**
Proceeds on disposal of PPE	17 377	20 464	1 560	9,0%	7 629	43,9%	2 619	12,8%	11 808	57,7%	53 592	126 333,9%	(95,1%)
Decrease (increase) in non-current receivables	(89)	-	(1 010)	1 137,2%	(589)	662,9%	(4 086)	-	(5 685)	-	2 719	579,8%	(250,2%)
Decrease (increase) in non-current investments	(153)	(54)	(2 163)	1 409,8%	(2 331)	1 519,3%	10 242	(19 087,2%)	5 748	(10 711,9%)	(1 912)	(53 022,3%)	(635,7%)
Insurance Refund - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Short Term Investment (> 90 days) and Long Term Invest	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments	**(3 849 146)**	**(4 132 857)**	**(313 544)**	**8,1%**	**(427 717)**	**11,1%**	**(263 136)**	**6,4%**	**(1 004 397)**	**24,3%**	**(266 190)**	**26,6%**	**(1,1%)**
Capital assets	(3 849 146)	(4 132 857)	(313 544)	8,1%	(427 717)	11,1%	(263 136)	6,4%	(1 004 397)	24,3%	(266 190)	26,6%	(1,1%)
Retention (Capital)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from/(used) Investing Activities	**(3 832 011)**	**(4 112 447)**	**(315 157)**	**8,2%**	**(423 008)**	**11,0%**	**(254 361)**	**6,2%**	**(992 526)**	**24,1%**	**(211 791)**	**23,3%**	**20,1%**
Cash Flow from Financing Activities													
Receipts	**(103 368)**	**(112 091)**	**2 351**	**(2,3%)**	**3 294**	**(3,2%)**	**1 527**	**(1,4%)**	**7 172**	**(6,4%)**	**(2 413)**	**69,2%**	**(163,3%)**
Short term loans	8 723	-	-	-	-	-	-	-	-	-	(3 467)	118,0%	(100,0%)
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	(69)	-	(100,0%)
Increase (decrease) in consumer deposits	(112 091)	(112 091)	2 351	(2,1%)	3 294	(2,9%)	1 527	(1,4%)	7 172	(6,4%)	1 123	-	35,9%
Payments	**(207 497)**	**(198 774)**	**(119)**	**,1%**	**(9 014)**	**4,3%**	**(2 569)**	**1,3%**	**(11 701)**	**5,9%**	**(513)**	**1,0%**	**400,4%**
Repayment of borrowing	(207 497)	(198 774)	(119)	,1%	(9 014)	4,3%	(2 569)	1,3%	(11 701)	5,9%	(513)	1,0%	400,4%
Net Cash from/(used) Financing Activities	**(310 865)**	**(310 865)**	**2 232**	**(,7%)**	**(5 720)**	**1,8%**	**(1 042)**	**,3%**	**(4 529)**	**1,5%**	**(2 926)**	**10,4%**	**(64,4%)**
Net Increase/(Decrease) in cash held	**(509 875)**	**(533 189)**	**1 871 798**	**(367,1%)**	**1 537 861**	**(301,6%)**	**4 188 098**	**(785,5%)**	**7 597 757**	**(1 425,0%)**	**6 065 631**	**(4 938,2%)**	**(31,0%)**
Cash/cash equivalents at the year begin:	2 419 369	2 560 365	1 083 742	44,8%	2 675 867	110,6%	4 488 683	175,3%	1 083 742	42,3%	10 672 992	8,8%	(57,9%)
Cash/cash equivalents at the year end:	**1 909 494**	**2 027 176**	**2 596 247**	**136,0%**	**4 488 453**	**235,1%**	**8 675 829**	**428,0%**	**8 675 829**	**428,0%**	**16 736 980**	**976,1%**	**(48,2%)**

Part 4: Debtor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total		Actual Bad Debts Written Off to Debtors		Impairment -Bad Debts ito Council Policy	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	225 110	2,0%	324 311	2,9%	236 178	2,1%	10 306 684	92,9%	11 092 282	26,5%	873 730	7,9%	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	292 459	8,1%	339 028	9,4%	144 773	4,0%	2 813 518	78,4%	3 589 778	8,6%	74 346	2,1%	-	-
Receivables from Non-exchange Transactions - Property Rates	130 330	2,3%	173 925	3,1%	105 914	1,9%	5 181 146	92,7%	5 591 315	13,3%	(25 890)	(,5%)	-	-
Receivables from Exchange Transactions - Waste Water Management	66 281	2,1%	66 287	2,1%	50 119	1,6%	2 916 532	94,1%	3 099 220	7,4%	444 682	14,3%	-	-
Receivables from Exchange Transactions - Waste Management	47 642	1,3%	68 546	1,9%	54 045	1,5%	3 405 935	95,2%	3 576 167	8,5%	224 171	6,3%	-	-
Receivables from Exchange Transactions - Property Rental Debtors	86	,1%	884	,6%	952	,6%	145 169	98,7%	147 091	,4%	-	-	-	-
Interest on Arrear Debtor Accounts	150 810	1,1%	245 261	1,9%	226 022	1,7%	12 543 691	95,3%	13 165 783	31,4%	3 070	-	-	-
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(134 339)	(8,1%)	36 780	2,2%	15 789	1,0%	1 738 402	104,9%	1 656 633	4,0%	(121 079)	(7,3%)	-	-
Total By Income Source	**778 377**	**1,9%**	**1 255 022**	**3,0%**	**833 793**	**2,0%**	**39 051 076**	**93,2%**	**41 918 268**	**100,0%**	**1 473 030**	**3,5%**	**-**	**-**
Debtors Age Analysis By Customer Group														
Organs of State	3 260	,1%	161 787	6,0%	61 957	2,3%	2 450 648	91,5%	2 677 653	6,4%	12 604	,5%	-	-
Commercial	254 923	5,7%	260 397	5,8%	135 692	3,0%	3 832 181	85,5%	4 483 194	10,7%	(56 637)	(1,3%)	-	-
Households	521 336	1,6%	730 761	2,2%	585 231	1,8%	30 801 916	94,4%	32 639 244	77,9%	1 509 842	4,6%	-	-
Other	(1 142)	(,1%)	102 076	4,8%	50 912	2,4%	1 966 331	92,8%	2 118 177	5,1%	7 221	,3%	-	-
Total By Customer Group	**778 377**	**1,9%**	**1 255 022**	**3,0%**	**833 793**	**2,0%**	**39 051 076**	**93,2%**	**41 918 268**	**100,0%**	**1 473 030**	**3,5%**	**-**	**-**

Part 5: Creditor Age Analysis

	0 - 30 Days		31 - 60 Days		61 - 90 Days		Over 90 Days		Total	
R thousands	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
Creditor Age Analysis										
Bulk Electricity	463 240	5,8%	326 266	4,1%	327 051	4,1%	6 863 934	86,0%	7 980 491	52,1%
Bulk Water	114 873	3,0%	568 983	14,9%	68 042	1,8%	3 066 647	80,3%	3 818 544	24,9%
PAYE deductions	-	-	-	-	-	-	17 781	100,0%	17 781	,1%
VAT (output less input)	-	-	244	20,6%	996	84,1%	(55)	(4,6%)	1 185	-
Pensions / Retirement deductions	-	-	1 143	84,9%	-	-	203	15,1%	1 346	-
Loan repayments	-	-	-	-	-	-	643	100,0%	643	-
Trade Creditors	224 682	18,2%	210 520	17,0%	63 014	5,1%	738 290	59,7%	1 236 505	8,1%
Auditor-General	(2 006)	(6,0%)	968	2,9%	6 133	18,5%	28 120	84,7%	33 215	,2%
Other	185 622	8,3%	6 878	,3%	71 396	3,2%	1 978 254	88,2%	2 242 150	14,6%
Medical Aid deductions	-	-	-	-	-	-	-	-	-	-
Total	**986 410**	**6,4%**	**1 115 002**	**7,3%**	**536 631**	**3,5%**	**12 693 816**	**82,8%**	**15 331 860**	**100,0%**